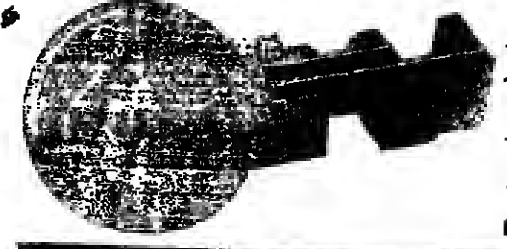


كتاب من الاصل

FINANCIAL TIMES



Japan
Importers find
key to car sales
Page 17

Maastricht
Why fences were
set too high
Europa Column, Page 16



Mass marketing
Insights
from IT
Page 13

Today's surveys
Tunisia
Islamic banking
Separate Sections

World Business Newspaper TUESDAY NOVEMBER 23 1995 D8523A

UK Court of Appeal backs convictions in Guinness case

The conduct of UK ministers and fraud prosecutors over the Guinness affair was vindicated when Britain's Court of Appeal upheld the convictions of four City of London figures found guilty of organising the fraudulent share support operation behind the drinks company's 1986 takeover of rivals Distillers. The court said the jury in the Guinness trial was "well justified" in convicting the four, rejecting claims that their 1990 trial had been unfair. Page 12

China to introduce tax changes: China plans new taxes for foreign-funded ventures, but has yet to decide on the date of their introduction. Foreign Trade and Economic Co-operation deputy minister Sun Zhenyu said. Page 18

Stream International: A US leader in computer support services is to invest \$2m (\$9.2m) creating 500 jobs at a call centre in Londonderry, Northern Ireland. Page 10

French crack down on hypermarkets: Tough measures to control French out-of-town hypermarket developments were announced by the government as part of a package to help small and medium-sized companies unveiled by prime minister Alain Juppé. Page 18

Clash holds up 'Euro-Med' pact: Last-minute disagreements held up the launch of the partnership between the EU and 12 Middle Eastern and North African nations, as Arab states clashed with Israel over its presumed possession of nuclear arms. Page 6

Minorco buys BTR units: International natural resources group, Minorco, bought BTR's British aggregates business for \$330m (\$621m). It plans to integrate Ticon Holdings with its European industrial minerals activities. Page 19; Lex, Page 18

German bourses' merger nears: Germany's leading stock exchanges - Frankfurt, Düsseldorf and Munich - are close to completing merger plans, with an agreement expected around the end of the year. Page 19

French rail scheme approved: The French government said it will allow rail workers to maintain a special retirement scheme in an attempt to resolve a strike which has crippled rail traffic since last Friday. Page 3

Call for halt to Russian privatisation: Three of Russia's top banks called on the government to halt its ill-prepared and questionably organised privatisation scheme and accused one of Russia's top 10 banks of illegally benefiting from it. Page 18; Yeltsin leaves hospital, Page 2

Fokker, the Dutch aircraft maker, has won an order from Transportes Aereos Regionais of Brazil for an additional five aircraft, taking the number of aircraft ordered this year by the Brazilian regional airline to 18. Page 4

Lufthansa, German airline, posted almost static pre-tax profits at DM506m (\$715.5m) for the first nine months. Page 20

Shareholders sue Daiwa bank: Shareholders of Daiwa Bank, which is under instruction to curb overseas operations and has been ordered to withdraw from the US, filed a lawsuit against the bank's executives, seeking damages of \$1.1bn. Page 7

Nintendo, Japanese video games company, boosted recurring profits and its dividend in the first half of the year despite a 19 per cent decline in sales, from ¥166.1bn to ¥133.2bn (\$1.33bn). Page 23

Gaddafi agents blamed for London killing: Libyan opposition group, the National Front for the Salvation of Libya, accused agents of Colonel Gaddafi's government of killing a founding member, Ali Mohamed Abuzaid (left), who was found stabbed to death at his London grocery shop. British police were playing down reports that he was the victim of a hit squad although they confirmed Mr Abuzaid had told neighbours of a plot to kill him.

Tamil fight to hold Jaffna: Tamil Tigers summoned reinforcements for a stand in Jaffna against Sri Lankan troops. At least 55 guerrillas and 12 soldiers were killed in fighting in the area.

Corrections: The headline on an item in this column published on Saturday about the looting of UN bases in the Bibac area by Bosnian government troops incorrectly attributed the incident to Serbian soldiers.

STOCK MARKET INDICES			
New York S&P 500	5,085.23	(+36.49)	(+0.73%)
London FTSE 100	2,228.10	(+1.19)	(+0.05%)
Paris CAC 40	1,889.78	(+1.19)	(+0.06%)
Frankfurt DAX	1,889.78	(+1.19)	(+0.06%)
Tokyo Nikkei	15,543.14	(+327.81)	(+2.15%)
US BOND YIELDS			
1 month	5.48%		
3 month	5.48%		
6 month	5.48%		
1 year	5.48%		
2 year	5.48%		
3 year	5.48%		
5 year	5.48%		
10 year	5.48%		
30 year	5.48%		
OTHER RATES			
UK 3-month bill	5.48%		
UK 6-month bill	5.48%		
UK 12-month bill	5.48%		
France 3-month bill	5.48%		
France 6-month bill	5.48%		
France 12-month bill	5.48%		
Germany 3-month bill	5.48%		
Germany 6-month bill	5.48%		
Germany 12-month bill	5.48%		
NORTH SEA OIL (Argus)			
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)
North Sea oil (L20)	\$17.075	(+0.075)	(+0.44%)

Kinnock in row with Brussels

1999 'unrealistic' date for monetary union

By Caroline Southey and Lionel Barber in Brussels

Mr Neil Kinnock, the European transport commissioner, has broken ranks with the Commission on two important policies, suggesting that 1999 is an unrealistic start-up date for monetary union and that the present enlargement strategy ought to be scrapped.

Mr Kinnock's comments caused consternation in Brussels where the political establishment has fought hard to keep faith with the target date of 1999 for EMU and the EU's commitment to extend membership to eastern and central European countries.

The row broke as EU finance ministers reached broad agreement on the changeover to a single European currency on issues relating to the transition. But German proposals for a "stability pact" to enforce budgetary discipline for monetary union, including draconian fines, met with a cautious response.

A senior Commission official said Mr Kinnock's comments were "less than helpful" while Mr Jacques Santer, president of the European Commission and Mr Yves-Thibault de Silguy, commissioner for economic affairs said after a meeting of finance ministers in Brussels: "The single currency will be there on January 1, 1999, and it will be a currency in its own right."

In the speech, delivered in the UK on Friday, Mr Kinnock said he was expressing the "views of a Commissioner and not the views of the Commission."

"The prospect of monetary union - not in 1999 by the way, that is still unrealistic in my view, just as 1997 has been - should not, of course, be approached fatalistically," he told the Siemens management forum.

Mr Kinnock called for a "more flexible transition process" towards monetary union and a "broadening" of the convergence criteria.

"I continue to believe that employment, investment and productivity should be taken into account, if not as formal criteria then as measurements of real strength."

While supporting the EU's intention to offer full membership to 10 central and eastern European countries, Mr Kinnock dismissed the EU's current strategy, calling instead for the west to "take an approach to the east that is similar to that taken towards the war-torn economies of Europe in the 1940s and 1950s."

He contrasted the policy then - suspension of full currency convertibility for ten to 12 years, a mixture of protection and import promotion, state-funded reconstruction of basic industries and \$300bn grant aid over four years - with the current rush towards currency convertibility, a commitment to free trade with little or no demands on industrial policy and total aid, given or committed, of about \$85bn since 1989.

He accused the EU of "producing the worst of both worlds" by "continually holding out the prospect of enlargement whilst not doing enough to make it really feasible."

The EU should stop stimulating "the maximum of unrealistic expectations in the east whilst fostering the maximum of unnecessary fears in the west."

Instead the EU should "say honestly that the prospect of membership is very distant and then tell them we would like to implement a different approach."

Continued on Page 18
Progress made on single currency, Page 2

Balanced budget more important than seeking White House, says Speaker



Newt Gingrich: not seeking the White House but hunting at a pivotal role in deciding who will be the Republican challenger

Gingrich rules out bid for presidency next year

By Jurek Martin in Washington

Congressman Newt Gingrich, the Speaker of the US House of Representatives, declared yesterday he would not mount a challenge for the presidency next year because he thought a balanced budget was more important than seeking the White House.

But he continued to tantalise Republicans by refusing to endorse any other candidate and by speculating that the race for the party's presidential nomination might not even be decided before next August's convention. He added pointedly that he hoped to be asked to chair this event.

Mr Gingrich began his remarks at his constituency office outside Atlanta, Georgia, by saying clearly enough: "I will not run next year for president." But unlike General George S. Patton, who turned Atlanta during the Civil War and later announced that under no circumstances could he be inveigled into the Oval Office, the balance of many of the Speaker's subsequent comments was equivocal.

He dismissed questions that his own falling popularity during the budget impasse with the Clinton administration was a factor in his decision.

But he typically gave an historical dimension to staying out of the race. The balanced budget battle over the next three to six weeks - or "however long it takes" - was "one of the most important decisions we've made in domestic government for the last 60 years and I think it's important to focus on it."

Mr Gingrich conceded that "looking at the daunting challenge of trying to organise a nationwide campaign I didn't see how I could be Speaker and be in a position to mount a campaign on that scale."

That could be seen as something of a crack at Senator Bob Dole, who is trying to juggle the simultaneous responsibilities of being majority leader and Republican front-runner. But Mr Dole showed the two were not incompatible yesterday by picking up the valuable endorsement of Governor Tommy Thompson of Wisconsin.

Mr Gingrich thought the odds were "even money or better" on any Republican ousting President Bill Clinton next November. But he thought it could be "one of the widest presidential campaigns we've had in some time," with as many as five different candidates on the ballot, possibly including a moderate Democrat, the Rev Jesse Jackson, on the left, and Mr Ross Perot's party.

Mr Gingrich's ranking of the Republican field had Mr Dole "clearly in the lead," Senator Phil Gramm of Texas and former Tennessee governor Lamar Alexander "very close behind," with candidates such as Mr Steve Forbes, the magazine publisher, capable of making things "interesting."

He was naturally glad that all of them "are pretty much talking about all the things that I would talk about" in a candidacy. But if he were named convention chairman, Mr Gingrich said, it was important that he remained neutral.

That could be interpreted as a warning that he expected to be acknowledged as kingmaker, not a prospect which necessarily appeals to Mr Dole. Conventional political wisdom is that the majority leader, having moved to the right in pursuit of the nomination, will need to go back to the centre, thus deserting Mr Gingrich, in order to win the White House.

The Dole response yesterday to the Gingrich announcement was typically terse. "I don't think it will have any impact. I wish him well."

Clinton begins Bosnia hard-sell, Page 8

Finnish lift group uncovers deliberate accounting errors

By Christopher Brown-Humes in Stockholm

Shares in Kone plunged 17 per cent yesterday after the Finnish lift group warned that a large part of its expected 1995 profit would be wiped out by the discovery of what it claims are deliberate accounting errors at its Italian unit.

The setback comes as Kone, the world's third largest lift producer, continues to face intense price competition as a result of overcapacity and weak construction activity in its main European markets.

Kone says it is heading for after-tax profits of less than Fmk100m (\$23.7m) in 1995, about half the market forecast and well below last year's Fmk257m. Its shares plunged more than Fmk90, lower at Fmk220. Before yesterday, the shares had fallen 60 per cent since early 1993.

Mr Anssi Solja, Kone president, said two of the group's senior Italian managers had, over several years, exaggerated the amount of business they were doing. Their actions had inflated profits and led to a balance sheet overvaluation of about Fmk180m. "We will correct this in this year's result," he added.

Kone has sacked the managing director and controller of its Italian organisation. "They were trying to show a better result than was actually the case, but nothing has been stolen," Mr Solja stressed.

After a series of acquisitions, Italy has become one of Kone's most important markets, accounting for 12 per cent of group sales and 2,500 employees. The unit would still have been profitable, even if the accounts had not been massaged, Mr Solja said.

Kone has not been helped by falling prices for new lifts in Europe. Mr Solja said the price collapse was not so much a matter of "per cents, but tens of per cents" and it had hit many of the group's main markets, including Scandinavia, the UK and France.

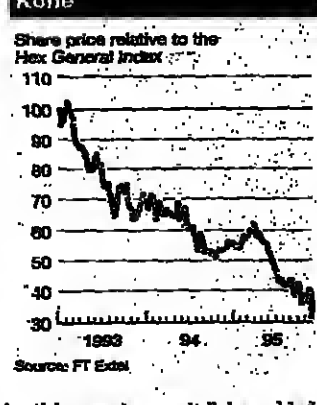
Even in Germany, which has proved relatively robust, construction activity was weakening, Mr Solja noted. Europe accounts for about two-thirds of group annual sales of Fmk60m.

The company has launched a tough cost-cutting programme to raise profits, saying that it does not expect the market to pick up soon.

Product ranges will be streamlined and four European factories - in the UK, the Netherlands, Germany and the Czech Republic - will close. The group is also trying to increase its maintenance work.

Kone, controlled by the Herlin family, last year bought Montgomery, the US lifts group, for \$280m, partly to reduce its dependence on the European market. The move doubled Kone's share of the North American market to about 20 per cent.

In the first eight months, Kone's profits after financial items dropped 19 per cent from Fmk167m to Fmk136m.



Source: FT Estimates

WITH A MASTER'S TOUCH AND THE TEST OF TIME

FRIDIAS. The classical tradition's nature to our time. Fashioned in steel or sculptured in white or yellow gold, they are available in both women's and men's sizes, providing chronometer readings, GMT time and tachymetric readings along with the time of day.

VACHERON CONSTANTIN
The World's Oldest Watch Manufacturer
Geneva 1755

VACHERON CONSTANTIN S.A. 1, rue du Rhône 1201 CH-1202 Geneva

NEWS: EUROPE

Progress made on EU single currency

By Lionel Barber in Brussels

EU finance ministers last night reached broad agreement on the changeover to a single European currency on January 1, 1999 which largely accommodates German concerns about giving up the D-Mark.

After a tough bargaining session in Brussels, ministers expressed confidence that a credible transition to the single currency, most likely to be called the Euro, will be endorsed at the EU summit in Madrid on December 15-16.

But German proposals for a "stability pact" for enforcing budgetary discipline for monetary union, including draconian fines, met with a cautious response.

Mr Pedro Solbes, the Spanish finance minister who chaired the meeting, said work would begin on turning "the pact into reality" based on a common EU approach.

Mr Yves-Thibault de Silguy, EU monetary affairs commissioner, raised questions about German proposals for a budget deficit of 1 per cent of GDP in a normal economic cycle. The European Commission will review whether the pact is

compatible with the Maastricht treaty and whether it should be legally binding.

One of the most awkward issues at yesterday's meeting concerned the date when EU heads of government decide which countries meet Maastricht's entry criteria for monetary union, and the degree to which Germany trusts its partners to deliver accurate data rather than forecasts or quarterly results.

Ministers struggled to reconcile Germany's demand for rock-solid data for 1997 on government deficits, debt, inflation and interest rates - which may only be available as late as May 1998 - with an already tight EMU timetable.

Despite reservations from France and the commission, ministers agreed to a compromise whereby EU leaders would base their decision on the "most recent, reliable, and actual data" for 1997 "as early as possible" in 1998.

Mr Theo Waigel, German finance minister, made clear this could mean a delay until spring 1998. But French officials said president Jacques Chirac may seek to challenge the wording at the Madrid

summit. France's concern is to avoid slippage in the EMU timetable, but other diplomats said France wanted to settle whether it qualified for EMU before its March 1998 parliamentary elections.

The Commission will engage in a test-run in assessing economic data in 1996, with a second review in early 1998.

Ministers failed to resolve how to deal with German requests for discretion in the switchover of existing and future public debt to the new Euro-currency. But they agreed to introduce a new regulation enforcing equivalence between the single currency and national currency units.

France pressed for new domestic public debt to be issued in the single currency from January 1 1999. Along with the Commission and other member states, France is anxious to ensure the new currency reaches a critical mass so that the financial markets believe the switchover is credible. But Germany would like to stick with the D-Mark for as long as possible until the final switchover to Euro-notes and coins, which are due to enter circulation in 2002.



Britain's Kenneth Clarke (left) talking to his counterpart from Luxembourg, Jean-Claude Juncker, during the EU finance ministers' meeting in Brussels yesterday

Wide-ranging package includes clampdown on hypermarkets

Paris backs small businesses

By Andrew Jack in Paris

The fact that Mr Alan Juppé, the prime minister, chose to unveil personally the French government's 34-point plan for small and medium-sized companies (PMEs) says something about the priority his administration is trying to give to the sector.

"Our objective is to place small and medium-sized companies at the centre of economic policy," Mr Jean-Pierre Raffarin, minister for PMEs, commerce and crafts, said on Sunday.

In his office, putting the final touches to yesterday's announcement, he said: "Everyone puts pressures onto them: big companies, retailers, the government. We want a re-balancing."

The government's programme is more wide-ranging than many expected and recognises the need for public policy initiatives specifically to help PMEs. Figures produced by Insee, the national statistical institute, show that there were more than 2.3m companies with up to 500 employees in January this year, providing nearly 13m jobs.

For Mr Raffarin, France has long been characterised by its

focus on large-scale strategies and enterprises. "All public policy has been articulated around big projects, from Ariane to Concorde via Airbus," he says.

He says the trend to large, state-controlled companies partly reflects a belief in the

new plan is a renewed assault on hypermarkets. One of the most visible trends across the country in the last few years has been the growth of out-of-town shopping centres - many with uninspiring architecture. The development was often driven by local authorities

unreasonable terms when they

response would be to increase the powers of the state commission responsible for scrutinising prices to punish predatory pricing of products or services.

More generally, the proposals mix a series of measures to deregulate and reduce red-tape with new tax and other financial incentives. Mr Juppé proposed a restructuring of the state-administered Credit d'Impôt aux Petits et Moyens Entreprises, to turn it into a "real" bank for small companies.

This would be accompanied by new resources to back Sofaris, an organisation which guarantees loans provided by financial institutions. He promised efforts to improve technology transfer and encourage innovation by small business, and to re-shape export assistance to help provide better access for companies to foreign markets.

Mr Raffarin denies that the government's initiatives are in opposition to the operation of the free market. "I am not in favour of an administered economy to replace the contract of law," he says. "But the law must eradicate abuses."

hungry for additional local taxes from the new retailers. Only more gradually has the negative impact on existing, small shops in town centres been realised.

Mr Raffarin said a moratorium on new development would be too inflexible. "A nuanced judgment is required," he says. Instead, many more new plans will have to be submitted to planning commissions for approval.

Yesterday's plan goes far further than the retail sector, however. Mr Raffarin says smaller companies have been disadvantaged in other areas - such as construction - with large businesses demanding

unreasonable terms when they

response would be to increase the powers of the state commission responsible for scrutinising prices to punish predatory pricing of products or services.

London to host conference on Bosnia peace

By David White in Barcelona and George Parker in London

The international conference on implementing the Bosnia peace deal will be held in London on December 8 and 9, before the agreement is signed.

Mr Malcolm Rifkind, UK foreign secretary, said yesterday. The talks are due to include representatives of international organisations including the United Nations, Nato and European Union and Arab donor countries as well as the parties to the conflict.

Mr Carl Bildt, the EU mediator, warned European foreign ministers gathered in Barcelona for a Euro-Mediterranean conference that the international community still faced great challenges in making the peace deal stick.

Briefing the ministers on the accord initiated last week in Dayton, Ohio, Mr Bildt dismissed threats by Mr Radovan Karadzic, the Bosnian Serb leader, of further bloodshed. "We had expected dissenting noise," he said. "In fact

there could have been more."

A formal signing is expected to take place in Paris on December 13-14 - the week after the London meeting.

The London conference will tackle issues for the proposed 60,000-strong military implementation force, humanitarian aid, economic reconstruction and political institutions. This will include elections, which under the peace agreement are due to be monitored by the Organisation for Security and Co-operation in Europe.

Mr Bildt, former Swedish prime minister, is thought likely to be named as the "high representative" responsible for overseeing the civilian part of implementation process.

The UK confirmed yesterday it would commit around 12,000 troops to Bosnia for 12 months, but only if the US also took part in the operation. Mr Michael Portillo, defence secretary, said he envisaged troops would be stationed in central and western Bosnia, now within the British area of operations. Clinton hard-sell, Page 8.

Di Pietro near to throwing hat into ring

By Robert Graham in Rome

Mr Antonio Di Pietro, the Milan magistrate who helped to bring down Italy's post-war political establishment, is on the verge of entering politics.

In a magazine article due out today, he says he is ready to participate in the next general election as part of a movement demanding a stable five-year government and proper reform of the state. He is careful not to commit himself to either of the two main

alliances but shows an instinctive preference for the centre-right.

Commentators said Mr Di Pietro appeared to be positioning himself to fight for leadership of the centre-right in the wake of the judicial problems facing Mr Silvio Berlusconi, the former prime minister and founder of the Forza Italia movement.

Mr Di Pietro became popular for spearheading the anti-corruption drive four years ago, but resigned as a magistrate last December in as yet unexplained circumstances.

A Brescia magistrate is investigating allegations he was being blackmailed by important figures whom he was prosecuting for corruption. The magistrate is also investigating claims that Mr Di Pietro abused his authority, including allegations about his financial relations with a Milan businessman involved in an insurance fraud.

After resigning, Mr Di Pietro started teaching in a university, denying any political ambitions as he was courted by both the centre-left and

rightwing alliances. He has kept his distance from the parties, while raising his political profile through newspaper columns outlining his prescriptions for the ills of Italy. A discreet group of mainly Milanese backers have formed around him since the summer.

Recently he has held several meetings with members of the centre-left alliance and its leader, Mr Romano Prodi. The centre-left believes Mr Di Pietro could attract votes in his native southern Italy and in the north

allow the alliance to reject a deal with the unreliable Northern League of Mr Umberto Bossi.

Mr Di Pietro in today's article accuses the centre-left of indecision in shedding the hard-left and he identifies more with the centre-right which he says reflects the sentiment of the electoral majority.

But he attacks Mr Berlusconi for failing to resolve the conflict of interest between his role as a politician and his ownership of the Fininvest business empire.

Reformed Prague gets to join the club

Membership of the capitalist OECD grouping is seal of approval, write Vincent Boland and Kevin Done

The Czech Republic today becomes the first post-communist state in eastern Europe to sign an agreement to join the Organisation for Economic Co-operation and Development, the capitalist

world's club. Membership gives a seal of approval to the Czech Republic's pro-market reforms and its recent economic turnaround. It is expected to be followed by Hungary and Poland next year.

The Paris-based group, which began life as the overseer of the post-war Marshall plan, acts as a meeting point for 25 of the world's leading industrialised nations.

Mr Jozef Zieleniec, Czech foreign minister, and Mr Jean-Claude Puyé, OECD secretary-general, are due to sign the agreement on the terms of entry in Paris today. The Czech Republic will become the 26th member of the OECD, once the treaty has been ratified by the parliament in Prague.

Although membership will not bring any tangible economic assistance, as the OECD is essentially a research body, it boosts Czech claims to be taken seriously as a core country within Europe.

The private sector share of the Czech Republic's gross domestic product is the highest in central and eastern Europe at about 70 per cent, according to the European Bank for Reconstruction and Development. The EBRD says that Prague has gone as far as any of the countries in the region

Czech Republic: on track to join OECD					
Key indicators (% growth)	1992	1993	1994	1995	1996
Gross domestic product	-6.4	-0.9	2.6	4.0-5.0	4.5-5.5
Industrial production	-11.7	-5.3	2.5	6.5-7.5	5.0-6.0
Fixed capital formation	9.3	-2.1	5.5	6.0	5.0-6.0
Exports	6.2	20.0	13.9	8.0-9.0	-
Imports	40.5	2.7	17.8	10-20	-
Consumer price index	11.1	20.8	10.2	8.0-8.5	8.5-9.0

* In constant prices, ** excluding Slovakia
Source: Komstat Praha

both in large-scale privatisation and in the implementation of effective legal rules on investment.

In terms of small-scale privatisation and its trade and foreign exchange system it has already reached the standards typical of advanced industrial economies, according to the EBRD, although it still lags behind in areas such as enterprise restructuring, price liberalisation, competition policy and the reform of financial institutions.

OECD membership has been a primary goal of the conservative, free-market government of Mr Vaclav Klaus, the prime minister, this year. It has taken precedence over the country's bid to join the European Union and Nato, because it was seen as both attainable and justified, given the government's record of economic reform.

The last hurdle to membership was removed on October

1, when the Czech koruna took a significant step towards full convertibility. All restrictions on current account transactions were removed while the capital account was partly liberalised.

With restrictive fiscal and monetary policies, the Czech economy has been stabilised and since last year recovery has been gathering pace with GDP forecast to grow by more than 4 per cent this year and by more than 5 per cent in 1996. Inflation has fallen well below 10 per cent.

Membership of the OECD, coupled with an upgrading of the country's debt rating earlier this month by Standard & Poor's, the US agency, to "Astable" - the highest in the region - is expected to prompt renewed interest from strategic and portfolio investors.

It will also allow the government to concentrate next year on pushing ahead with its goal of clarifying the terms of EU

entry. Mr Klaus is due in January to submit the country's application to join the EU.

Nonetheless OECD membership still poses long-term questions for the country's economic development.

First, the ability of industry to compete abroad, which is already being severely tested, will be further tried unless a period of post-privatisation restructuring, now getting under way, picks up speed.

"We see the problem that some Czech industries have higher costs and prices for their products than goods coming from western Europe produced with expensive labour and other high costs," says Mr Stepan Popovic, president of the Czech Confederation of Industry and chief executive of Glavunion, the country's leading glass producer.

"The reason is the inefficiency of our industry. We say we have cheaper energy, raw materials and labour costs, but it is not so if it takes five Czechs to do the job of one in west Europe." The trade deficit has also widened sharply this year, partly because of a reduction of exports to meet rising domestic demand, but also partly because of a failure to invest in technology and modernisation.

The need for the further lib-

eralisation of financial markets is also becoming more urgent. There is growing competition in the crowded banking sector and a realisation that local banks need to be bigger and stronger. The higher S&P rating means Czech companies will find cheaper borrowing routes abroad, leaving local banks vulnerable.

Capital markets regulation also needs to be strengthened. Foreign investors have frequently criticised the lack of transparency on the Prague stock market, one of the reasons for its current slump.

The most far-reaching question raised by OECD membership is how well the Czech economy will fare, as it becomes more integrated into the world economy.

Economic reforms to date have significantly removed overt state control from the economy. In some senses, however, it has been replaced by an equally controlled and restrictive system of ownership by a few key institutions, such as the banks.

This has led to the creation of an economic hierarchy that works reasonably well in a national context, but it may be inappropriate and insufficiently agile when it comes to adapting to the global arena.

EUROPEAN NEWS DIGEST

German insider trade measures

The German stock market watchdog BAWe has ordered banks and brokers to file electronic reports on all securities transactions from January 1 1996 in an effort to clamp down on insider trading.

The system requires all German banks, foreign bank subsidiaries and brokerage firms to make individual reports on all transactions involving German- or European-listed securities and derivatives. The reports must identify the security, detail the price, time and volume of the transaction, specify if it was a buy or sell order, and whether it was made on behalf of a customer or the institution itself. These details will be collated on a central database and monitored by the BAWe, which is expected to receive between 200,000 and 300,000 reports daily.

The BAWe was created at the start of this year to implement a range of tight new securities regulations, most notably an insider trading ban enforced in August 1994. Banks were informed officially of the order on November 24 and have until December 11 to suggest amendments before it takes effect in December.

Reuter, Frankfurt

Yeltsin released from hospital

A month after suffering his second mild heart attack this year, Russian president Boris Yeltsin yesterday left a Moscow hospital and moved to a convalescent home some 20km outside the city. The move is in line with doctors' recommendations earlier this month that Mr Yeltsin stay in hospital until the end of November. Mr Yeltsin's heart attack has raised questions about the president's ability to rule Russia at a time of increasing political volatility.

Although yesterday's move suggests that Mr Yeltsin's health is improving, it is unlikely to assuage concerns that the president remains too weak to pose a strong challenge to the communist and nationalist politicians expected to dominate parliamentary elections next month. Mr Yeltsin's ill health has also diminished Russia's involvement in one of the most pressing concerns of international diplomacy, the Bosnian crisis. However, a presidential aide said yesterday that Mr Yeltsin might be well enough to attend the signing of the Bosnian peace deal, scheduled to take place in Paris in early December.

Christina Freeland, Moscow

Moscow winter death toll up

The harshest months of the Russian winter are yet to come, but since freezing temperatures set in at the beginning of this month 139 people have already died in Moscow.

Officials said the ravages of nature were exacerbated by the heavy social toll of economic reforms, which have increased the number of homeless and seen a rise in stress-related behaviour such as heavy drinking. A spokeswoman for the Moscow health department said all 139 victims of the cold weather had been drunk.

Christina Freeland

Turkish TV board faces sack

Turkey's independent broadcasting regulators yesterday ordered the resignation of the chairman and board of TRT, the state radio and television company, accusing it of broadcasting government propaganda.

Mr Ali Baransel, head of RTUK, the radio and television regulator, said a speech by Mrs Tansu Ciller, the prime minister, broadcast on TRT last month violated the law by going beyond a statement of government policy to publicise her conservative True Path party's platform.

This is the first time the regulators, who are jointly appointed by the government and the opposition, have directly challenged the government, which also appointed TRT's top management. Their ruling is all the more controversial since it comes in the middle of a general election campaign in which Mrs Ciller is fighting for her political survival. The Islamic fundamentalist Refah party is leading in opinion polls, followed by the conservative opposition Motherland party, tied in second place with the True Path.

John Barham, Ankara

SPD reinstates Schröder

Mr Gerhard Schröder was yesterday restored to his position as economic spokesman for the German opposition Social Democrats (SPD) after being sacked this summer for his outspokenness. Mr Oskar Lafontaine, voted new SPD party chairman this month, said Mr Schröder would take over as chairman of the party's important discussion forum with business leaders, replacing Mr Rudolf Scharping, the former SPD leader. Mr Schröder was removed by Mr Scharping for questioning the official SPD line on economic policy. Mr Schröder is on the party's right.

Mr Lafontaine's decision yesterday was a further sign of his intention to bind the SPD's warring and engaged powerful potential rivals in the tasks of managing the party. Mr Schröder, who is prime minister of the state of Lower Saxony, enjoys popular support and has said he hopes to be the SPD challenger to Chancellor Helmut Kohl and his Christian Democrat-led government in the 1998 general election.

Andrew Fisher, Frankfurt and Peter Norman, Bonn

Belarus, Poland trade pact

Poland and Belarus will boost their bilateral trade by settling their accounts in Polish zlotys rather than in hard currency from the start of 1996.

Poland's prime minister, Mr Jozef Oleksy, said after talks with his Belarusian counterpart, Mr Mikhail Chigir, that the Belarus side had suggested using both national currencies but had agreed to adopt just the zloty. Mr Chigir visited Poland with a large delegation, including senior ministers and the central bank chief.

Reuter, Warsaw

ECONOMIC WATCH

Western German prices stable

The cost of living in western Germany held unchanged between October and November, largely as a result of falling prices for imports, the Federal Statistics Office reported yesterday. Preliminary figures, based on returns from four states, showed that the annual rate of inflation fell to 1.5 per cent in November from 1.6 per cent in October and September. Western Germany's year-on-year inflation rate last touched 1.5 per cent in August, when many analysts declared that the bottom of the current inflation cycle had been reached.

However, economic growth has since flattened and the strength of the D-Mark has exerted downward pressure on goods prices in October were 0.2 per cent below those of October last year after modest year-on-year increases of 0.5 per cent in September and August respectively. Mr Richard Reid and Mr Holger Fährnkrog, economists with UBS in Frankfurt, said that a cut in German interest rates "seems justifiable" in the light of yesterday's inflation data and recent moderate money-supply growth. However, they said they expected the Bundesbank to wait until early next year before cutting discount and lombard rates from their respective levels of 3.5 and 5.5 per cent.

■ Austria's current trade balance was Sch4.5bn (€289m) in deficit in September, up from Sch0.5bn in August and Sch3.2bn in September 1994.

■ Greece's trade deficit in August widened to \$1.187bn, up 22.4 per cent from August last year.

Peter Norman, Bonn

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Volontarische Vereinigung, 10018 Frankfurt am Main, Germany. Telephone +49 69 1 90 10 100, Fax +49 69 596 4881, Telex 310163. Represented in Frankfurt by Walter Brand, Wilhelm J. Brand, Colin A. Kennard as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. Shareholders of The Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London, and F.T. (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies are The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, GERMANY.

GERMANY:
Representative Publisher: C. A. Kennard, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Reverend-Strasse 5a, D-10523 Neckenbüsch (owned by Harmer International), ISSN 0174 7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

FRANCE:
Publishing Director: D. Gaud, 168 Rue de Rivoli, F-75004 Paris Cedex 01, Telephone (01) 429 70 001, Fax (01) 429 70 029. Printer: S.A. Nord Editeur, 1921 Rue de Commerce, F-91010 Roissy Cedex. Editor: Richard Lambert, ISSN 1145-2753. Compteur Paritaire No 67080.

SWEDEN:
Responsible Publisher: H. C. Carney 468 018 001, Printer: AB Kallingshögens Enskilda, PO Box 6007, S-550 06, Lundagård.

© The Financial Times Limited 1995.
Editor: Richard Lambert,
c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, R

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

Brussels telecom reform hits hurdle

By Emma Tucker in Brussels

A group of European Union member states yesterday attempted to obstruct European Commission measures to open up the telecoms sector to full competition.

At a highly charged meeting in Brussels, member states including France, Belgium, Spain, Greece and Ireland, hit back at Commission proposals to speed liberalisation of the still highly monopolistic sector in response to mounting international competition.

A majority of countries accused the Commission of moving too swiftly and behaving undemocratically. The countries are worried that their own national operators will lose ground to more efficient foreign companies once all barriers to competition are removed.

Member states also demanded that the Commission slow plans to liberalise postal services. In a move that private postal operators said would send a "comforting" signal to postal monopolies, the Commission agreed to delay publication of a "notice" clarifying how the Commission intended to apply competition rules in this sector. It said it would not apply the notice until the end of next year.

Summing up the feelings of a majority of member states, Mr Ello Di Rupo, Belgium's communications minister, said national post offices were not yet ready for the "electric shock" of competition.

Member states have already agreed to full telecoms liberalisation by 1998, but many remain nervous about introducing competition.

"There is a wish from the Commission to go faster and further, but which leaves open the question of universal service and its financing," said Mr François Fillon, the French telecommunications minister.

Although the member states did not question the 1993 deadline they queried measures from the Commission to liberalise alternative infrastructures such as rail and energy links before then. The Commission believes such measures are important to ensure full liberalisation can occur in 1998.

In retaliation, countries that are ahead on telecoms liberalisation issued their own declaration urging full competition for the entire sector, including basic voice services, by the beginning of next year.

Denmark, Finland, Sweden and the UK said they supported the Commission's proposals to advance liberalisation, saying these should include "liberalisation of voice telephony services and related infrastructure from 1996".

At the heart of the row is the Commission's use of special powers to force liberalisation without a vote from member states. It has used Article 90 to advance competition in areas such as cable television networks, satellite services, mobile communications and alternative infrastructures.

Member states argued yesterday that the Commission was going beyond its mandate and neglecting crucial issues such as universal service and rules to ensure that telecoms operators can interconnect without discrimination.

But Mr Karel Van Miert, the Commissioner responsible for competition, vowed to press ahead with liberalisation and the "Article 90" measures on alternative infrastructures.

On postal services, Mr Van Miert said certain member states believed withdrawal of the competition "notice" would mean competition rules would not apply to the sector. "This does not mean that," he said.

SNCF retirement scheme 'to stay'

By John Riddling in Paris

The French government said yesterday it will allow rail workers to maintain a special retirement scheme, in an attempt to resolve a strike which has crippled rail traffic since last Friday.

Transport ministry officials indicated a government-appointed commission would discuss a reform of the pensions scheme at SNCF, the state-owned rail network, as part of plans for sweeping reform of the country's indebted social security system.

The move reflects the conservative government's desire to avoid fighting on other fronts as it seeks to push through reforms aimed at eliminating the FF60bn (\$12.4bn) annual social security deficit. However, it may prompt concerns about its willingness to tackle some of the special interests within the public sector.

Trade unions have launched a series of protests following announcement of welfare reform measures by Mr Alain Juppé, prime minister. Public-sector workers are set to strike again today. The action follows a strike last Friday when hundreds of thousands of demonstrators protested at Mr Juppé's plans to cut welfare spending and extend the pensions contribution period for public-sector workers from 37.5 years to the 40 years common



A lone commuter (left) sits dejectedly at Montparnasse station in Paris. Meanwhile railway workers at Nice station (right) vote to continue their strike, already in its fourth day. Rail workers are unhappy at planned rail restructuring and at welfare reforms.

in the private sector.

The industrial action has been strongest among railway workers, who are also protesting against plans to restructure the loss-making and heavily indebted SNCF. Yesterday, rail workers voted to continue their strike, threatening a sustained challenge to the conservative government.

As with several other public-sector groups, rail workers

have enjoyed special welfare and retirement schemes. Train drivers, for example, may retire at 50, compared with 60 for most public and private sector employees.

The restructuring plan for the rail company, due to be disclosed today, is expected to include significant debt relief from the government as a counterpart to productivity efforts demanded from the

company's 180,000 staff. Mr Jean Bourguignon, SNCF's chairman, indicated yesterday that he expected the government to assume about FF25bn of the company's debts.

Mrs Anne-Marie Idrac, secretary of state for transport, stressed there was no question of changing SNCF's public service status, while officials rejected union claims that loss-making

regional lines would be closed.

Differences remained in the rail unions on how to pursue the dispute. The relatively moderate CFTC union proposed the strike be limited to booking offices and ticket collectors, allowing free rail travel and avoiding public alienation, according to the union. "It will hit SNCF in the only area where it seems to care - its finances."

Russia hits out at US envoy's 'clans' attack

By John Thornhill in Moscow

Russia has demanded an explanation from the US after a newspaper reported a US diplomat's view that the country's political establishment was in the grip of "clans" trying to manipulate the electoral system in their own interests.

In an article in the liberal Nezavisimaya Gazeta newspaper, Mr Thomas Graham, first secretary of the US embassy, suggested an ex-Soviet oligarchy had strengthened its grip on Russian politics since President Boris Yeltsin crushed his

hardline opponents in 1993. Mr Graham argued that next month's parliamentary elections and next year's presidential

poll endangered the clans' grip by threatening to bring outsiders, such as communists and ultra-nationalists, into the game. If the new elite prevailed in the elections, it would consolidate its power, ending a 10-year revolution that began with President Mikhail Gorbachev's reforms.

The article specified Mr Graham was writing in a personal capacity, but fellow diplomats

were surprised a senior diplomat should put his name to an article so strongly critical of the country to which he was accredited. The Russian foreign ministry has demanded an explanation from the US.

Mr Graham identified a number of influential clans competing for wealth and influence, including an energy clan including big integrated oil companies; a Moscow group which allegedly exploited the capital's resources; a clan centred around the country's services, which derived its economic power from the metals sector and the old military-industrial complex; and a clan of westernisers with strong links to the state privatisation agency and western financial institutions.

A US embassy official said Mr Graham had cleared the article with State Department colleagues in Washington before discussing it at the Carnegie Moscow Centre think-tank. Any response to the Russian foreign ministry's complaint would be made through diplomatic channels and would not be made public.

Telecoms subsidiary for French railways

France's state-owned railway company is to set up a telecoms subsidiary to exploit its communications network, clearing the way for the leasing of capacity to rivals of France Télécom, the public sector operator, and for investment from private industry, writes John Riddling.

SNCF officials said talks were under way with SFR, telecoms arm of Générale des Eaux, the utilities group, and with the Bouygues telecom, construction and communications company, on co-operation with Télécom Développement, its new subsidiary.

The move is in line with developments elsewhere in Europe, where national rail operators are seeking to use their communications networks to capitalise on deregulation of the telecoms sector. Full telecoms liberalisation for European Union members is due from the beginning of 1998.

Initially SNCF's telecoms arm is expected to lease capacity to private operators for use by their mobile telecoms divisions. SFR is currently competing with France Télécom in the mobile market, while Bouygues is building France's third mobile network. However, industry analysts predict this will be followed by the sale of stakes in Télécom Développement to its partners to help finance development and modernise its network.

SNCF's telecoms network comprises 22,600km of cables, including about 5,000km of fibre optic cables. It is used mainly for communication between stations, depots and signalling centres.

The government has approved SNCF's diversification into telecoms as part of its strategy of developing alternative communications networks. This strategy has helped win Brussels' approval for France Télécom's Atlas alliance with Deutsche Telekom which is aimed at providing services to multinational companies.

However, creation of Télécom Développement is opposed by SNCF's trade unions. The CGT said the move was an attempt to privatise the valuable assets of the company, threatening jobs and the public sector status of employees.

Michael Wong had the urge to be compacted.



Michael Wong of Creative Pacific had a vision. A computer work station that squeezed component space down to nothing while, at the same time, increasing productivity.

So he went to Taiwan where an interesting company, Plustek, showed him its newest idea: a color fax machine, color photo copier, scanner and OCR, all designed in a one-button unit no larger than a shoe box.

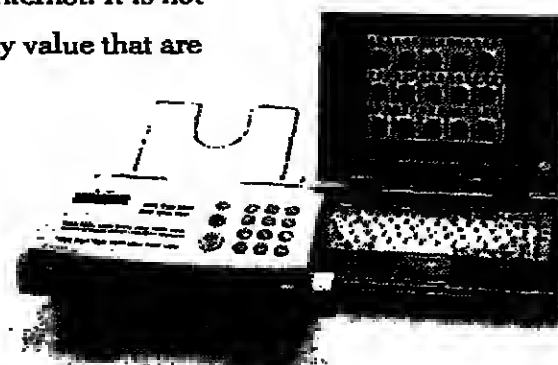
Creative Pacific decided to sell it in Australia, but in 30 other countries it is marketed as the Scanfx, the world's most complete multi-function scanner.

Scanfx is a perfect example why companies today like IBM, Hewlett Packard, Apple Computer and AT&T are heading for Taiwan. The attraction for them is INNOVALUE: innovation in design and manufacturing techniques which gives added-value to leading edge products.

Innovalued produced the first low-cost carbon fiber bicycle. And a new sophisticated PC video and audio editor for less than four hundred dollars.

In Taiwan, you'll find Innovalued in so many product areas. Perhaps yours.

If you're interested, reach us on the Internet. It is not just products, but ideas and especially value that are VERY WELL MADE IN TAIWAN.



TAIWAN.
The Marketplace
for Innovalued™

Internet <http://www.tptaiwan.org.tw>

Plustek's versatile Scanfx workhorse occupies very little space next to another National Award winner, Twinhead's Slim Note-890CD computer.

London City Airport
Paris Charles de Gaulle
"sans billet"

Pardon!

With the AirJetCard, from £250 to £300 return.
For full details, contact your travel agent
or your AirJetClub at London 0171 476 6000.

AIR JET
CHANGING AIR TRAVEL. EXPERTS FOR SERVICE.

NEWS: WORLD TRADE

Japan brewer steps up its China assault

By William Dawkins in Tokyo

Asahi Breweries, Japan's second largest beer group, yesterday announced it was to become China's largest brewer with the acquisition of two Chinese producers.

Asahi and Itochu, the Japanese trading company which is expanding its interests in China, have agreed in principle to pay \$52m for a 75 per cent stake in a Hong Kong-based holding company, owner of Beijing Beer and Yantai Beer. The vendor is China Strategic Holdings, a Hong Kong investment company.

This confirms speculation that the Japanese beer industry was poised to intensify its assault on China, the world's fastest growing beer market. The potential in China is in contrast to Japan's mature and crowded beer business.

The deal, to be closed by the end of December, according to Asahi, more than doubles its annual beer production in China from 248,000 kilolitres at its three existing factories there to 516,000 kilolitres at five breweries.

Asahi's share of the Chinese market will at the same time rise to 3.7 per cent, topping the 2.6 per cent held by the current market leader, Tsingtao Brewery Company, with its annual output of 400,000 kilolitres.

Beset by management difficulties, the former state-run Tsingtao is struggling to live up to production undertakings made to investors at its Hong Kong listing two years ago.

The Chinese beer market, nearly twice as big as Japan's in terms of the volume of beer drunk, and the second largest in the world, grew by just over 15 per cent last year, according to UBS Securities in Tokyo.

The Japanese beer market, the world's fourth largest, grew by only 4.3 per cent in 1994 and most of that growth was to the benefit of foreign

World beer consumption		
	m bl	% of world
US	23.7	19.3
China	14.1	11.5
Germany	11.9	9.6
Japan	7.2	5.9
Brazil	6.8	5.1
UK	5.6	4.7
Mexico	4.5	3.7
Spain	2.5	2.0
South Africa	2.4	1.9
Canada	2.3	1.9

Source: UBS Securities

producers. Imports are expected to occupy 6 per cent of the Japanese market this year, against 4.3 per cent in 1994, partly because of the price advantage they enjoy from the yen's strength.

Japanese brewers have made little headway in Europe and the US, where exports have fallen since the turn of the decade, another result of the high yen's impact on price competitiveness.

Their main response to currency pressure has been to distribute foreign beers in Japan, which though allowing them to profit from imports, has exposed Japanese brewers to a conflict of commercial interest.

Asahi and Itochu began their Chinese strategy in January last year, when they bought three breweries on China's east coast from the same Hong Kong investment group.

The aim, as in the earlier acquisitions, is to transfer technology and to make Asahi's best-known Japanese brew, Super Dry, in China. Two of last year's acquisitions are already making Asahi brands. The latest purchases will start Japanese beer production next year and in 1997, an Asahi official said.

Asahi is not only the latest Japanese brewer to enter China, but also the most aggressive. Kirin, the top Japanese beer maker, opened a joint venture there five years ago; Sapporo has a number of non-beer businesses in China; while Suntory began making beer there 11 years ago.

Container lines feel weight of cut-throat competition

Every Friday a P&O container ship slips its anchor in Rotterdam and sets off on a 35-day voyage via Southampton, Jeddah and Singapore to Yokohama. On Sundays a similar vessel owned by the Danish Maersk line, P&O's partner on the Europe-Far East trades, departs Busan in South Korea to begin its 29-day journey via Hong Kong and Algeiras to Bremerhaven in Germany.

P&O and Maersk are among the stronger participants in the container sector - operating scheduled services in never-ending loops between the world's ports - but cut-throat competition is forcing change on long-established alliances and ways of doing business. P&O and Maersk group are to part company from next May to form links with new partners.

Last month alone two established lines owned up to container-related financial mishaps. Nedlloyd, the Dutch shipping line, admitted that it had misjudged the volume of business it could attract from two new services between Europe and Asia and was forced to scale down its forecast of 1995 profits.

Lykes Bros Steamship, one of the oldest names in the US shipping industry, was forced to seek protection from its creditors under Chapter 11 of the US insolvency code. It blamed its problems, in part, on currency movements which increased the costs of a yen-denominated debt for six new container vessels.

Containers carry 17 per cent of the world's sea-borne tonnage but closer to 60 per cent of sea-borne trade by value, according to Containerisation International, a trade journal.

After being introduced in the 1970s, containers rapidly became the standard method of moving high-value items such as consumer electronics, garments or vehicle parts, because of the protection they provided against damage and theft and the ease of handling on the quayside.

Now, with little scope for the shipping lines to push up rates

Profits have been depressed in battle for market share, writes Charles Batchelor

of hire, the rival groups are engaged in a fierce battle for market share which has depressed returns.

NetWest Securities expects demand for container shipments to grow by 7-8 per cent a year over the next two to three years but capacity will also increase by 7 per cent a year.

"No real money has been made by the container shipping companies in the 1980s or the 1990s," commented an analyst at Drewry, a consultancy. "It has been a period of tremendous attrition. Even in the good years returns have been marginal."

Pressure on the long-established

European and US lines has been increased by the growth of Asian competitors such as Evergreen of Taiwan, Hanjin Shipping of South Korea and Cosco of China.

There has been a series of takeovers in the industry recently - CAST by Canadian Pacific earlier this year and Cunard Ellerman by P&O in 1991. Other groups such as the East Asiatic Company of Denmark and the UK's Ben Line have withdrawn from the market. More of the smaller players are expected to be snapped up by the bigger groups.

The commercial pressures on the industry have been compounded by the decline of the traditional "conferences" - agreements between the shipping lines to set cargo rates and capacity levels on important routes.

Conferences have fallen foul of increasingly vigilant regulators who have seen them as unfair restraints on free trade. Mr Karel van Miert, European competition commissioner, has been waging battle against the Far Eastern Freight Conference and the Trans-Atlantic Agreement (TAA).

The Commission has focused on the shipowners' control of the land leg of journeys which it regards as an unjustified extension of their business over the sea lanes. "The days of the old style conferences are long gone," said Mr Tim Harris, head of container shipping at P&O.

The response of the shipping lines to these challenges has been to establish alliances or

consortium agreements which impose fewer rules on their members but are broader in their geographical scope. These combine services so that the lines do not compete on lightly trafficked routes such as Hong Kong to Japan but can offer more frequent sailings on busy sections.

Three alliances have been formed between the large shipping groups with P&O deserting Maersk to team up with Hapag-Lloyd, NYK and Neptune Orient Line; Maersk in turn aligning with Sea-Land, and Nedlloyd getting together with Orient Overseas Container Line, American President Lines and Mitsui-OSK.

Unlike members of conferences, participants in alliances do not agree common rates among themselves. But they do combine to buy road and rail freight capacity at either end of the sea voyage and they jointly negotiate access to the container terminals in ports. Joint purchasing is just one strand in a policy of tight control of costs which the lines have been forced to adopt. "We have to cut costs because rates won't go up," said Lord Sterling, chairman of P&O. "The companies shipping goods jump up and down and claim we are ruining their business. But transport costs have declined over the years. It only costs a few cents to ship a bottle of whisky to New York."

Savings are also being achieved by increases in the size of container vessels. Maersk, the largest container shipper, has moved in recent

Top 15 container lines

At Sep 1, 1995 showing capacity of line fleet in numbers of 20-ft equivalent containers (teu)

1	Sea-Land	196,708
2	Maersk	186,040
3	Evergreen	181,882
4	Cosco	169,795
5	NYK	137,016
6	Nedlloyd	119,599
7	Mitsui-OSK	118,208
8	P&O	98,893
9	Hanjin Shipping	92,552
10	Mediterranean Shipping	85,655
11	American President	81,547
12	Zim Israel Navigation	78,798
13	K Line	75,528
14	DSR Sena	75,497
15	Hapag-Lloyd	71,688

Source: Containerisation International, London, UK. Based on data supplied by companies.

years from operating ships capable of carrying 3,500 twenty-foot equivalent (teu) containers to just under 6,000 teu. P&O is negotiating with ship-building yards to order ships capable of carrying 6,000 teu and more.

Technology is also playing a role. The larger lines make use of sophisticated computer systems to locate the position of containers on the quayside

and in the ship so that loading and unloading can be carried out efficiently. Tracking systems allow the progress of containers around the world to be monitored.

"The companies are running hard to stand still," commented the Drewry analyst. "Everyone feels there is tremendous potential to make a lot of money but no-one can work out quite how to do it."

US and Japan resume talks on air cargo rights

By Michio Nakamoto in Tokyo

US and Japanese trade officials today resumed negotiations in Washington over bilateral cargo transport rights.

The two sides will seek to bridge the gap over how to ensure fair access to the growing trans-Pacific air cargo market.

The first meeting, held in September, broke down over differences regarding rights to third destinations.

The US and Japan are both eager to

renegotiate bilateral air cargo agreements, which they believe do not reflect current market needs. While they want to ease restrictions on cargo flights, there are still differences on how this should be implemented to allow fair access.

The US is calling for an open skies policy which would allow unrestricted access for US cargo carriers to the market covering the US and the Asia-Pacific region, including Japan.

The Japanese side, however, is con-

cerned that open skies will give US carriers an unfair advantage over Japanese companies which have been kept from developing their trans-Pacific business by uneven restrictions on their cargo flights to the US.

Under the present agreement, Japan's two cargo airlines, Japan Air Lines and Nippon Cargo Airlines, can only fly a limited number of flights per week to certain cities in the US.

The two big US cargo airlines, on the other hand, have unrestricted

access to Japan's main airports in Tokyo, Osaka and Okinawa and from there to other destinations in Asia and the Pacific.

As a result, 67 of the flights across the Pacific are run by the US carriers while only 28 are run by the Japanese companies. Japan wants to ensure comparable flying rights to the US before discussing open skies.

At the same time, Japanese carriers point out that they have little to gain from an extension of third destination

rights to Europe as they already have their own routes to European destinations while US carriers will benefit substantially from unrestricted beyond rights to other Asia and Pacific destinations.

The growth in US imports to Japan on the back of a high yen, as well as the increasing shift of manufacturing by Japanese companies to south-east Asia has supported strong expansion of trans-Pacific cargo traffic via Japan.

WORLD TRADE NEWS DIGEST

Fokker wins Brazil order

Fokker, the Dutch aircraft maker, has won an order from Transportes Aereos Regionais (TAM) of Brazil for an additional five aircraft, taking the number of aircraft ordered this year by the Brazilian regional airline to 12.

The Dutch company also reported an order for six 100-seater Fokker 100s from an unidentified customer. Together, the 24 aircraft for TAM and the unnamed customer would be worth some \$190m (\$560m), but Fokker declined to detail the actual contractual price.

Fokker, which is loss-making, has attributed its problems not to a lack of orders but to weak prices caused by fierce competition and to the decline in the dollar, the currency in which aircraft sales are denominated. Its 1995 orders are already 20 per cent higher compared with full-year figures for 1994, it said.

Ronald van de Krol, Amsterdam

Skanska group to build bridges

A consortium led by Skanska, Sweden's biggest construction company, yesterday won contracts worth Dkr4.3m (\$66m) to build the main bridge sections of the first fixed link between Sweden and Denmark.

The consortium, which includes Danish and German companies, was the lowest bidder for both the 6.7km of low approach bridges and the 1.1 km elevated bridge over the shipping lanes of the Oresund channel between Copenhagen and Malmö. The \$660m contract for the 3.7km tunnel which links the Danish coast to the bridge sections was won by a consortium led by NCC, Skanska's main Swedish rival.

Holgaard & Schultz and Mønsterg of Denmark, Thorsen and Hochtief are partners in the Sundlink Contractors consortium led by Skanska. The Dkr14.5bn Oresund link, due to open in the year 2000, is one of the biggest infrastructure projects under way in Europe.

High Cornejo, Stockholm

Greek-Macedonian metals deal

Mytilinais, the Greek metals-trading company, has signed a \$20m marketing agreement with Macedonia's state-owned Sasa Mines, the first bilateral deal since Greece lifted its blockade of the former Yugoslav republic last month.

Mytilinais said it agreed to sell up to 40,000 tonnes of lead and zinc concentrate on international markets during the next year. The first consignments of lead and zinc concentrate were sent from Macedonia to the northern Greek port of Thessaloniki earlier this month.

Mytilinais has provided a \$2m cash injection to help Sasa Mines boost concentrate production. Output started to decline after Macedonia broke away from federal Yugoslavia, losing markets in Serbia, and shrank further when Greece imposed a trade embargo early in 1994.

Karin Hope, Athens

Contracts and ventures

GEC Marconi said a \$1.1bn peso (\$118m) radar project entered into by the Philippines Department of Transportation and Communications will go ahead, despite a pending Philippine Senate investigation.

The project involves the installation of a civil aviation and military air surveillance system to be jointly used by the Air Transportation Office and the Philippine Air Force.

Swedish Construction firm NCC and a Norwegian subsidiary have won a SEK1.1bn (\$165m) order to build the main terminal at a new international airport being built north of Oslo.

Jaguar Cars Export of the Far East will distribute cars in the Philippines by early next year. Jaguar said the Philippines was a suitable market for its luxury cars and for new products.

APX News, Manila

US steel exports rise 70% amid dumping charges

By Richard Waters in New York

US steel manufacturers will export 6.5m tons of steel this year, 70 per cent more than last year and the highest level since the early 1970s, according to a US trade group.

However, the American Institute for International Steel, which represents importers and exporters, questioned whether US steel-makers would continue to attack world markets at the current rate.

During September, exports from the US rose to an annualised level of 10m tons. They last rose above 7m in 1973-74 and, save for a brief rally in the late 1980s, export rises have been negligible since.

The sudden flurry of exports follows a sudden drop in demand, and falling prices, in the US earlier this year.

But the lower prices obtained from exports, which in some cases are as much as \$60 a ton below prices in the US, discourage US manufacturers from working harder to develop export markets, some members of the AISI said.

Also, US manufacturers have not invested in the wrapping equipment needed to

prepare their products for export, a factor which adds to their export costs, said Mr Hans Mueller, steel trade consultant and member of the AISI.

The rise in US steel exports, helped by the weak dollar, has brought a role reversal in the international steel trade, with accusations of dumping beginning to mount against American producers.

The rise in exports comes as steel imports into the US are slowing after a record year in 1994. From 30m tons last year, imports will fall to 25m this year and 20-21m next year, the trade group predicted.

Imports have been hit in part by new minimill capacity being built in the US, and by the fall in total US consumption, the AISI said.

From 114m tons in 1994, consumption will fall to around 110m this year, it added.

The trade group also warned that renewed anti-dumping actions were becoming more likely in the US, despite falling imports.

However, it added that it did not expect any cases to be filed until the middle of next year.

SOCIÉTÉ GÉNÉRALE BANK & TRUST

THE NAME IS NEW,
BUT THE EXPERIENCE GOES BACK YEARS

Société Générale, France's largest private-sector banking group, established in over 70 countries, has been serving international clients in Luxembourg since 1893.

Now, a new wholly-owned subsidiary has been created in Luxembourg to provide an even higher quality International Private Banking service: Société Générale Bank & Trust.

International teams of experienced managers give personal advice to clients from all over the world on discretionary and non-discretionary fund management, financial engineering, loans, capital market products, setting-up and management of investment funds...

If you too are looking for a truly international private banking service, why not contact:

Luc Hobengarten - Société Générale Bank & Trust

15, avenue Emile Reuter, L-2420 Luxembourg

Telephone: (352) 47 93 11 - 416 Fax: (352) 46 51 33

Other offices in Zurich, Geneva, Lugano and Monte Carlo



SOCIÉTÉ GÉNÉRALE BANK & TRUST

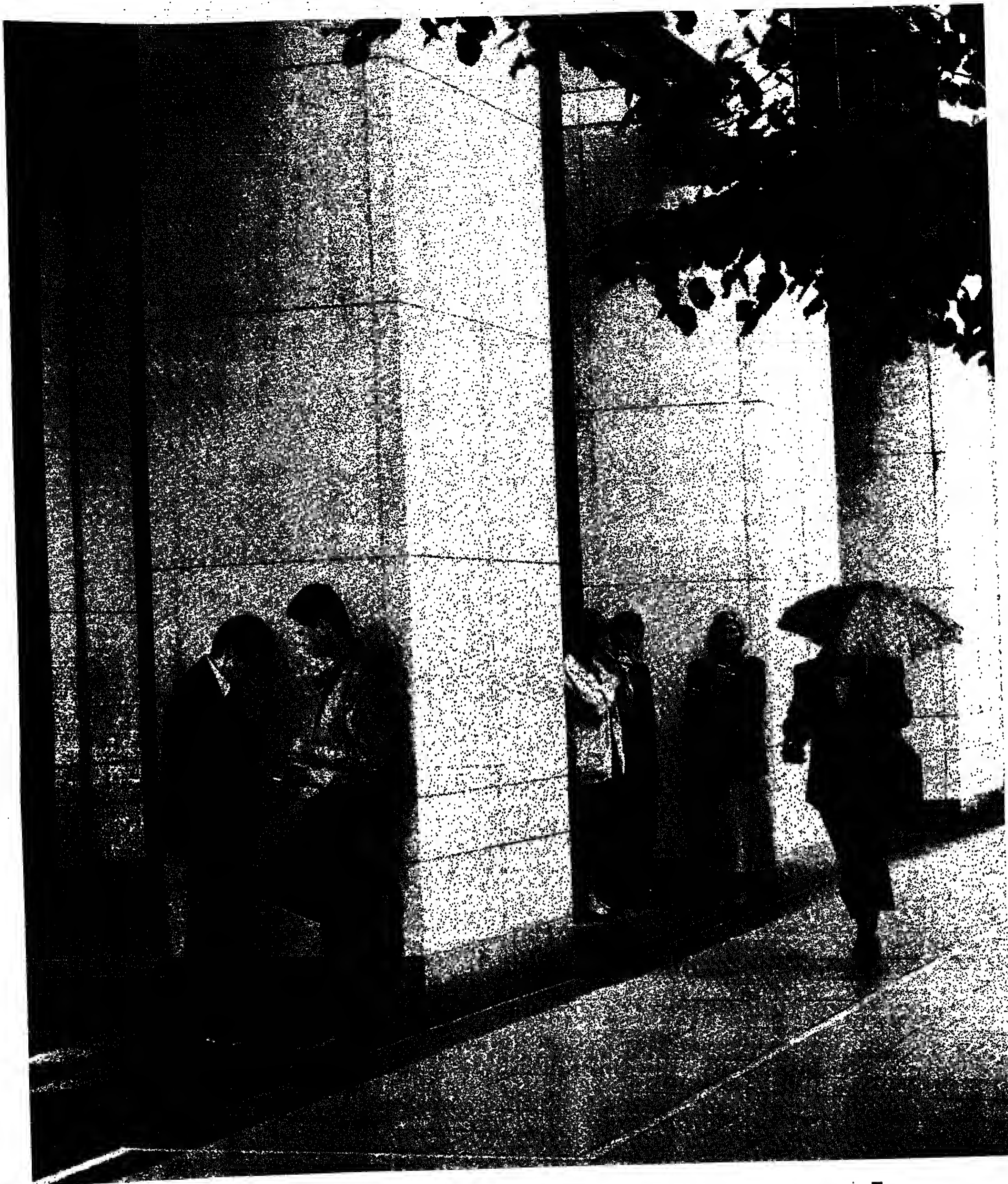
An AirJetCard
London City Airport
Paris Charles de Gaulle
purchased,
a free flight offered.

Let's go!

For an AirJetCard of 5 journeys bought before the 31/12/95. Contact your travel agent or your AirJetClub in London 0171 476 6000.

CHANGING AIR TRAVEL. AIR JET

سككوات الاصل



What sort of policy forces these people outside?

The passion to regulate down to the finest details of people's lives can lead to infringements of personal liberty. With courtesy and consideration, smokers and non-smokers can and do work it out for themselves.

Philip Morris Europe S.A.

17,000 employees in Europe serving Europe's 97 million smokers.

For information on how smokers and non-smokers can accommodate each other, please write to Philip Morris Corporate Affairs Europe, Rue Joseph II, 166-1040 Brussels, Belgium.

cargo right

...er exper
... and
...ing char

An Airport
London City Airport
Paris Charles de Gaulle
purchased
a free flight offer
Let's go!

NEWS: INTERNATIONAL

Arab states say Israel's alleged possession of nuclear warheads spurs arms race

Clashes delay launch of 'Euro-Med' pact

By David Gardner and David White in Barcelona

Last-minute disagreements were last night holding up the launch of the Euro-Mediterranean partnership between the EU and 12 Middle Eastern and North African nations, as Arab states clashed with Israel over its presumed possession of nuclear arms.

Syria objected to the accord's definition of terrorism, and Egypt balked at the speed of the planned transition to a free trade zone between the two blocs.

Mr Javier Solana, Spain's foreign minister, anticipated that compromises would be reached overnight on all outstanding issues to enable signature of the accord today.

The agreement aims to rebalance the Union's relations with its immediate neighbours -

overwhelmingly focused on central Europe since the end of the cold war - by addressing the threat from the south of Islamic fundamentalism.

The Barcelona Declaration, as it will be known, provides for a "Euro-Med" free trade area by 2010; increased EU aid and loans to the region targeted on infrastructure and the private sector; and incentives for the largely closed economies of North Africa and the Levant to integrate.

The idea is that free trade and more aid will enhance stability and prosperity on the southern and eastern Mediterranean rim, underpin the Middle East peace process and help promote pluralism in a region where authoritarian government is the norm.

The Declaration commits the signatories - Morocco, Algeria, Tunisia, Egypt, Jordan, Syria,

Lebanon, Israel, the Palestinian autonomous territories, as well as Turkey, Cyprus and Malta - to "develop the rule of law and democracy", and guarantee human and minority rights, and freedoms of expression, association, thought and belief.

The strategy regionalises and binds together bilateral association agreements between the EU and individual states, reached this year with Tunisia, Israel and Morocco.

Jordan, Egypt and Lebanon are negotiating these preferential agreements, while talks with civil war-ravaged Algeria and the Palestinian Authority are at the exploratory stage.

Syria is expected to seek an EU association accord once the Barcelona conference is over.

Syria joined an Egyptian-led attempt to use the occasion to persuade Israel to accede to the recently renewed Non-Proliferation Treaty on nuclear arms, to which it is not a signatory.

Israel has never acknowledged its assumed stockpile of an estimated 200 nuclear warheads, which Arab states say is fomenting an arms race in the Middle East.

Diplomats were last night trying for a more generic commitment to do away with all weapons of mass destruction so that Israel would be able to sign.

Israel was also at the centre



Spain's head of protocol Cristian Barrios (second left) accompanies Yasser Arafat (second right) after the PLO chief's arrival in Barcelona yesterday

of the dispute over the Euro-Med commitment to combat terrorism, Syria and Lebanon, still to reach peace accords with Israel in exchange for the return of the Golan Heights and southern Lebanon, objected to a definition which appeared to encompass Hizbollah, the Syria and Iran-backed Lebanese Shia Muslim fundamentalist militia.

Egypt's worry on the timetable for free trade in manufactures and services - farm pro-

ducts will get more limited access to the Union - is more a drafting problem than a firm obstacle. Cairo fears the wording will use Tunisia's and Morocco's agreed transition period of 12 years as the norm for future arrangements, rather than the 15-year transition sought for the region as a whole.

During this transition, those countries that do free-trade deals among themselves, and use each other's materials in

their goods, will get virtually unimpeded access to the union's markets under cumulative rules of origin.

The Union hopes that by changing rules of origin, and by concentrating the Ecu4.7bn (\$3.67bn) aid for 1996-99 (with a similar amount in soft loans) on cross-border infrastructure and the upgrading of Middle East and north-African industry, the Euro-Med accord will expand the regional market and attract inward investment.

Barcelona is turned into Olympian talkshop

City has seen nothing like it since hosting Games, writes David White

Barcelona, which likes to picture itself as a sort of capital of the Mediterranean, has seen nothing like it since the 1992 Olympic Games. Not only does it have the foreign ministers of 27 countries celebrating the first Euro-Mediterranean conference, but also a spontaneous proliferation of other meetings approaching the same theme from different directions.

The idea of bringing EU governments together with the countries on the other side of the Mediterranean may have

been slow in taking root, but it is already sprouting vigorously.

The hotel where the two-day intergovernmental meeting is being held under tight security will continue in use for the rest of the week, when 1,100 experts from academia, unions, employers' bodies and other organisations meet to discuss in detail the implications of the conference conclusions. The Mediterranean Civil Forum

will set up a series of working other things, it has called for the removal of nuclear weapons from the region and criticised "aggressive" policies on the part of Nato and the Western European Union.

Also coinciding with the ministers' meeting is a Mediterranean Cities Conference, the second of its kind hosted by Mr Pascual Maragall, Barcelona's mayor. About 30 cities are represented.

Not wanting to be forgotten, leaders of 14 European regions held their own meeting at the weekend in an association presided over by Catalonia's president Mr Jordi Pujol.

Saturday saw the end of another meeting, of communist and socialist parties and liberation movements. Libya, not invited to the Euro-Mediterranean ministerial conference, did at least take part in this one.

Spain has been proposing a multilateral meeting for the region since the late 1980s, when along with Italy it tried without success to launch a conference on security and co-operation in the Mediterranean. The event is billed as one of the high points of its EU presidency. Even before it started, Morocco, Tunisia and Egypt were already vying for the privilege of holding the next one.

Some 10,000 police from various forces were mobilised to provide security for the talks, many of them from out of town. Barcelona traffic was held at a standstill for days, with tickets on illegally parked

vehicles belonging to police reinforcements.

Checks were being made on the motorway from France, and the streets surrounding the conference site - the Hotel Juan Carlos I, built for the Olympics - were sealed off. Disruption before the meeting was aggravated by a taxi drivers' strike, after a colleague was stabbed in a traffic argument on Sunday.

Spanish farmers were planning to muster 20,000 people for a demonstration today against the granting of agricultural concessions to Mediterranean partners - especially recent association agreements with Tunisia, Israel and Morocco. The main Spanish farm union was hosting yet another international meeting yesterday, on the future of the common agricultural policy in southern EU countries.

INTERNATIONAL NEWS DIGEST

Tehran sets out austerity budget

Iran has unveiled an austerity deficit budget nearly 44 per cent higher than the current year's, with 30 per cent more defence spending and less oil income.

Although the budget is 43.8 per cent higher than for the current year in Iranian rial terms, it is lower in real terms due to Iranian official inflation of more than 30 per cent.

President Akbar Hashemi Rafsanjani, warned of tough times ahead, when announcing the 138,000bn rial (\$78.8bn) budget for the year starting on March 21.

Oil exports remain the biggest source of state income, but the share of oil exports in government revenues has reached one of its lowest levels since the Islamic revolution in 1979.

Government revenue, excluding state industries and banks, is set at 54,400bn rials. Some 51.5 per cent or \$15.6bn is due to come from oil exports.

Mr Rafsanjani said the forecast, "as a matter of precaution", was based on a price of \$15.5 per barrel although Iran was selling now at \$16.

Reuters, Tehran

Egyptian trade deficit grows

Egypt's trade deficit grew by 44 per cent in the first six months of this year to E£1.63bn (\$3.42bn) compared with E£1.06bn during the same period in 1994 after a surge in both exports and imports. Having made an export-led recovery a priority of economic policy, government officials said they were pleased overall with the latest trade figures.

Total exports, including oil, rose by 52 per cent to E£6.74bn, compared to E£4.43bn last year, with much of the growth coming from non-oil commodities such as cotton, textiles, chemicals and other agricultural products. This was offset, however, by a surge in imports which increased by 47 per cent from E£12.49bn in the first six months of 1994 to E£18.37bn over the same period this year.

James Whittington, Cairo

Merger call for Arab banks

A leading Arab economist has called for mergers in the overbanked Arab world and urged improved banking services to attract billions of dollars in local capital which has fled to more developed financial markets.

Addressing the Dubai government-sponsored Emirates International Forum, Mr Hamad said the total assets of banks in the Gulf in 1993 were \$168bn, less than the assets of the biggest British bank.

The Bank for International Settlements has classified all Arab states, except Saudi Arabia, as high credit risk countries. But Mr Hamad noted that over the past two years Arab states had moved to increase their capital adequacy.

Reuters, Dubai

Zerouni urges political dialogue

Algeria's newly elected president Liamine Zerouni was sworn in yesterday and urged all political groups in the fractured country to engage in dialogue and to respect the law.

However, he avoided committing himself to negotiations with anti-government Muslim militants or to dates for parliamentary elections.

The ex-general, who was the army's appointee when he became head of state in January 1994 and their choice in the elections, also vowed not to let up in the confrontation with militants who continued to fight the authorities.

Muslim militants have fought the government since 1992, when parliamentary elections they were poised to win were cancelled. The conflict has cost some 50,000 lives.

Some leaders of the Islamic Salvation Front (FIS) said that they were considering calling a unilateral ceasefire following last week's elections, which returned Mr Zerouni to a five-year term as president.

Reuters, Paris

Jordan cuts foreign workers

Jordan said yesterday it had slashed the number of foreign workers in the kingdom in a campaign to ease high unemployment and rising poverty among Jordanians.

Mr Nader Abu el-Shaar, labour minister, said 70,000 foreign workers from an estimated 250,000 in the workforce left Jordan in October alone. Jordan's cabinet in August approved a recommendation by a ministerial committee to close 15 professions to foreign labour.

The cut in foreign workers was aimed at removing competition for low-paid jobs and easing unemployment which was officially placed at 18 per cent of a workforce of 1m in 1993. Mr Abu el-Shaar said the "strict and accurate implementation of the measures" gave Jordanians \$30,000 to 40,000 jobs previously held by foreign workers.

Reuters, Amman

Financial Times.
World Business Newspaper.

Since its inception the Financial Times web site has provided Internet

users around the globe with instant access to major news stories.

On Tuesday, November 28 as a step in its continuing development the site will provide special coverage of the UK Budget.

As well as that the FT Budget Supplement will be available to users of the site. The supplement will be available to users of the site. The supplement will be available to users of the site.

The idea of bringing EU governments together with the countries on the other side of the Mediterranean may have been slow in taking root, but it is already sprouting vigorously.

The hotel where the two-day intergovernmental meeting is being held under tight security will continue in use for the rest of the week, when 1,100 experts from academia, unions, employers' bodies and other organisations meet to discuss in detail the implications of the conference conclusions.

The Mediterranean Civil Forum will set up a series of working other things, it has called for the removal of nuclear weapons from the region and criticised "aggressive" policies on the part of Nato and the Western European Union.

Also coinciding with the ministers' meeting is a Mediterranean Cities Conference, the second of its kind hosted by Mr Pascual Maragall, Barcelona's mayor. About 30 cities are represented.

Not wanting to be forgotten, leaders of 14 European regions held their own meeting at the weekend in an association presided over by Catalonia's president Mr Jordi Pujol.

Saturday saw the end of another meeting, of communist and socialist parties and liberation movements. Libya, not invited to the Euro-Mediterranean ministerial conference, did at least take part in this one.

Spain has been proposing a multilateral meeting for the region since the late 1980s, when along with Italy it tried without success to launch a conference on security and co-operation in the Mediterranean. The event is billed as one of the high points of its EU presidency. Even before it started, Morocco, Tunisia and Egypt were already vying for the privilege of holding the next one.

Some 10,000 police from various forces were mobilised to provide security for the talks, many of them from out of town. Barcelona traffic was held at a standstill for days, with tickets on illegally parked

vehicles belonging to police reinforcements.

Checks were being made on the motorway from France, and the streets surrounding the conference site - the Hotel Juan Carlos I, built for the Olympics - were sealed off.

Disruption before the meeting was aggravated by a taxi drivers' strike, after a colleague was stabbed in a traffic argument on Sunday.

Spanish farmers were planning to muster 20,000 people for a demonstration today against the granting of agricultural concessions to Mediterranean partners - especially recent association agreements with Tunisia, Israel and Morocco.

The main Spanish farm union was hosting yet another international meeting yesterday, on the future of the common agricultural policy in southern EU countries.

Several thousand took part on Sunday in a protest called by the Alternative Mediterranean Conference against immigration restrictions. But the show of unity was marred when scuffles broke out between Moroccan demonstrators and supporters of independence in Moroccan-controlled Western Sahara.

Reuters, Amman

Reuters, Paris

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Reuters, Amman

Net gain.

WWW.FT.com

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES						JAPAN						GERMANY					
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator
1985	100.0	100.0	7.1	100.0	91.3	1985	100.0	100.0	2.6	100.0	78.8	1985	100.0	100.0	7.1	100.0	89.7
1986	105.5	100.9	8.9	98.3	95.5	1986	106.8	99.7	2.8	94.3	83.9	1986	100.0	102.2	6.4	136.9	89.4
1987	108.4	108.0	5.1	103.1	98.8	1987	103.1	103.1	2.9	108.3	91.3	1987	107.4	102.6	6.2	149.5	90.1
1988	112.6	110.7	5.4	107.8	100.1	1988	112.6	113.1	2.5	135.8	95.7	1988	111.4	111.4	6.8	216.5	97.9
1989	115.6	112.4	6.2	101.4	98.9	1989	125.5	119.7	2.2	147.0	98.5	1989	114.2	111.4	6.8	216.5	97.9
1990	115.4	112.4	5.4	97.0	95.1	1990	141.7	124.5	2.1	149.8	95.8	1990	123.5	117.2	4.8	261.9	98.3
1991	115.4	112.4	5.5	94.5	100.0	1991	144.8	128.8	2.1	144.2	92.1	1991	130.5	116.1	4.2	297.8	95.5
1992	117.5	114.1	7.3	93.9	104.0	1992	150.9	139.2	2.1	142.2	92.1	1992	127.7	116.5	4.6	297.7	95.5
1993	123.5	118.9	8.7	89.0	110.4	1993	151.8	138.8	2.5	106.6	98.1	1993	122.3	109.1	6.1	229.9	95.6
1994	131.2	125.1	6.0	78.9	112.1	1994	129.5	114.5	2.6	102.2	105.7	1994	120.4	113.6	8.8	240.4	104.0
4th qtr 1994	5.7	8.0	5.6	83.5	112.5	4th qtr 1994	-0.7	8.2	2.9	102.4	105.7	4th qtr 1994	-2.3	7.1	6.8	261.5	104.0
1st qtr 1995	4.7	5.5	5.5	79.7	111.9	1st qtr 1995	-2.3	6.1	2.6	107.8	106.3	1st qtr 1995	1.9	3.1	6.7	271.8	102.4
2nd qtr 1995	4.3	5.4	5.5	78.0	111.1	2nd qtr 1995	-0.8	4.9	3.1	105.8	107.0	2nd qtr 1995	1.9	3.1	6.7	271.8	102.4
3rd qtr 1995	4.5	5.1	5.6	78.4	113.2	3rd qtr 1995	1.0	3.2	104.2	106.1	3rd qtr 1995	-0.8	2.8	6.8	278.1	100.4	
November 1994	6.0	5.8	5.5	82.0	112.8	November 1994	0.2	6.0	2.9	102.7	105.4	November 1994	-3.7	7.8	6.8	264.6	104.0
December	4.9	5.1	5.4	84.9	112.5	December	-1.0	7.1	2.8	102.2	105.7	December	-1.1	7.4	6.8	258.0	104.0
January 1995	6.7	6.4	5.6	78.8	112.6	January 1995	-1.8	7.4	2.6	115.2	108.8	January 1995	1.4	2.4	6.7	270.5	102.4
February	3.8	5.8	5.4	80.9	112.2	February	-1.1	5.9	3.0	105.5	105.3	February	1.5	6.8	6.7	270.5	102.4
March	3.4	4.6	5.4	79.5	111.9	March	-1.1	5.9	3.0	105.5	105.3	March	1.5	6.8	6.7	270.5	102.4
April	3.3	3.9	5.7	79.7	111.5	April	-1.6	6.0	3.1	102.2	105.8	April	1.5	6.7	291.3	102.4	
May	4.6	5.4	5.6	77.1	111.3	May	-0.7	5.6	3.1	110.3	106.4	May	1.5	6.8	291.3	102.4	
June	4.9	2.9	5.5	77.0	111.1	June	-0.7	5.6	3.1	110.3	106.4	June	3.1	6.8	278.8	102.4	
July	4.6	2.8	5.6	79.2	111.2	July	-0.9	1.3	3.2	102.2	107.0	July	0.9	8.8	273.0	102.2	
August	4.3	3.2	5.5	78.3	112.1	August	0.7	1.0	3.2	108.9	107.7	August	1.2	8.8	270.5	102.4	
September	4.3	3.4	5.6	78.5	113.2	September	0.5	3.2	103.6	106.1	September	-0.6	8.8	264.6	104.0		
October	2.7	5.4				October						-2.9		261.3	100.4		
														257.1			
FRANCE						ITALY						UNITED KINGDOM					
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator
1985	100.0	100.0	10.3	100.0	90.6	1985	100.0	100.0	8.8	98.2	88.2	1985	100.0	100.0	11.2	100.0	89.9
1986	102.4	101.2	10.4	107.0	96.4	1986	104.1	106.1	10.4	94.3	94.3	1986	105.3	102.5	11.2	111.1	92.9
1987	104.5	103.1	10.5	117.2	99.4	1987	112.7	106.8	10.9	95.5	95.5	1987	105.8	106.5	10.3	141.2	96.9
1988	107.3	107.3	10.4	135.3	101.8	1988	119.1	116.8	10.9	97.6	97.6	1988	105.8	106.5	9.8	143.1	91.1
1989	108.5	111.3	10.6	162.6	105.6	1989	116.8	116.8	10.9	98.3	98.3	1989	117.1	116.8	9.7	125.5	91.6
1990	110.4	112.9	8.9	183.2	85.7	1990	116.0	116.0	10.9	98.3	98.3	1990	120.1	114.0	8.9	125.5	91.6
1991	110.3	113.3	8.4	128.2	96.8	1991	110.9	118.7	10.3	94.9	94.9	1991	121.1	113.7	6.9	97.2	91.4
1992	110.5	113.2	10.4	105.5	94.9	1992	116.9	113.4	9.8	94.1	94.1	1992	118.4	109.5	8.6	88.2	95.4
1993	110.7	110.2	10.7	90.0	96.1	1993	114.5	113.0	10.2	90.0	90.0	1993	120.4	111.5	10.1	68.1	95.4
1994	110.8	114.4	12.3	102.1	102.5	1994	107.4	116.9	11.0	102.6	102.6	1994	123.6	111.0	10.4	75.0	108.6
4th qtr 1994	-0.5	5.5	12.0	103.5	102.5	4th qtr 1994	-7.4	8.7	11.4	102.8	102.8	4th qtr 1994	128.5	117.1	8.5	93.5	101.7
1st qtr 1995	0.5	5.5	11.8	119.3	101.2	1st qtr 1995	-3.6	9.0	12.2	101.8	101.8	1st qtr 1995	3.5	4.5	9.0	104.5	110.7
2nd qtr 1995	1.1	3.4	11.6			2nd qtr 1995	4.5	5.9	12.2	101.2	101.2	2nd qtr 1995	1.4	4.2	8.7	102.8	110.7
3rd qtr 1995	0.5	1.5	11.4		97.4	3rd qtr 1995	4.5	5.9	12.1	101.5	101.5	3rd qtr 1995	1.4	2.0	8.8	105.6	110.3
November 1994	-0.5	5.0	12.0	102.2	102.6	November 1994	-12.9	7.3	n.a.	102.0	102.0	November 1994	0.5	1.2	8.7	106.4	110.8
December	0.2	6.5	12.0	99.7	102.6	December	-2.5	15.0	n.a.	102.0	102.0	December	3.2	4.0	9.0	105.3	110.7
January 1995	5.9	5.9	11.9	116.4	101.2	January 1995	-1.4	8.2	n.a.	101.7	101.7	January 1995	3.9	4.0	8.8	104.6	110.7
February	0.8	4.3	11.9	119.1	101.7	February	0.9	9.8	n.a.	102.6	102.6	February	0.3	3.7	8.7	103.5	110.9
March	-1.5	6.2	11.7	128.1	101.2	March	-10.1	8.1	n.a.	101.2	101.2	March	2.4	3.8	8.6	102.9	110.9
April	0.2	2.1	11.8		101.9	April	-6.3	7.4	n.a.	101.8	101.8	April	1.5	5.2	8.8	102.8	110.7
May	2.5	3.9	11.8		101.4	May	-5.0	7.1	n.a.	101.1	101.1	May	1.9	2.6	8.8	106.4	110.8
June	0.5	4.0	11.8		100.5	June	-6.3	5.4	n.a.	101.9	101.9	June	1.2	1.7	8.8	105.2	110.8
July	1.9	2.1	11.4		100.2	July	-3.5	5.0	n.a.	101.2	101.2	July	1.4	1.7	8.8	105.3	110.8
August	0.0	2.1	11.4		98.9	August		4.0	n.a.	102.2	102.2	August	1.2	1.9	8.9	105.3	110.2
September	-0.3	0.4	11.5		97.4	September		5.0	n.a.	101.5	101.5	September	0.3	0.9	8.7	106.8	110.3
October						October						-0.1	0.8	8.8	112.9	110.3	

Burmese activists fail to loosen military regime's grip

Ted Bardacke reports on the opposition's narrowing options at the country's constitutional convention



Suu Kyi: her political problems become more acute *Picture by Reuters*

Since being released from house arrest in July, democracy activist Ms Aung San Suu Kyi has been unable to get Burma's military rulers to do anything they don't want to do. Her calls for dialogue have gone unheeded, her supporters continue to be arrested and harassed, and scores of potential foreign investors swarm around the lobbies of government ministries and luxury hotels.

Today the political difficulties of Ms Suu Kyi and her opposition National League for Democracy (NLD) will become even more acute. The junta's handpicked delegates to a constitutional convention will resume the process of ratifying a plan giving the military a "leading role" in the political future of the country and denying Ms Suu Kyi, because she is married to a foreigner, the opportunity to lead the country.

So far the NLD, which despite winning 80 per cent of the vote in the 1990 general elections has been allocated only 15 per cent of the nearly 700 delegates, has said it will attend the convention's opening ceremony, see if the government is willing to change both the form and content of

the convention, then decide what to do next. Government officials and state-run media say any changes to the convention are highly unlikely.

Then, say party leaders and local observers, the NLD will have only two options: continue to participate in the national convention and lose stature both internally and internationally, or walk out and risk both isolation and repression.

Though the choices are limited, the ramifications are not. Next month's United Nations General Assembly resolution on Burma, the outlook for the Burmese economy and the prospects for renewed unrest in the country all hinge on how the NLD chooses to resolve the political dilemmas surrounding the convention.

Although Ms Suu Kyi is tremendously popular internally, the continued threat of repression - in the past week three pro-democracy students were sentenced to two years in prison for moving a police barricade at Ms Suu Kyi's house and 23 ageing veterans of Burma's independence struggle were held for questioning after calling for a dialogue between the military and Ms Suu Kyi - limit the NLD's ability to put

pressure on the military directly.

At the same time, economic reforms have made many farmers better off, thus eroding some of Ms Suu Kyi's support in the countryside. Ceasefire agreements with 15 of Burma's 16 armed rebel groups have allowed the State Law and Order Restoration Council (Slorc), as the military junta is known, to divert resources to popular infrastructure projects.

Instead, Ms Suu Kyi must continue to court her substantial international support. For those involved in drafting December's UN resolution on Burma, Ms Suu Kyi's attitude towards the convention is crucial.

"Her credibility is at stake," says a diplomat from a country which supports a UN resolution that is tough on Burma. "It would be a tragedy if the convention doesn't get criticised in the resolution but if the NLD participates it will be hard to argue against countries like Singapore that want to water it down."

While this would seem to be an argument for boycotting the convention, the military leaders, having ended their international isolation by freeing both the economy and Ms Suu

Burma's privatisation process is not going as fast as planned and the government will wait for a stock exchange to be set up before proceeding further, a senior government economic official said yesterday, writes Ted Bardacke in Rangoon.

The establishment of a stock market, expected within a year, will let the government sell off portions of state-owned enterprises to the public without having to go through an expensive bidding process, the official said.

Management of companies privatised in this way would not necessarily be changed, as the government would retain a big stake, but they would be accountable to shareholders, he added. The official also ruled out privatising important money-making state-owned companies, such as those monopolising rice and teak exports.

Burma has 59 state-owned companies, which operate about 1,800 factories and other establishments. Fifty-one establishments have been identified for privatisation and, as at August, six have been sold off to the private sector. Other factories have entered into joint ventures or leasing agreements with private companies.

Management of companies privatised in this way would not necessarily be changed, as the government would retain a big stake, but they would be accountable to shareholders, he added. The official also ruled out privatising important money-making state-owned companies, such as those monopolising rice and teak exports.

response," according to a recent World Bank study.

Ms Suu Kyi says political dialogue is the solution to Burma's economic woes and likens Burma to the Philippines, where investment began to flow once political change was achieved and consolidated. But she is still exposed to the continual criticism in the state-run media that by threatening stability and refusing to co-operate it is she who is hindering economic growth.

Yet perhaps the highest risk in pulling out of the convention is that the isolation could lead to hardliners within the NLD gaining the upper hand and advocating desperate measures. The same danger of course exists by remaining in a convention that does not respond to key NLD demands.

Ms Suu Kyi swears the NLD does not want demonstrations in the street and that, while the regime may be able to ignore her, it "can't ignore the will of the people". So far though, Slorc seems to be making a pretty good job of it.

"Myanmar: Policies for Sustaining Economic Reform. The World Bank, Report No. 14062-BA, October 16, 1995.

Kyi, say they will not be moved by foreign concerns.

"The pressure actually has a negative effect. Remember we are a military government and militaries by nature resist pressure instead of giving in," says Mr Set Maung, senior economic adviser to the Slorc and a member of the National Convention's organising committee. "We are not in such bad straits... and can ride out the storm," he adds.

Yet despite increased foreign investment, political intransigence continues to dog the economy. The Slorc's refusal to negotiate with the NLD has delayed resumption of official Japanese loans, while the US and other western countries are blocking assistance from the International Monetary Fund and the World Bank.

Burmese government officials say IMF funding and other foreign aid are needed if Burma is to devalue its currency, without which "the reforms that have been implemented, important as they are, will not be enough to bring forth a sustained growth

ASIA-PACIFIC NEWS DIGEST

Australian bank sale 'goes ahead'

The Australian government remains committed to the stock market flotation of its remaining shares in Commonwealth Bank of Australia in the current financial year to June 30, assuming it wins the next federal election, Mr Ralph Willis, treasurer, said in Canberra yesterday.

The sale, expected to fetch several billion dollars, is crucial to the government's hopes of reaching a budget surplus in the 1995-96 financial year. Legislation enabling the sale to go ahead was passed yesterday. But even with the CBA proceeds, many economists believe failure to complete other asset sales and lower-than-expected proceeds from privatising the airline Qantas mean the budget surplus target will be missed.

Mr Willis refused to concede a surplus was impossible. The government was "concerned to ensure maintenance of good budget outcome". The projected surplus would be discussed in the mid-term review of the economy, to be released before Christmas. He expected further evidence of a slowdown when figures for Australia's gross domestic product appear tomorrow. Market forecasts are for growth of about 1 per cent during the quarter, or about 3 per cent year-on-year. In its budget, the government forecast growth for 1995-96 of 3.75 per cent.

Nikki Tsai, Sydney

Shareholders of Daiwa to sue

Shareholders of Daiwa Bank, which is under instructions by Japanese authorities to curb overseas operations and has been ordered by US authorities to withdraw from the US, yesterday filed a lawsuit against the bank's executives, seeking damages of \$1.1bn. Two individual shareholders and a corporate shareholder filed a joint suit at the Osaka District Court, charging the bank's 38 incumbent and former executives, including Mr Takashi Kisho, president, and Mr Sumio Abe-kawa, chairman, and the bank's auditors with negligence.

The shareholders accused Daiwa's management of failing to take due steps to prevent illicit bond trading at its New York branch and the subsequent cover-up of \$1.1bn in losses by Mr Toshinobu Iguchi, the bond trader. They alleged management also failed to stop the trading even after Mr Iguchi confessed to the bank in July by letter to Mr Akira Fujita, who resigned the bank's presidency in September.

Emiko Teramura, Tokyo

Hanbo chief indicted in Roh case

Mr Chung Tae-soo, chairman of the Hanbo construction and steel group, yesterday became the first businessman indicted in the scandal involving Mr Roh Tae-woo, the former South Korean president. Mr Chung is charged with giving Won15m (\$19.5m) in bribes to Mr Roh in 1989 and 1990 to acquire state-owned land in southern Seoul for a new apartment complex built by Hanbo. The Hanbo chairman has also been accused by prosecutors of helping launder money from Mr Roh's secret bank accounts, although no charges have been filed on this matter. Hanbo, the country's 30th largest industrial group with assets of \$4bn, expanded rapidly during Mr Roh's administration of 1988-93.

John Burton, Seoul

Vietnam-Hungary debt accord

Vietnam and Hungary yesterday signed an agreement on the repayment of 370m transferable roubles of debt owed by Hanoi, ending over a year of haggling over the exchange rate. The sum will be converted into \$49m, using an exchange rate of 5.5 transferable roubles to \$1, bankers said. The debt is repayable over 12 years and carries an interest rate of 8 per cent. Hanoi will repay the money through a mixture of debt-for-equity swaps, barter and by giving Hungarian businesses privileged access to the local currency, the dong, for purchases of goods and services in Vietnam, Mr Gyorgy Gulyan, head of the commercial division at Hungary's ministry of trade and industry, said.

Jeremy Grant, Hanoi

Philippine growth accelerates

The Philippine economy confounded general expectations in the third quarter with gross national product increasing 6.8 per cent, a significant acceleration on the 5.2 per cent posted to the first half. This brings the year's average growth rate up to 5.8 per cent or just below the government's 6-6.5 per cent target. It was attributed to higher net capital inflows (mainly foreign worker remittances), 45 per cent up on last year. Stronger industrial performance, up 7.9 per cent, and the increasing rate of fixed investments, 7.3 per cent higher, also contributed.

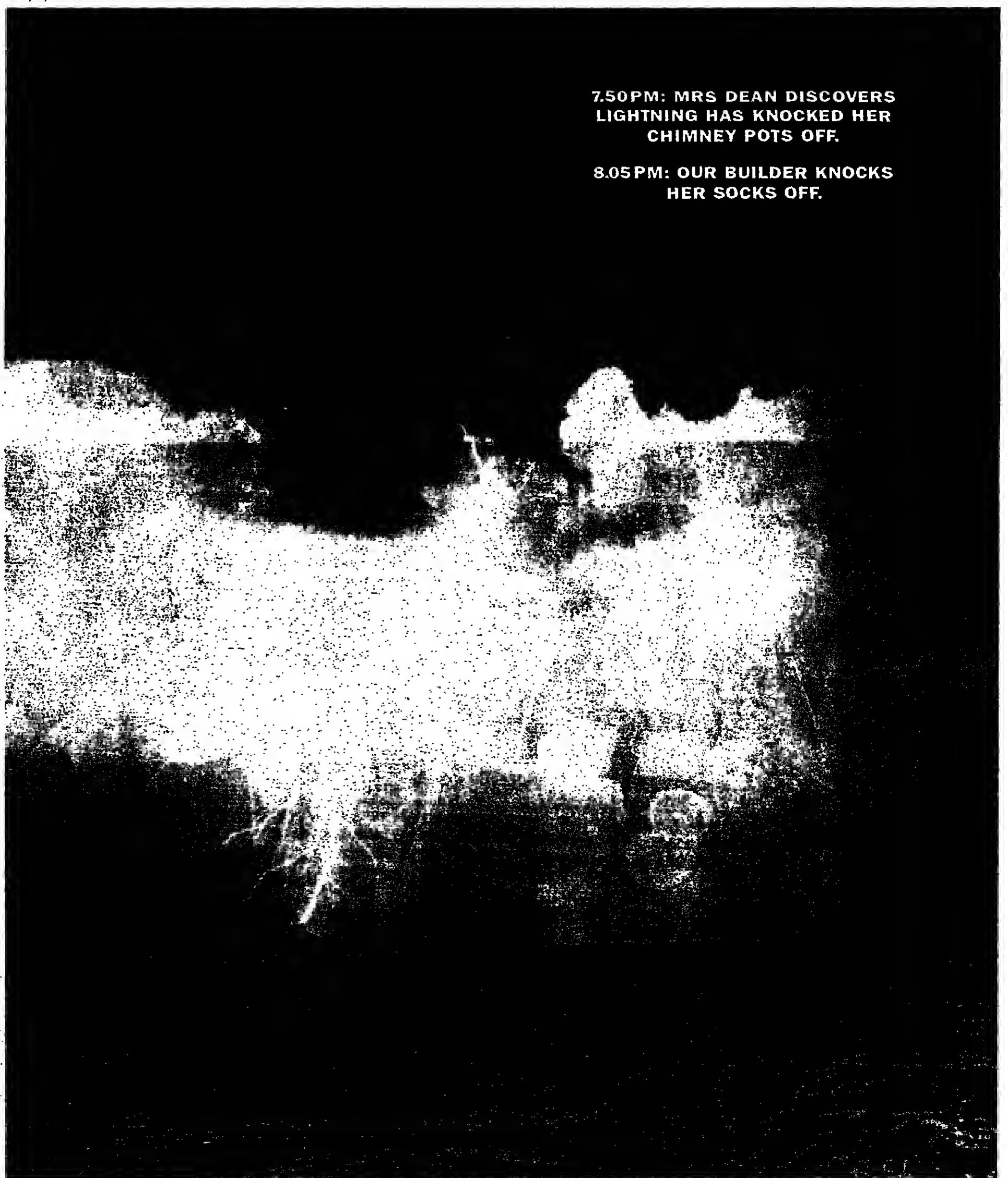
Higher inflation and rising interest rates have put the stock market and the Philippine peso under pressure in the last three weeks, prompting economists to downgrade year-end growth forecasts. A government spokesman said yesterday that inflation, running at 11 per cent, would dip into single figures in the next two months.

Edward Luce, Manila

Lee wins defamation damages

International Herald Tribune newspaper executives have agreed to pay \$630,000 (US\$210,000) to Mr Lee Kuan Yew, Singapore's senior minister, over an article that allegedly defamed him. Mr Lee's lawyer said yesterday, Mr Tan Kok Quan said the amount was fixed at an in-chambers hearing. At issue was an article by Mr Christopher Lingle, an American academic, published in the newspaper on October 7, 1994. It referred to "intolerant regimes in the region" and called into question the independence of judiciaries. The IHT, owned by the New York Times and Washington Post, apologised and did not contest liability.

Reuters, Singapore



7.50PM: MRS DEAN DISCOVERS LIGHTNING HAS KNOCKED HER CHIMNEY POTS OFF.

8.05PM: OUR BUILDER KNOCKS HER SOCKS OFF.

Who says lightning never strikes the same place twice? Earlier this year a builder retained by Guardian Direct performed a spirited impression of grease lightning when he arrived at a cottage, which had been damaged in a thunderstorm, only fifteen minutes after the incident was reported.

The amazed owners, who had only signed up with us five days earlier, were delighted when we agreed their claim on the spot, paying all the bills direct. Proof, if proof were needed, that we'll always try to settle your claim in a flash. **BETTER INSURANCE FOR THE WORLDLY WISE**

Guardian
Guardian Royal Exchange Group

NEWS: THE AMERICAS

Clinton begins Bosnia hard-sell

By Bruce Clark in Washington

Failure to send troops to the Balkans now could force the US to intervene on a larger scale later, the Clinton administration said yesterday as it launched its effort to win the broadest possible backing for the Bosnia peace mission.

A nationwide television address by Mr Clinton last night was billed by aides as an attempt to convince the nation to "choose between the war and peace" and consolidate the impressive diplomatic success scored last week in US-brokered talks between Serbia, Croatia and Bosnia.

Mr Warren Christopher, US secretary of state, said that if the peace accord negotiated in Dayton, Ohio, failed for want of US ground troops, it was "virtually certain" that the war would "re-ignite and spread" across the Balkans.

Such a development would "threaten

our allies and destabilise a region where shifting frontiers and ethnic unrest have long been a cause of conflict among larger powers," he wrote in the New York Times. A wider war could "require an intervention far costlier than anything contemplated today".

Opponents of the deployment have also cited the bloody history of the Balkans, but have concluded that this is a good reason for not intervening on the ground.

A spokesman for Mr Newt Gingrich, speaker of the House, said successive attempts by the great powers to regulate the affairs of the Balkans had ended in failure and war.

The spokesman cited the German aphorism that the Balkans were "not worth the bones of one Pomeranian grenadier". The question the president had "to deal with is... if it's not worth

the death of one German soldier, why is it worth the risk of 20,000 American boys?"

While the House Republicans led by Mr Gingrich remain deeply sceptical of any Bosnia deployment, many observers believe they will hold back from blocking the mission.

Once they have pointed out the dangers of Bosnian involvement with sufficient force, many Republicans may be content to let Mr Clinton take responsibility for any difficulties the mission may encounter.

Privately, US officials say the arguments for the Bosnia mission fall into two categories: the strategic case, which would seek to prevent the war spreading toward Albania and points south; and the moral case for ending civilian suffering.

The strategic stakes are keenly felt in the National Security Council and the

Pentagon, where the possibility of a Slav-Albanian conflict in the southern Balkans is seen as real and deeply alarming.

But the administration is expected to focus heavily on moral arguments in its public presentation.

Mr Mike McCurry, the White House spokesman, said the president wanted to "remind the American people of the extraordinary loss of life - over a quarter of a million dead, 2m refugees and some of the worst atrocities we've seen since the Holocaust".

However, the appearance on American television screens of demonstrations by Serb residents of Sarajevo, the Bosnian capital, who fear losing their homes as a result of the Dayton accords, has complicated the White House effort to persuade the nation that the Bosnia mission is both morally imperative and relatively safe.

Ecuador reform package rejected

By Raymond Collitt in Quito

Ecuadorians have rejected a package of constitutional reforms which, according to President Sixto Durán Ballén, would have "solved many of the problems" that have afflicted the country.

Preliminary results from exit polls during Sunday's referendum show the electorate rejecting all 11 reform proposals, with majorities of up to 60 per cent. The proposals would have opened public health and social security services to private sector participation and would have granted the president the right to shut down parliament at least once during his term.

Other controversial proposals were aimed at electoral reform and at de-politicising the judiciary. The electorate also defended the right to strike in the public sector, even if that meant paralysing basic services in health, education, transportation and telecommunications.

Mr Bolívar Cordero of the polling group Cedeas said the majority of voters used the referendum to express disapproval of the government. Even such issues as administrative and financial decentralisation, which were backed by a majority in independent polls prior to the referendum, were rejected.

Mr Carlos Solórzano, president of the Supreme Court, said that he and many others voted against the reforms because "the objective of the referendum was to discredit the judicial and legislative branches of the state while strengthening the executive".

Mr Arturo Quiroz, president of the Quito stock exchange, said reform of the social security system would have allowed the creation of private pension funds, giving a boost to the fledgling exchange.

However, a government spokesman insisted that even if the reforms did not go ahead now, at least the government would in part have broken opposition to the state's modernisation.

AMERICAN NEWS DIGEST

Sales of homes in US fall 1.9%

Sales of existing homes in the US fell for the first time in six months last month despite lower mortgage rates, the National Association of Realtors said yesterday. Sales fell 1.9 per cent to a seasonally adjusted annual rate of 4.07m homes from 4.15m in September. The last monthly decline in sales was in April, which saw a sharp 6.4 per cent fall.

The weak October performance was worse than expected by Wall Street economists, who had forecast sales at a rate of 4.14m homes. The drop occurred even though average rates for 30-year mortgages eased down to 7.43 per cent in October, from 7.64 per cent in September. October rates were well below the 8.93 per cent average of a year earlier.

However, Mr Art Godi, president of the realtors' association, said a drop in the monthly resale price was not surprising and should not be construed to mean the market was turning down. "The housing industry remains incredibly strong. Low rates have kept demand high," he said. *Reuters, Washington*

IADB reviews loans to provinces

The Inter-American Development Bank is to consider making loans directly to provincial governments, according to Mr Enrique Iglesias, the bank's president. At present, the IADB can only lend to provincial governments with a central government guarantee.

Mr Iglesias said the proposal would be put to the bank's board of governors at its annual meeting next year in Buenos Aires. The bank has already been given leave to lend up to 5 per cent of its loans direct to the private sector.

The president said any move to lend directly to provinces would have to take account of the concerns of the international capital markets, from which the bank obtains most of its funding. He added that such lending might encourage fiscal responsibility among provincial governments, which in many countries were receiving increasing revenues and responsibilities as part of important decentralisation efforts.

However, these efforts were leading to unexpected practical problems.

For example, in some countries, such as Colombia and Brazil, it was proving easier to devolve revenues than responsibilities to regional governments, leaving central government with fiscal problems. *Stephen Fidler, London*

Greenpeace accuses DuPont

DuPont, the US chemicals company, yesterday rejected accusations by Greenpeace, the environmental group, that it was responsible for destroying a substantial chunk of the ozone layer, and called some of the group's figures "indiscreet". A Greenpeace study released ahead of a UN ozone conference beginning in Vienna today named more than 40 companies worldwide which it alleged were destroying the protective atmospheric layer.

Greenpeace claimed DuPont was the worst ozone offender in the world, alleging it was responsible for almost 14 per cent of the 23m square km hole. The group said DuPont had made more than \$5.2bn from the sale of ozone depleting substances since 1985.

"I have no idea where they get these figures from," a DuPont official said. "But what I can say is that in that same period we sunk \$550m trying to find substitutes for CFCs." Chlorofluorocarbons are inert, odourless gases used in assorted applications including refrigeration, aerosols and foams. *Reuters, Vienna*

Beacon of hope in Brazil backwoods

Cut off from most of Brazil by the huge Amazon river, Amapá is an unlikely place to find enlightened leadership.

But the state's new governor, who once fought as a guerrilla against Brazil's military rulers, has a development model which environmental groups are applauding. An executive from Friends of the Earth even called the governor's commitment to sustainable development "unprecedented and unique".

Amapá is one of Brazil's poorest states, although its isolation has slowed the rate of destruction caused by migration and deforestation common in the Amazon basin. Probably only about 2.3 per cent of primary forest in Amapá has disappeared, compared with estimates of 10 per cent for the whole region.

The governor, Mr João Alberto Capiberibe, 43, is a left-of-centre politician who took office in January intent on preventing further damage. "I started from a very simple diagnosis. Our natural resources are disappearing and, unless we do something about that, we will be left in a situation of eternal poverty."

He plans to concentrate on key projects - such as fishing, tourism and mining - principally located along the Amazon River and the Atlantic coast. The projects are meant to provide jobs and income for

A former guerrilla who now governs Amapá, one of the country's poorest states, has won plaudits for his development model, writes Angus Foster

people who might otherwise invade protected areas of natural and indigenous reserves, mainly inland.

"We want to secure people on the coast and protect the interior," says Ms Mary Allegritti, a respected environmentalist who is secretary of planning.

Instead of ruling by decree to benefit the established élites - the usual model in northern Brazil - the new government is decentralising decisions and funding to involve local communities.

Funding for indigenous groups' education and health projects has been transferred to them, while the government has committed itself to providing enough indigenous, bilingual teachers for all groups. In many other states, teachers are Portuguese-speaking Indians and some indigenous languages have consequently fallen into disuse.

The government is also providing assistance to communities which extract products such as rubber and nuts from the forest and, if properly managed, provide a model for sustainable development.

Earlier this year, the government started buying de-hy-



Map of Amapá state in Brazil, showing its location relative to the Amazon River and neighboring states like Pará and Maranhão.

drated Brazil nuts from the Cajari reserve in south-western Amapá. The nuts are added to government-distributed free school meals to improve children's diets.

Mr João Gerson Moraes of the rural workers' union says the programme has helped members. "Before, they were being paid very little by the nut wholesalers. Now, because of the government's programme, all prices have been forced up."

The projects are not without their problems. Some observers say the governor is an idealist. They point to the town of Lar-

anjão do Jari where he is trying to persuade inhabitants to move away from an insanitary river bank to higher ground. "People don't want to move, they like living by the river," says one resident.

A more serious concern is that the government's progressive ideas are at odds with Amapá's conservative past. Before becoming a state in 1991, the area was ruled directly - and usually in an authoritarian manner - from Brasília. This damaged the development of political parties, popular participation in government and the quality of the civil service.

"For these projects to work, you need popular participation. But there is still a huge gap between the government and the population because of that authoritarian past," says Mr Capiberibe.

Even if the programmes work, Amapá may not be a model for the rest of the region. Although the state is twice the size of the Irish Republic, it is small by Amazonian standards and has a population of only 600,000.

As a recently established state, the federal government still pays most of its civil ser-

vice wage bill. This leaves Amapá with relatively fewer budget problems than its Amazonian neighbours.

The new government is also vulnerable in that part of Brazil, which is more familiar with rule by powerful landowners. By emphasising local communities and poorer populations, which are not politically influential and are rarely visible in the local media, Mr Capiberibe can be criticised by opponents for apparently "doing nothing".

"We're not building lots of grand projects, and that can be used by the opposition," says one government member.

Mr Capiberibe, who entered politics after the return of democracy in 1985, probably won last year's elections because of support gained while agriculture secretary and mayor of the state capital, Macapá. To entrench his ideas, he probably needs a second four-year term in office.

A constitutional change to allow governors re-election is under discussion in Congress. If re-election is not allowed, he needs to find someone with the same local appeal to carry on the fight in the 1998 poll.

Such problems do not unduly concern Ms Allegritti. "I've always said sustainable development doesn't do away with problems, it just means looking at them in a different manner. Conflicts always were, and still are, part of this region."



IN THE CROWDED BYWAYS of Bangkok, one bank is doing its part to reduce traffic congestion.

With the help of IBM, Thai Farmer's Bank has stream-

lined data handling at its branches to such a degree that customer transactions that once took 15 minutes, now take 20 seconds.

By using IBM experience in the banking industry, Thai Farmer's Bank

re-engineered the way its branches process information, improving customer service, while reducing employee overtime.

What's more, Thai Farmer's Bank is now able to devote three

times as much space to customers by virtually eliminating the "back office" at each branch.

How can IBM consultants help your business become more competitive? Visit our home page

on the World Wide Web at <http://www.europe.ibm.com/finance>



Solutions for a small planet

مكتبة الصالح

مكتبة من الكتب

les of home
US fall 19



Everyone's talking about
the Infobahn.
We've already built it.



Deutsche Telekom was one of the first companies in the world to invest in the Infobahn. So it's hardly surprising that we're further down the road than our competitors. We already have the most closely woven fiber optics network – and the most extensively developed ISDN network – in the world. So wherever you want to go in the world of multimedia, we have all the routes you need.



The Infobahn is major news. It will create enormous opportunities; it will define the future competitiveness of entire national economies. At Deutsche Telekom, we recognized this potential years ago – and gained a head start in creating the necessary high-speed infrastructures to

enable our customers to take full advantage of it. With the result that we now operate the most developed ISDN network, the most comprehensive cable network and the longest fiber optics network in the world.

The multimedia revolution isn't coming – it's here. We are already seeing the first results of our efforts to make this new technology improve the way we all live.

Working with our partners, we have linked hospitals and clinics to the Data Infobahn. Now X-rays and scans can be sent from specialist to specialist for analysis – in seconds. Teams of surgeons, perhaps thousands of miles apart, can confer on-line, concentrating lifesaving skills and expertise where they are needed, regardless of where the specialists actually are.

In schools, the Infobahn is helping children to learn in new and more effective ways. Thanks to videoconferencing, they can even join other schoolchildren from around the world in "virtual" classrooms.

With our help, Lufthansa is now operating the world's first remote aircraft maintenance system. Via the Infobahn, performance data is transmitted to ground stations while the plane is in flight, and then processed into detailed service checklists for the next stopover point.

We're also working with some of Germany's largest mail order companies to make teleshopping a reality: complete with on-screen selection, on-line customer assistance and electronic order processing and payment.

And, in conjunction with our partners, we're in the process of conducting a whole series of pilot projects, in thousands of private homes in Germany, to test the potential domestic applications of multimedia.

For the new era, a new structure.

Deutsche Telekom made the move to stock corporation at the beginning of this year. This restructuring means we are now free to press on even faster with technological innovation. At the same time, we're creating dynamic global alliances with market-leading international partners like Intel and Microsoft.

Join the highway here.

We saw the multimedia revolution coming – and laid plans to take advantage of it. Our vision has created a version of the Infobahn which is now up and running, with an array of applications and services to match. It's the fast lane to the future: and you're welcome to join us on it.

Our connections move the world.

Deutsche
Telekom



NEWS: UK

Northern Ireland Series of investments offers first tangible evidence of 'peace dividend'

US computer group to create 650 jobs

By John Murray Brown
in Dublin

The British government yesterday announced a further 650 jobs for Northern Ireland in a big investment boost timed to coincide with President Bill Clinton's visit on Thursday.

Stream International, a US leader in computer support services is to invest \$5m (\$3.36m) creating 500 jobs at a call centre in Londonderry.

Short Brothers, the aerospace company owned by Bombardier of Canada and Northern Ireland's largest employer, is spending \$5m on creating 150 jobs to expand its weight-reducing advanced composite materials unit at Dunmurry in staunchly nationalist west Belfast.

Hopes of an Anglo-Irish summit to launch a new phase of the Northern Ireland peace process petered out last night amid a welter of mutual recrimination. John Kampfner writes. The latest in a series of telephone conversations between Mr John Major, the UK prime minister, and Mr John Bruton, his Irish counterpart, failed to resolve outstanding differences. The 30-

At a time when the political process is stalled, the government is keen to emphasise to US and other investors the improvements in the economy and the investment attractions. The projects, added to the £180m and 1,800 jobs created last week, are the first real

minute call was described by both sides as "useful".

But Irish officials complain of deliberate moves by the British to scuttle a summit ahead of President Bill Clinton's visit to the UK and Ireland. British officials suggested that the Irish government is paying only lip service to the need to force Sinn Féin, the IRA's political wing, to make concessions.

signs of the much vaunted peace dividend, promised at the time of the ceasefire 15 months ago. A further 200 jobs are expected to be unveiled today at three locations. Two of them will be in Enniskillen, one of the employment blackspots of Northern Ireland. In

addition Michelin, the French tyre company, announced a £11.8m expansion to make a new "green" truck tyre.

Baroness Danton, the Northern Ireland economy minister in the British government, angry at recent negative press comments on the Northern Ireland economy, said the high level of interest from investors, up three fold since the ceasefire, was starting to produce results.

The investments, she said, reflected "strengthening business confidence" highlighted by labour trends where unemployment has fallen every month since the ceasefire, reaching a 14-year low. Moreover, manufacturing output is rising, up 5.5 per cent in the year to June.

Last week Montupet, the French car components company, announced a £142m expansion of its west Belfast plant employing an additional 1,360 people, the largest investment since the ceasefire. Rosch manufacturing, the UK arm of Teleflex Corporation of Pennsylvania, announced a £2.7m expansion of its Lurgan operation where it makes surgical supplies for hospitals and health clinics.

In addition, Galen Holdings, a domestic pharmaceutical firm announced a £17.4m expansion creating 160 jobs, and 31 jobs were created at a £2.2m project at the Portadown canned foods producer Glenbrook Foods, a subsidiary of the Danish co-operative Vestjyske Slagterier Amba.

EU farms president rules out early CAP shake-up

By Alison Maitland in London

The Common Agricultural Policy of the European Union will not change significantly until 1999, Sir David Naish, president of Cops, the federal EU farmers' lobby, predicted yesterday. He is also president of the National Farmers' Union of England and Wales.

The MacSharry reforms of 1992 had proved more successful than most people expected, with food mountains near zero, farm incomes stable or higher and an easing of pressure on the CAP budget, he said at the Royal Smithfield Show in London.

Sir David said short-term prospects looked "reasonably favourable", with cereal prices likely to remain high for the next 18 months. At the end of the decade, however, the prospect of eastward enlargement of the European Union would be coupled with renewed pressure on European farm subsidies under the next round of world trade talks. This pressure would increase if, as expected, the US makes drastic cuts in its farm support programme.

Many east European countries would also return to being net exporters of farm products, creating fresh problems for the EU in meeting its commitments to cut subsidised exports under the current world trade deal.

Sir David said Mr Franz Fischler, the EU agriculture commissioner, was "moving in the right direction" with his proposals for decoupling CAP support payments from production.

He attacked "internal sniping" among British politicians over Europe. "All this sniping makes it extremely difficult to convince our European counterparts of our case," he said. "Growing public concern about the environmental impact of farming and the methods used to produce food has put the British agricultural industry on the defensive."

One questioner at an open meeting at Smithfield attended by Sir David complained that farmers' representatives "didn't seem to have any answers" to alarming reports about the extent of bovine spongiform encephalopathy (BSE) and the potential link with Creutzfeldt-Jakob Disease in humans. Beef sales were suffering, the questioner said.

Mr Paul Christensen, one of the platform speakers and a beef farmer himself, said the agriculture ministry had put controls in place to ensure that any risk of the disease being transmitted to humans was reduced to "an absolute minimum." But he admitted there was a problem. "People are losing confidence in science itself."

Sir David had a suggestion for Mr Douglas Hogg, minister of agriculture, who was also at the meeting. "Positive statements from the chief medical officer would be extremely helpful," he said.

But another questioner said it was hard to win over the public when the meat industry was hickering about who should pay the extra costs of disposing of cattle brains and offal - the parts that can carry "mad cow disease."

UK NEWS DIGEST

BBC transmitters to be privatised

The government is to require the BBC to sell off its transmitter network, but will allow the public broadcasting corporation to keep most of the proceeds.

Under one of the government's most unusual privatisations, announced yesterday, the BBC will have to organise its own transmitter privatisation and will then be able to keep the proportion of the assets paid for by licence-payers money - an estimated 70 per cent to 80 per cent. Money from the sale of World Service transmitters, paid for by grants, will return to the government. The BBC broadcasts no advertising, and is financed mainly by funds raised from the sale of compulsory licences for using television sets.

As a result of the sale, designed to increase the pressure for greater efficiency, the BBC is likely to get more than £100m (£156m) to invest in digital technology. The owner of privatised BBC transmitters would be able to apply for the digital multiplexes, or blocks of digital frequencies, to be offered for new DTT services. The government is very keen to establish digital terrestrial television in the UK.

Raymond Snoddy, Consumer Industries Staff

Texaco and Gulf face charges

Texaco and Gulf Oil (Great Britain) are to be prosecuted over the explosion and fire last July at their Milford Haven refinery in south Wales. Twenty-six workers were slightly hurt and nearby properties were damaged by the blast, which followed a severe thunderstorm. The jointly-owned plant, one of the largest in Britain with a capacity of 90,000 barrels a day, processes 10 per cent of UK petrol. It was not fully operational again until early December.

The Health and Safety Executive, the state watchdog, said each company, as partners in Penbroke Cracking Company, would face two charges of contravening the Health and Safety at Work Act by failing to ensure, so far as was reasonably practicable, the safety of employees, subcontractors and the public. The companies said they had thoroughly investigated the incident, working closely with the HSE, and changes had been made.

Roland Aduddurham, Bristol

Delta expands London office

Delta Air Lines, the US carrier, is investing £20m (\$31m) over five years in a European reservations and sales centre in London designed to streamline its European operations. The centre will employ up to 250 people and will absorb the respective activities of Delta's offices in 13 European cities including Brussels, Paris, Rome and Zurich. Delta hopes to improve services to passengers through using advanced computer technology and to cut operating costs.

The airline chose London in preference to sites in Ireland and the Netherlands because London offered a skilled multilingual workforce. The government also provided a £900,000 regional selective assistance grant.

Stefan Wagstyl, Industrial Editor

Chapter 11 emulated

Small companies facing insolvency are to be allowed 28 days' protection from creditors to put together a rescue plan, under proposals announced by the government yesterday. The government will also investigate whether receivers, often appointed by banks, could be replaced by administrators in some cases. The primary duty of receivers is to recover lenders' debt and secure a sale, while for administrators the priority is to save the business.

In addition, Mr Philip Oppenheim, minister for company affairs, is to consult businesses, banks and advisers on greater use of remedial rescue action short of insolvency. Mr Oppenheim said the small companies' moratorium would protect a troubled company from creditors while its directors, supervised by an independent expert, worked on a package to save it. The proposal, which mirrors part of the US's Chapter 11 approach to insolvency, is a government attempt to instil a "rescue culture".

Jim Kelly, Accountancy Correspondent

Cut in red tape urged

The government was urged to cut the red tape involved in the annual competition for state regeneration funds. The House of Commons environment committee endorsed the principle of a competition for the cash - expected to total £440m (£68m) this year - but said it was too complicated and could lead to wasted effort by bidders. The MPs said the single regeneration budget (SRB) challenge fund, launched in 1994, had "already demonstrated its potential to achieve excellent value for taxpayers' money". The contest encourages bids from public-private partnerships which compete for a share of the £1.3bn SRB funds.

Soldiers drug-tested: A total of 133 Army personnel have tested positively for drugs since compulsory testing was introduced in January, the government announced. Results are still awaited on 326 tests after introduction of the random testing of British Army units throughout the world. So far 14.5 per cent of all British soldiers have been tested.

Lousy suggestion: A former government minister urged parents whose children have head lice to wash their hair in whisky. The Earl of Gowrie, the Arts Council's chairman, a former chairman of the Sotheby's auction house and an ex-arts minister, said in the House of Lords: "If this demon strikes, a small application, externally supplied, of good Scots whisky does the trick."

The Guinness appeals and other UK News, Page 12

Water company aims to end risk of cut-offs

By Chris Tighe in Newcastle, and agencies

Yorkshire Water yesterday promised to spend £50m (£78m) to try to prevent supply cut-offs in the event of another drought like this year's.

It intends to step up measures to improve its ability to move water to West Yorkshire following protests when it threatened to cut supplies to 500,000 customers because of last summer's drought.

It backed down earlier this month after a public inquiry on threats to use a rota of cuts and standpipes in two large towns. Yorkshire Water was told by the government that

cuts would be approved only as a last resort. Instead, it is using a fleet of tankers to bring water from neighbouring companies.

It emerged yesterday, however, that Yorkshire Water's drought-relief tankering operation to ferry water from Teesside to the Leeds area started without planning permission for the £1m infrastructure works.

The company said that it had spent £13m since April on a range of capital projects to help maintain supplies to customers.

Yorkshire's shares rose 4p yesterday to close at 613p. The company is due to publish interim results tomorrow.

Tax 'stifling biotechnology'



Conferences

Capital gains tax laws are "stifling" biotechnology in the UK by comparison with the US, an industry conference heard yesterday. Mr Nowell Stebbing, former executive of ICI in the UK and Genentech, the US biotechnology company, said capital gains tax was "the key difference between the UK and the US" in terms of the number and size of investments in new ventures. His comments at a Financial Times biotechnology conference came ahead of today's Budget. The sector has been lobbying hard over the last two years for tax breaks.

Mr Keith McCullagh, chief

executive of British Biotech, one of the largest companies in the sector, said the industry had the backing of the UK Department of Trade and Industry. But the initiative is likely to have had opposition from other departments. Mr Stephen Dorrell, a former Treasury minister and now health secretary, said in September he was not in favour of tax shelters for biotechnology.

Mr Stebbing, now chairman of UK company Axis Genetics, contrasted the UK position, where capital gains tax is usually levied at 40 per cent, with the 28 per cent rate "soon to drop to 14 per cent" in the US, and mainland Europe where CGT is low or zero for investments held for more than six months. He also criticised European venture capitalists

for being more averse to risk than their US counterparts, and European stock exchanges, for the obstacles that inhibit young companies from floating.

He sounded an optimistic note, however, saying that the harmonisation of drugs regulations in Europe through the London-based European Medicines Evaluation Agency, and stock exchange reforms, would promote the growth of European biotechnology.

The conference also heard from Mr Joshua Boger, chief executive of US company Vertex. He said biotechnology companies should attack markets dominated by pharmaceuticals companies rather than those of one another.

Budget news, Page 12



Picasso, 1920



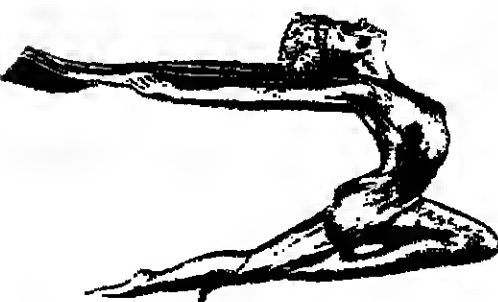
Herk, 1930-1939



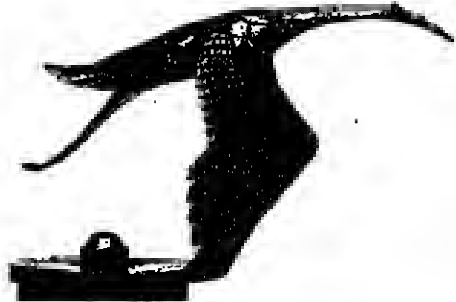
Packer, 1936-1937



Abern, 1946



Bauch, 1933



Hispano-Suiza, 1920



Mirova, 1948



Jaguer, 1965



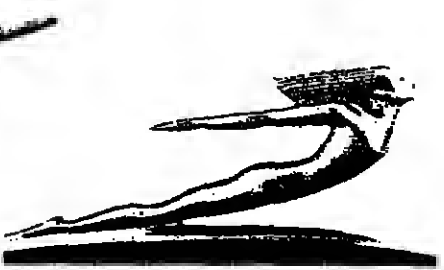
Isotta-Fraschini, 1928



Pontiac, 1952



Pac-Pac, 1918



Cadillac, 1937-1938

Your knowledge of the Pic-Pic and the Hispano-Suiza is every bit as impressive as our understanding of Split and Spread.

In the complex world of wealth management, it's vital that you have complete confidence in your bank. In our view, this calls for an adviser who is more like a partner than a traditional asset manager. At UBS Private Banking, our advisers are trained to keep you fully informed of the strat-

egy we recommend and the decisions we take according to your investment goals. You will not only be aware of what we do. You will also know the whys and wherefores. It's a factor which has contributed to our envied international reputation which in turn is supported by our AAA rating.

UBS Private Banking
Expertise in managing your assets



Zurich, Geneva, Lugano, Luxembourg, London, New York, Hong Kong, Singapore UBS Private Banking is regulated in the UK by IMRO

FINANCIAL PACKAGES • SKILLED WORKFORCE

HARTLEPOOL
THE FUTURE IS HERE

SAMSUNG

Hartlepool, with a 1,000 year history, once thrived when steel, coal and shipbuilding dominated industry in the North-East. Today, thanks to companies like Samsung and its many suppliers, the town is thriving again.

It's not just been the result of public sector initiatives such as a £37.5 million boost from City Challenge or the building of a magnificent £150 million marina.

All this investment demonstrates that those in the know realise THE FUTURE IS HERE.

FOR DETAILS - TELEPHONE 01429 235005

مكتبة الجليل

Iran sets out
austerity budget

What kind of companies invest

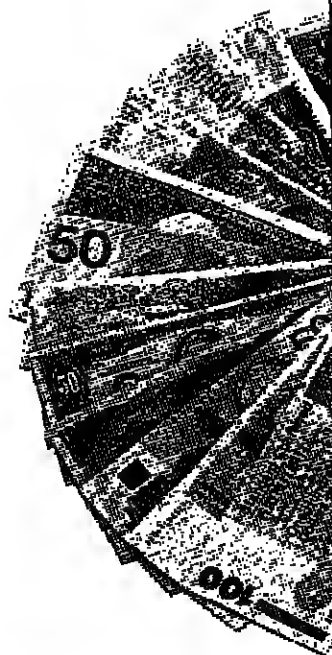


\$6.680.
000.0000 in Wales?

The kind that reinvest

\$4.167.
000.0000.

Many kinds of companies have been so successful in Wales they've decided to reinvest. Companies like Ford, Panasonic and L'Oréal are all enjoying new kinds of success here. Find out if yours is the kind of company that could profit from a move by calling WDA Customer Services.



WALES

BEST BUSINESS CLIMATE IN EUROPE.
+44 1443 84 55 00.



WELSH
DEVELOPMENT
AGENCY

NEWS: UK

The Guinness appeals Fraud investigators and ministers are vindicated by ruling in share support case

Court rejects pleas from four City figures

By John Mason, Law Courts Correspondent

The conduct of UK ministers and fraud prosecutors over the Guinness affair was vindicated yesterday when the Court of Appeal upheld the convictions of four City figures found guilty of organising the fraudulent share support operation behind the drinks company's 1986 takeover of rivals Distillers.

Three judges dismissed claims by Mr Ernest Saunders, the former Guinness chairman and chief executive; Mr Gerald Ronson, the Heron Group chief executive; Mr Tony Parnes, the

former stockbroker; and Mr Jack Lyons, the financier, that their 1990 trial had been unfair. The court's judgment was received with relief by government ministers, the Serious Fraud Office and the Crown Prosecution Service. A ruling in favour of the four men would have dealt a serious blow to the credibility of government agencies charged with fighting fraud in the City of London.

Mr Jonathan Evans, trade and industry minister, said the government was "very pleased" at the outcome. It demonstrated that ministers and the Department of Trade and Industry had acted with "propriety

and proper care". Both the CPS, which began prosecutions over the Guinness affair, and the SFO, which brought the case to court, said the ruling vindicated their actions. The four men had claimed documents they had been denied access to showed that features of the Guinness share support operation were common City practice in the late 1980s. They also claimed there had been "collusion" between ministers, prosecutors and DTI inspectors not to bring in the police until after inspectors, using their powers to compel witnesses to answer questions, had gathered evidence against them.

The appeal court ruled that, while the SFO should have disclosed the documents, they would not have helped the four men argue they had acted honestly. The court also said there had been no improper co-operation between government agencies by either ministers or civil servants.

The court also ruled that one of Mr Lyons' six convictions should be quashed on "technical" grounds. Mr Lyons will be repaid £500,000 of the £3m he was fined, but remains stripped of his knighthood. Afterwards, Mr Saunders said the ruling was "disturbing but no doubt politically convenient". He said the

1990 trial had been a politically motivated "showcase prosecution". Both Mr Parnes and Mr Ronson, the latter through his lawyer, said they were "disappointed" with the ruling. Next February, Mr Saunders will ask the European Court of Human Rights to uphold the ruling of the European Commission on Human Rights that his trial was unfair. Yesterday both Mr Parnes and Mr Ronson indicated they might join that action. If the ruling is upheld, the UK government will find itself in conflict with the European Court over its removal of the "right to silence" from suspected fraudsters.

Former stockbroker Tony Parnes leaves court yesterday with an unidentified female companion. He was the only one of the four Guinness defendants who attended yesterday's hearing



Jury 'well justified' in deciding on convictions

The jury in the Guinness trial were "well justified" in convicting the four City figures responsible for the secret share-support operation that helped the drinks company win its 1986 takeover battle for Distillers, the Court of Appeal in London ruled yesterday. Three judges, headed by Lord Taylor, the Lord Chief Justice, dismissed the appeals brought by Mr Ernest Saunders, the former Guinness chairman and chief executive; Mr Gerald Ronson, the Heron Group chief executive; and Mr Jack Lyons, the financier. "Despite the mass of paper and the factual complexity of some of the transactions, the issues in this case were essentially stark and simple," the judges said. "They turned on the jury's view as to whether these appellants were proved to have acted dishonestly. The combination of indemnities paid by Guinness to purchasers of its own shares, the false invoices, the huge success fees and the failure to disclose either indemnities or success fees even to the Guinness board provided ample evidence of a dishonest scheme in which all the appellants played their parts."

The four men had all used two main arguments to appeal against their convictions. The first - that cited by Mr Michael Howard, the home secretary, when he referred the case to the appeal court last December - concerned the Serious Fraud Office's decision not to disclose to the four men evidence of indemnities being used in other City deals. The second was the claim that the Director of Public Prosecutions and Crown Prosecution Service had unfairly "colluded" with inspectors from the Department of Trade and Industry. The four men argued that the DPP and CPS delayed establishing a police investigation into the affair to first obtain the maximum amount of information using their powers to compel witnesses to give evidence. Among the documents not disclosed to the four men were some concerning seven transactions between TWH, a firm of share dealers and Lord Spens of Ansbachers, the merchant bank. Lord Spens was charged over the Guinness affair but subsequently acquitted following the abandonment of his trial due to the ill-health of his co-defendant Mr Roger Seelig of Morgan Grenfell. All the transactions involved Ansbachers giving an oral indemnity to TWH to persuade it to buy shares. Where TWH suffered losses it was

reimbursed and false invoices used to cover the payments. Other documents concerned merchant bankers Hill Samuel's use of indemnities to persuade others to buy shares in Turner & Newall during its failed 1988 bid for AE automotive components and a share buying "concert party" organised during the 1985 Burtons and Habitat bid for Debenhams. The four appellants claimed these documents showed that practices similar to those at the heart of the Guinness affair were common in the City and that therefore they had been acting honestly. The court ruled that the Serious Fraud Office should have disclosed the documents as a matter of procedure. However, the documents would not have helped the four men persuade a jury that the use of indemnities and success fees in the Guinness affair were legal and honest, the judges said. "There is no reason to suppose that any of the so called 'leads' revealed by the undisclosed material would have or could have produced credible evidence of accepted or acceptable market practice in relation to the Guinness arrangements," the judges ruled. "The verdicts of the jury would inevitably have been the same had disclosure been made," they said. The court dismissed the

"abuse of process" argument over supposed collusion between the DPP, CPS and DTI, saying that all had acted correctly. Parliament had allowed for DTI inspectors to pass on their findings to prosecutors and for the various agencies to co-operate and exchange information, the judges said. There would only have been wrong-doing by the state agencies if the prosecutors interfered with the independence of the DTI inquiry. This had not happened, the judges said. The court quashed one of the six convictions of Mr Jack Lyons - a charge he had conspired with Mr Saunders over arranging one of the

indemnities. The Court of Appeal had previously quashed Mr Saunders' conviction on this charge on technical grounds so Mr Lyons' conviction should be reversed too, the court ruled. Mr Lyons will now be repaid £500,000 of the £3m fine he paid after his conviction. However, he will remain stripped of his knighthood. Mr Parnes and Mr Ronson were ordered to pay £50,000 towards the Crown's costs. Mr Lyons was ordered to pay £41,888 costs. Mr Saunders was ordered to pay £50,000 but only subject to a future court order because he is on legal aid. The four men are now considering a further appeal to the House of Lords over the "abuse of process" argument. However, the main legal challenge to the Guinness convictions remains that being brought in the European courts by Mr Saunders. His challenge to the use in court of evidence gathered under compulsion by DTI inspectors has already been upheld by the European Commission on Human Rights. If the Commission's ruling is upheld by the European Court early next year, then the UK government will find itself in conflict with the European Court over a raft of legislation enabling the removal of the "right to silence".

Labour party may abstain in vote on tax cuts

BUDGET 95

Mr Gordon Brown, the opposition Labour party's shadow chancellor, yesterday gave a clear hint that the party will abstain on the FT.

Today, for the first time, the FT's Budget coverage will be available to Internet users on the World Wide Web. Readers around the globe will have an early opportunity to assess the chancellor of the exchequer's speech with the help of the authoritative reporting, analysis and comment of the FT. Special UK Budget 95 pages at our Web site (<http://www.ft.com>) already contain a series of background articles. Throughout this evening we will add the full range of news, analysis and reaction which will appear in the detailed Budget supplement being published in tomorrow's UK edition of the FT.

Over the next few days, the FT Web site will cover further developments, including the publication of the Finance Bill, and political and market reaction. Introducing our Budget coverage to the Internet is just one of the ways we are using new media to deliver information to our readers all over the world. - Richard Lambert

main tax-cutting proposals in today's Budget to avoid giving the impression that the party opposes lower taxation. However, he said cuts in income tax would be offset by increases in other taxes - in spite of claims from the governing Conservative party that the Budget would mark a return to falling taxation. Amid expectations that Mr Kenneth Clarke, the chancellor, will cut at least 1p off the 26p basic rate of income tax, Mr Brown said the Budget would amount to little more than "giving with one hand and taking with the other". Mr Brown said lower income tax would be partly funded by increases in municipal taxes. He said these increases would be as high as 11 per cent in some areas. He added that income tax reductions should be set against the overall rise in taxation since the Conservatives were re-elected in 1992. "Not even a 3p, 4p or 5p cut in income tax can undo the damage of a 7p rise over three years," he said. "A 7p up - 2p down" [announcement] leaves people 5p in the pound worse off."

Brown declined to rule out Labour abstaining on the chancellor's tax cutting proposals. The shadow chancellor said Labour would vote against - or seek to amend the finance bill if it contained "any significant loss of revenue" on capital gains tax. Mr John Major, the prime minister, has indicated that he wishes to see CGT and inheritance tax abolished as a means of encouraging investment, especially in small businesses. Reform of capital taxes is popular on the Conservative back benches. Mr Brown said any attempt by the chancellor to impose a

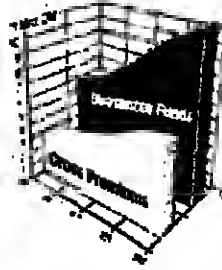
We insure insurers - with growing success.

Worldwide, The HANNOVER Re Group is the fifth largest reinsurer.

Worldwide competence allows us to grow. In the 1934 business year, the HANNOVER Re achieved a gross premium income exceeding DM 5.5 billion (without subsidiaries) and the best underwriting result since its foundation. Premium writings are expected to rise as the demand for security continues to grow worldwide. More than 1,700 insurance companies in over 100 countries rely upon our strengths to manage their risk. To provide our clients with fast and efficient service we have a global network of subsidiaries and representative offices in all major markets.

Worldwide marketing makes us successful. With the capital from the shares issued in November 1994, we purchased as per January 1, 1995, a controlling interest in EISEN UND STAHL Re, a company with which we had previously already formed a successful underwriting association. The newly constituted HANNOVER Re Group represents the fifth largest reinsurance group worldwide. Backed by a high level of investments and a balanced spread of risks by regions and product lines, our earning power is growing in a globally expanding reinsurance market. As a result, one thing is certain. HANNOVER Re continues to follow a path of success.

AA+ Rating for HANNOVER Re
Balanced business philosophy, improved operating performance as well as strong capitalisation and reserve strength. The leading factors for Standard & Poor's to assign Award HANNOVER Re a claims paying ability rating of AA+.



Our shares are traded daily on the Frankfurt and Hannover Stock Exchanges.



HANNOVER RÜCKVERSICHERUNGS-AKTIEGESELLSCHAFT

BUSINESSES FOR SALE

Humberts Leisure

By direction of Oakley Leisure Parks Ltd.
South East England - Kent & Sussex Coast

Three important well capitalised and profitable holiday parks

each comprising:

- A mixed chalet and caravan park with planning for further development
- An excellent modern licensed leisure club complex
- A hire fleet of modern caravans and letting chalets

Forecast 1995 Group turnover £5,050,000
adjusted net operating profit £1,255,000

For sale freehold as a group or for sale individually

Ref: NECTP/JAN DTDH
25 Grosvenor Street, London W1X 9FE
Tel: 0171-629 6700 Fax: 0171-409 0475

HOTELS • GOLF • LEISURE

COSMETICS SUNDRIES

- Herts based manufacturer
- Niche Product Area
- Blue Chip Customer Base
- Established 50 years
- Retirement Sale
- T/O £300,000 pa
- Net PBT £100,000 pa
- Would suit 1 or 2 working managers.

Write to: Box B4154, Financial Times, One Southwark Bridge, London SE1 9HL

FOR SALE

West of Scotland employment agency. Annual turnover in excess of £3 million. Gross profit approx £300,000. Well established client base.

Write to: Box B4146, Financial Times, One Southwark Bridge, London SE1 9HL

FOR SALE

Profitable Small Service Based Company in Print Finishing and Direct Mail Fulfillment. Retirement. Home Counties. Box No. B4147, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS CENTRE FOR SALE

Established over three years. 50,000 Sq Ft FFA property. Occupation levels approx 75%.

Full information. Advers 0171 224 2244 Ref-LPD

Humberts Leisure

Chesterfield, Derbyshire

For sale 18 hole golf course

- Hawtree designed 5,723 yard (par 69) course
- 26 bay floodlit golf driving range
- 4,000 sq ft clubhouse
- Op. profit £138,000 (9 months to 30.9.95)

Ref: BPIA/1341
25 Grosvenor Street, London W1X 9FE
Tel: 0171-629 6700 Fax: 0171-409 0475

HOTELS • GOLF • LEISURE

LIQUIDATIONS AND RECEIVERSHIPS

Every week company that has gone into liquidation or receivership what they did and who the liquidator or receiver is.

Tel 01602 680889 or Fax 01602 680887 For further details.

NORTHAMPTON

Long est. and profitable retail furnisher for sale as going concern due to retirement. T/O £500K+. All enquiries to Mary's.

Tel: 01604-30421 or fax 01604-321566

Coopers & Lybrand CORPORATE FINANCE

Advertising, Marketing and Public Relations Company

Coopers & Lybrand Corporate Finance have been commissioned to seek buyers for, or investors in, a London based integrated communications organisation providing a comprehensive range of marketing and creative services.

Key features of the business include:

- fast expanding client base, largely international
- strong, long-term client relationships
- high calibre people
- impressive financial performance - consistent long-term profit growth and strong cash-flow. Turnover c£1.0m.

Interested parties should contact Mark Russell (0171 213 1047) or Stephen Rust (0171 213 5303) at Coopers & Lybrand Corporate Finance, Plumtree Court, London E04A 4HT.

Solutions for Business

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

The Business Section also appears in Section 2

KPMG
Arthur F...

KPMG Corp

Data C Netw Distributi

MOTOR CYCLE

TECHNOLOGY

Meter award winner

An ultrasonic gas meter - developed in partnership between British Gas and GIL Electronic R&D, a small research and design consultancy in Hampshire - has won the £50,000 MacRobert Award, the leading UK prize for engineering innovation.

The Royal Academy of Engineering presented the award last week to three engineers from British Gas and two from GIL. Their ultrasonic meter is being produced by Eurometers, a BTR subsidiary, and 500,000 will have been installed in British homes by the end of the year. British Gas's target is to replace all 18m of the country's old-fashioned diaphragm meters within 20 years.

The ultrasonic meter is more accurate than its predecessor and can also communicate electronically, for remote meter reading and other purposes.

It works by transmitting bursts of high-frequency sound both with and against the flow of gas, on the principle that a shout downwind reaches its target more quickly than a shout against the wind. The meter works out the flow rate - and therefore the gas consumption - from the difference between the transmission times.

A second generation of ultrasonic meters, now under test, incorporates a valve to switch off the gas supply if it detects an unusual variation in flow, as might occur in a fire. The shut-off valve could also be linked to electronic sensors for carbon monoxide and smoke.

GIL has applied the same ultrasonic technology to monitor premature babies' breathing. Artificial ventilation systems need sensitive control, because the baby's lungs or brain may be damaged if the air flows at the wrong rate.

A miniature version of the gas meter can measure air flow from the baby more precisely than any other instrument, according to doctors at St Mary's Hospital, London, where it is on trial. If it detects a problem, an alarm alerts medical and nursing staff.

Clive Cookson

Marketing once had a personal touch. Customers shopped in small stores where their tastes and preferences were known, and shopkeepers would do what they could to suit them.

But by the time the multiple chains had taken hold in the 1960s and 1970s, shops had relinquished their individual relationships with customers in favour of mass marketing techniques.

Cheaper and more sophisticated database technologies are now encouraging marketers to try to get the best of both worlds. At well as benefiting from economies of scale that allow them to offer variety and low prices, they are developing a detailed picture of their customers' needs that allows them to offer a better service.

This insight into customer behaviour has been made possible by more sophisticated methods of storing and exploring information. Increasingly, marketing experts can sift, slice and manipulate huge amounts of data in ways that give them new insights into their customers and new marketing options.

These insights are exploited in a variety of ways by banks, retailers and manufacturers. For example:

- Supermarket chains analyse cash register data to discover what items customers typically buy at the same time. This information can then be used to devise better floor and shelf layouts. For example, when Wal-Mart, one of the US pioneers of data warehousing, crunched the sales figures in its stores it found that nappies and beer sales both rose on Friday evenings. That insight - stemming from the shopping habits of men with young children - encouraged it to place nappies close to the beer.

- Organisations can discriminate between valued customers whom they want to retain and those who are likely to be less valuable over the long term. Some airlines use records stored on their databases to upgrade frequent customers to first class in preference to occasional travellers.

- Companies can improve their planning. British Airways, for example, uses a data warehouse to help it make decisions on issues such as what mix of fares should be used on which routes.

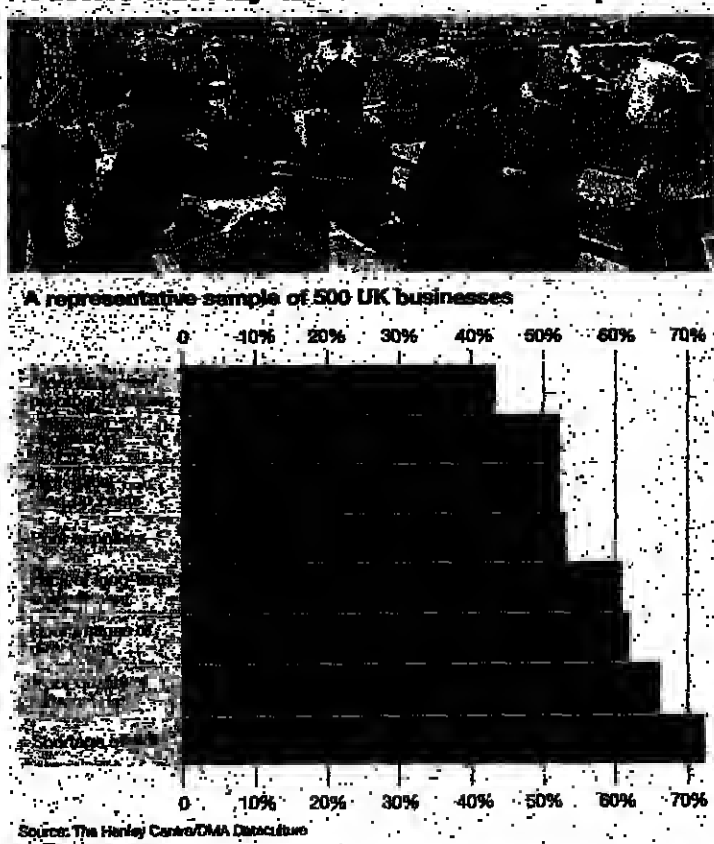
- Companies can improve the response rate to direct mail campaigns by being more discriminating about the households mail is sent to. Currently, direct mail is the single biggest application for database marketing, according to 500 UK businesses surveyed in a recent study on "dataculture" by the London-based Henley Centre.

The perceived importance of this application is immense, according to a recent survey of 100 UK companies by the Manchester School of

Vanessa Houlder looks at retailers' enthusiasm for cheaper and more sophisticated sources of information

Database mining

Factors that may hinder database development



Management. Nearly all the respondents plan to use IT-driven direct marketing within the next five years, over half of them expect it to become their most common promotional method.

Findings like this support the Henley Centre's assertion that "database marketing is one of the hottest topics in the marketing community". Yet enthusiasm is often tempered by scepticism. A third of the respondents to the Henley Centre survey agreed that "database marketing is fine in theory but less good in practice". Some companies are put off by

the speed at which technology is moving. They have had bad experiences of investing in technology that proved obsolete. Many organisations own outdated database systems left over from the 1980s.

Among the wary, there is some scepticism about "data warehouses", one of the latest developments in information management. For others, there is immense enthusiasm for the flexibility and rapid access to data they allow.

A data warehouse is a collection of information from many different sources, such as electronic point of sale, billing, sales and customer ser-

vices. This body of data is organised specifically to make it easy to perform on-line queries. The idea is that just as products stored in warehouses can be easily accessed, so can information be extracted from a data warehouse.

The popularity of data warehouses is fueling demand for "parallel processors", computers that put tens or hundreds of processors to work on the same problem. Problems that would take days to analyse can now be done in minutes.

DunnHummby Associates, a consultancy that analyses data for companies such as Tesco, says that its \$500,000 investment in a massively parallel processor means it is able to analyse very large amounts of data, such as that from Epos systems, up to 100 times faster than before.

Even with very fast analysis, it is important to simplify data by classifying it into segments that describe the behaviour of particular groups of customers, according to Clive Humby, strategy director of DunnHummby Associates. "At the outset of working with Tesco, there was criticism that there would be too much detail. But once you build segment strategies, it becomes manageable," he says.

A marketer might slice the data into segments using any of a raft of different "data mining" techniques that can sift, collate and dig into the database. These techniques

some of which have come out of artificial intelligence, include "neural networks", "genetic algorithms", "rule induction", "decision trees" and "data visualisation".

For example, a retailer might divide its customers into 16 different groups or market segments depending on issues such as their potential to spend more money, whether they use the store for their principal or top-up purchases and whether they are more sensitive to price or promotions. It could then adopt different marketing strategies to suit their different needs.

Marketing specialists are often torn between admiration for the analytical power that these techniques bring to their desktop and regret that technology is displacing creativity and judgment. A quarter of the respondents to the Manchester survey thought that "an increased reliance on IT for analysis has been at the expense of intuition and judgment".

Yet the caution is, perhaps, a measure of the enthusiasm currently surrounding database marketing. The Henley report points to the huge scope for disappointment among those who fail to address potential pitfalls.

As the technology becomes cheaper and more flexible, the interest in the potential benefits of database marketing has become "overwhelming", it says.

Throw away your chamois leather

The self-cleaning car is on its way, reports Jenny Luesby

White cars with graffiti drawn in grime, windcreens coated in sticky lime-tree glue and eye-bolts marked out by wipers - all these could become things of the past, thanks to Professor Adam Heller.

In a university laboratory in Austin, Texas - admittedly a place with few lime trees - Heller has invented the self-cleaning windscreen, and is well on his way to producing a self-cleaning paint to surround it.

The key is a coating made from titanium dioxide, a mass-produced chemical commonly used as the white pigment in paints and as a blocker in sun screens.

It has been known for 30 years, says Heller, that when sunlight catches tiny particles of titanium dioxide they burn off nearby organic matter.

But "like any catalyst, they are sensitive", and the tiny amounts of sodium given off by glass normally deactivates them.

The breakthrough came when Heller found a way to stop glass from leaking sodium by pickling it in a vat of boiling sulphuric acid - at 500°C - for 30 minutes.

This draws out the free sodium, so that when a titanium dioxide coating is sprayed on to the glass it burns off finger-prints, oil, fuel residues, car emissions and even the dreaded lime-tree glue.

Heller has yet to sell the idea to car makers, although he is in talks with several companies.

He does not believe the boiling vats are a stumbling block to production, as an acid spray used during the standard glass-making process would draw out the sodium.

A more serious obstacle is the increased reflectivity of the glass, which creates an image of the dashboard on the inside of the screen.

This could be countered by coating the glass with a polarising film or the dashboard with a non-reflective coating. Such treatment would mean that a self-cleaning windscreen would cost the consumer an extra \$100 (£65) or so.

In Japan Toto, the tiles manufacturer, is already selling

self-cleaning tiles for hospitals and bathrooms, based on a similar technology. They are capable of killing bacteria completely, but only if they are exposed to sun or ultra-violet light.

The titanium dioxide needs UV light to spark off its reaction with organic materials in the same way that normal combustion needs heat, says Heller.

Nearly all paints contain titanium dioxide to make them opaque. However, they have not reacted with organic materials until now - even when used outside - because the titanium dioxide particles used in pigments are too large, at around 180-200 nanometres.

This has been a bonus, since it has protected the other ingredients in the paint from the same reaction. But if 5-nanometre particles of titanium dioxide are used, they are small enough to penetrate a binder keeps them separate from the other ingredients - they create self-cleaning paint that does not destroy itself, says Heller.

However, he says that none of these breakthroughs will mark the demise of the detergent-laden bucket of water. If the organic matter is too thick to allow light to penetrate, the titanium dioxide will never be activated. And, even with light, it will not burn off inorganic matter such as soil.

A solution for this kind of dirt could be found through botany, rather than chemistry.

In Germany, Wilhelm Barthlott, a professor at Bonn University's Botanical Institute, is pursuing a self-cleaning technology inspired by the rough, wax-coated surface of lotus leaves.

Dirt can hardly get a hold on the leaves, as most of the surface area is kept out of reach by a mass of protruberances. Where it does get attached, on the exposed tips, its grip is weakened by the wax. Rain drops, which absorb the loosely held dirt, are themselves repelled by the rough, waxy surface, so they end up carrying the dirt away as they fall off.

It may be some time before builders and decorators are applying lotus leaf coatings or paint-staining burners triggered by sunlight, but self-cleaning is definitely on its way.

BUSINESSES FOR SALE

KPMG

Arthur Fox Fruiters (Sheffield) Limited

The Joint Administrative Receivers offer for sale, as a going concern, in whole or in part, the business and assets of Arthur Fox Fruiters (Sheffield) Limited, retailers of fresh produce.

Principal features include:

- Major independent retailer
- Annual turnover of approximately £10 million
- 34 prime retail outlets mainly located in Yorkshire and East Midlands
- New distribution centre and offices in Sheffield
- Easy access to motorway network.

For further information contact the Joint Administrative Receiver, Rodger Taylor, KPMG, The Fountain Precinct, 1 Balm Green, Sheffield S1 3AF. Tel: (0114) 276 6789. Fax: (0114) 276 6213.

KPMG Corporate Recovery

(In Administrative Receivership)
The joint administrative receivers J. B. Atkinson and A. P. Peters, offer for sale a manufacturer of innovative products based in Cornwall. Its range of products covers items for use in the:

- D.I.Y., Gardening, General Engineering & Consumer Markets.
- The company employs 18 staff and 50% of its sales are overseas.
- Assets include a:
- 12,000 sq. ft. freehold factory.
 - Lathes, Milling, Drilling Machines & Welding Equipment.
 - Electrostatic Paint Plant.
 - Packaging Equipment.

For further information please contact either Joe Atkinson or Greig Mitchell at Touche Ross & Co., Colmore Gate, 2 Colmore Row, Birmingham B3 2BN. Tel: 0121 200 2211. Fax: 0121 695 5555.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

HARTFORD INSTRUMENTATION LIMITED

(In Receivership)

The business and assets of this well established company, which is based in Bolton, are available for sale as a going concern:

- Specialist in the manufacture of control and monitoring cubicles for the power industry
- "Blue chip" customer base
- Annual turnover of £2 million
- Freehold premises of 12,350 sq ft
- Experienced workforce of 16 employees

For further information please contact:

AJP Brereton FCA, Joint Administrative Receiver, Price Waterhouse, York House, York Street, Manchester, M2 4WS. Tel: 0161 245 2000 Fax: 0161 236 1268.

Price Waterhouse

This advertisement has been approved by Price Waterhouse, a firm authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales.

FOR SALE

PLANT HIRE COMPANY

Edwin Kirkir and Patrick Wadsted Joint Administrative Receivers of the Abbey Group of plant and tool hire companies based in Waltham Abbey offer for sale the businesses and assets and/or parts thereof:

- Combined annualised turnover for current year of £1.5 million.
- Long leasehold premises consisting of plant yard, workshop and offices etc. of approx. 11,200 sq ft.
- Various items of plant, equipment & stocks of spares - NBV circa £900,000.

For further information please contact Edwin Kirkir or Bob Dudley at Kidsons Impex, Spectrum House, 20-26 Currier Street, London EC4A 3HY. Tel: 0171 405 2088 Fax: 0171 334 4741.

KIDSONS IMPEX

Chartered Accountants

A member of HLB International
Registered to carry on audit work and authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales

PROFITABLE VERTICAL MARKET HI-TECH COMPANY FOR SALE WITH GOOD CUSTOMER BASE INCLUDING BLUE CHIP COMPANIES

- Established 1989 ● 1994/95 turnover - £200,000
- Excellent prospect for strong future growth ● Location: Surrey
- Reason for sale: Owner presently considering options available

Details will be made available to selected principals by applying to: Box B4156, Financial Times, One Southwark Bridge, London SE1 9PL.

Well Established Field Marketing Company

Impressive Client List

94/95 Turnover £1.5M

Interested parties respond, in writing to Box B4150, Financial Times,

One Southwark Bridge, London SE1 9PL.

LONG ESTABLISHED PROFITABLE FOUNDRY WITH MACHINE SHOP

£700k turnover, strong balance sheet.

Northern England. Principally non-ferrous alloy products.

Owner retiring.

Write Box B4159, Financial Times,

One Southwark Bridge, London, SE1 9PL.

Data Comms/ Networking Distribution Business

Grant Thornton is retained to market a successful data comms/networking distribution business.

Features include:

- Current turnover in excess of £10m
- Strong profit record
- Established and growing maintenance base

For further information please contact: Phil Jackson on 01582 27368. Grant Thornton, 24 Rothersey Road, Luton, Beds LU1 1QX.

Grant Thornton

The UK member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

MOTOR CYCLE COURIER COMPANY

London based, highly profitable firm for sale. Established for many years with strong client base dealing with major UK companies. Turnover currently in the region of £1.8 million. Considerable room for expansion.

Offer sought for long leasehold premises (if required), goodwill, fixtures, fittings, equipment, etc. Existing management willing to remain for a period to be agreed for continuity.

Principals only, write to: Box No. B4151, 1, Southwark Bridge, London SE1 9PL.

MOTOR BUSINESS

Long established family business

(30 years) Specialising in the sale & servicing of 4 wheel drive vehicles. Very respected and well known name T/O £2M+.

Possible freehold

Tel: Mr. R. Cohen,

London & Cohen Solicitors

0181 981 3477

ESTABLISHED, PROFITABLE, Private Mobile Radio service provider, for sale. Own networks, significant two way hire business & other front line products.

T/O £2 million plus,

principals only please to Box B4155,

Financial Times, One Southwark Bridge,

London SE1 9PL.

Thornley & Son Limited

Pig Slaughterer, Pork Butcher and Manufacturer of Meat Products

The Joint Administrative Receivers of Thornley & Son Limited offer the above business for sale.

- Long established family company (Incorporated 1921).
- Turnover approximately £10m per year.
- Freehold factory, on approximately 4 acres (28,000 sq. ft. processing plant).
- Prime site freehold shop in Chorley, Lancashire.
- Throughput approximately 160,000 pigs a year.
- 110 employees.

For further information contact: D Bailey & W S Martin, Joint Administrative Receivers, Ernst & Young, Lowry House, 17 Marble Street, Manchester M2 3AW. Telephone: 0161 953 9000.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ALUMINIUM ACCESS MANUFACTURER

The entire share capital of this West Midlands based company is available

- Turnover £1 million
- Established customer base
- Skilled workforce

For further information contact: R Hudson, BDO Stoy Hayward, Mander House, Mander Centre, Wolverhampton WV1 3NF. Tel: 01902 714828. Fax: 01902 25171. Email: paul@stoywol.mhs.compuServe.com

BDO

BDO Stoy Hayward

Wolverhampton

01902 714828

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171

01902 25171



There are still ways to make art other than building an installation or showing a video camera at it: 'Still life with Skull' by Brian Sayers

Works of art for our eyes only

With relief, William Packer welcomes an exhibition with no socio-historical 'issue' attached

After the spurious avant-garde posturing of the British Art Show, and on the very day the narrower "cutting-edge" pretensions of the Turner Prize are to be adjudicated, it is a relief to turn to *The Discerning Eye*, now being revived after an interval of three years.

The only pity is that it enjoys so short a run - barely ten days. It makes no claim other than for its discernment, which is to declare the personal commitment of its selectors. By its very structure, it can only be catholic and undiscriminating. It defies the current orthodoxy that any significant work of art should fill the room. Above all, it shows that there are still, even now, other ways of making legitimate art than by showing a video camera at it, or building an "installation", or confronting some half-baked socio-historical "issue".

That structure is simple, and the point obvious. Two artists, two critics and two collectors comprise the panel for the exhibition, the selection of which is addressed in two ways. Each of the selectors invites a number of artists to show. Together they also adjudicate the open submission. But there is no hiding behind that collective judgment, for the jointly-chosen work is then allocated among them as part of their personal selections. Nothing is shown without a clear responsibility being taken for its inclusion.

The past list of those who have taken on this task is already distinguished. This year, the artists are the surrealist, Patrick Hughes; and Bryan Kneale, sculptor and late professor of drawing at the Royal College. The two collectors are Colin George, a retired businessman; and Julian Spalding, director of the Glasgow museums and art galleries. David Lee is the editor of *Art Review*, and Edward Lucie-Smith, a poet and a prolific senior critic.

As Hughes says in the catalogue, "my reaction to the art offered to us may tell you more about me than the art", and indeed it is the personal flavour of each section, even when, as often happens, certain artists appear in more than one, that gives *The Discerning Eye* its character.

George, on the other hand, plays safe. "Not for me the large daubs of nothing in particular which art schools have encouraged... at the expense of drawing skills and painting techniques". We do not have to agree entirely to take something of his point, given that his choice includes Jehan Dally, Michael Reynolds, John Ward and the ever-admirable Tom Coates. I also admired a tree, light study of trees by Stephen Meyer.

For Kneale, the choosing was "a form of decision-making that comes from experience, conviction and a sense of eye". Clearly so, and with him rests responsibility for most of the sculpture which

includes a relief by Nigel Hall, two elegant constructions by David Annesley, a wonderful bronze hen by Nicola Hicks, and a head of almost Giacometti-like refinement by Cathie Pilkington.

For Spalding, the only official art-world professional of the group, "this business of looking at art" was "hard work". "When you first see a work of art, you have to forget everything you know so that you can respond to it freshly." Certainly he was fresh enough to include Brian Sayers, one of the principal prize-winners. But with artists such as Craigie Aitchison, John Bellamy, Stephen Campbell, John Maclean, Alan Davis and Sandra Blow invited, his section, the most eclectic, does seem the most reliant on established reputation.

Lucie-Smith's is by contrast "unashamedly capricious... a cross-section of things that I happen to like... All is figurative, abstraction ruled out on grounds of scale. His taste for the narrative, the ambiguously surreal, the metaphysically intense - a pile of stones by the under-rated Harry Holland, a

still-life by Michael Leonard, a flower in a glass by Christopher Cook, carnation stalks by Ivor Davies. Leonard McComb and John Bellamy are the only truly well-established artists among them.

Lee completes the show with a robust and varied selection that is again all figurative. "I like paintings in which brushstrokes simultaneously evoke and describe without resort to the dogged hard labour of painstaking depiction." And so he gives us a Breton springtime scene by Tom Coates, a skull by John Devane, an evocation of a Chelsea interior by Derek Ellwood, a dark study of a girl's head by Ansel Krut. Most characteristic, perhaps, is the fragmentary, almost scrappy drawing, yet none-the-less exquisite for that, of bare trees beside a salt-marsh, by Stephen Turner - no painstaking depiction there.

The *Discerning Eye* 1995 - The Mall Galleries, The Mall SW1, until December 3; sponsored by Browns Restaurant & Bar.

Huddersfield Music Festival

Nono revelation

In the reckless profusion of music that is the Huddersfield Contemporary Music Festival - four or five concerts daily for a week and a half, not to mention opera and dance, from 11 in the morning to 11 at night - there are always themes that hold the thing together. Generally they are up-to-the-minute surveys of particular composers' work, such as we get in London only when the composers are already well-established and widely recognised.

Huddersfield is much bolder, thanks to the judicious enthusiasm of its director Richard Stoltz (and generous support from the Halifax Building Society, with many other sponsors here and abroad). It is for real aficionados of new music, committed enough to forgo lunch and dinner - and you need a very hearty breakfast.

This year for the first time, one of the "themes" has been the music of a dead composer: Luigi Nono (1924-1990), the Italian communist who used to be known as the third member of a radical triumvirate with Boulez and Stockhausen. Although his earliest music has fallen into neglect (Sunday's performance of his 1950 *Omaggio a Variazioni*, by the English Northern Philharmonia, reminded us why: callow, naïvely serialist stuff, scarcely distinguishable from what third-year students produce now), and his middle-period "political" pieces are currently out of fashion, the works of his last decade exert a rare, original fascination.

They continue to fascinate composers and listeners alike. "Fragmentation" is their keynote: densely laden phrases and pithy paragraphs with long, pregnant pauses - seemingly no development, but only discontinuity, poignant simplicity and serenity. They require live, breathing performances, not just recordings, to make their full effect. Memorably, Huddersfield gave us two of those, both with the violinist Irvine Arditti.

One was Nono's 1988 *La Lontananza Nostalgica Utopica Futura*. (You might guess at a psychological

crisis ensuing upon the collapse of humane communism, but that would be crude and probably wrong.) Although the score is fully written-out, its ordering is fluid. The solo violin, ruminate and gentle, must wander freely around the hall, weighing and adjusting his part against an equally free, disembodied electronic accompaniment from all directions, pre-recorded by himself six times over.

The electronics man - here André Richard, a thoroughgoing musician - is thus almost an equal partner, choosing which channel to bring up from moment to moment, both prompting and responding to his soloist. In a performance as sweetly, marvellously sensitive as last Thursday's, the music glowed with depth and feeling. Sometimes it seemed to be raining violins from on high; sometimes it drew in upon the still, small voice. Not for a moment did it sound random, nor anything less than a unique artist's statement.

The other Nono revelation was not his 1987 grandiose-but-delicate *Compartimentes... Ayacucho* for the large forces conducted by Arturo Tamayo on Sunday (the title goes back to a favourite Nono inscription: "Pilgrimage, there is no pathway, only travelling itself"), in which the meaningful pauses were fatally flat; still less his 1981 base-fute concerto *Das atende Karsen* on Friday. And conducted without heaviness, needs ears far more keenly attuned to the rarefied harmonies of the bass flute than most of ours are.

Rather, it was his 1980 *Fragmente-Stille* - played on Sunday by the superlative Arditti Quartet, for the 10th time, admittedly, but practice makes perfect. Nono himself judged their performance "benissimo" when they tried it on him, and so it seems to me. Inspired by Hilderlin, it speaks rapidly and at length, with thoughtful eloquence but without illusions, of a kinder world than we know.

David Murray

Opera/Richard Fairman

Werther on tour

To get an idea of opera on the road there is nothing like reading accounts of companies touring to the depths of Cuba or South America in the 19th century. English Touring Opera might take a book like that for bedtime reading, if they need to keep up their spirits as they trudge round the middle-sized towns of England in mid-winter.

By last week the company had arrived at Canterbury. A month into its autumn season the productions are well run in the staging goes smoothly, the singers benefit from familiarity, the orchestra knows the music inside out. Given a small company's budget and the restrictions of having to perform each week in theatres of differing sizes and facilities, ETO has won itself a valuable reputation as a company worth going to see.

Occasionally it hits upon a winner, but neither of this autumn's pair of operas quite qualifies for that description. I did not see *The Barber of Seville* in Canterbury, but have memories of a less than fizzing evening when it was in London earlier in the year. The company's new production of Massenet's *Werther* was a more satisfying experience, the efforts of everybody involved meriting a larger audience than turned out at the Marlboro Theatre on Friday.

Some top opera singers find *Werther* hard work, so it is brave of young voices like those at ETO to

try it at all. Timothy Evans-Jones gave his best as Werther, even managing to hold a handful of fresh top notes in reserve for the end of the evening, and it is not his fault that the demands of the role are rather more than he could manage. Sarah Connolly's Charlotte was stronger and sturdier, as needs be.

There must be a danger that young performers would simply fall short of what is required in an opera like *Werther*, but time and again this performance lifted above its limitations. Truthfulness is more important, and the final duet, as from familiarity, the orchestra knows the music inside out. Given a small company's budget and the restrictions of having to perform each week in theatres of differing sizes and facilities, ETO has won itself a valuable reputation as a company worth going to see.

The smaller roles - Gail Pearson's bright Sophie and Ricardo Simonetti's very promising Albert - kept up a high standard. Martin André conducted without heaviness (only seven violins, admittedly) or excessive sentimentality. ETO's *Werther* deserves larger audiences, as it moves on round the country. It should warm cold hearts on a winter tour.

English Touring Opera's autumn season next visits Dartford, York and Bath.

Theatre/Ian Shuttleworth

A Gordian knot of intrigues

Henry Fielding's career as a playwright is often forgotten: the author of *Tom Jones* turned to novel writing when the Lord Chamberlain's office introduced the theatrical censorship. Paul Godfrey's adaptation of Fielding's 1734 play *The Modern Husband* - which portrays the financial by-products of extramarital nookie as a kind of grey economy - is a less than rumbustious affair and Nick Philippou's production for the Actors' Touring Company feeds the play unwisely through a course filter of post-modern posing.

The programme's elevated talk about reversals of power and gender relations is largely grounded in the common trope of husbands (in this case Messrs Modern and Bellamant) behaving complacently towards their duplicitous wives. Any dramatic subversion arises less from the sexual than from the monetary aspect, as husbands find themselves bankrupt-

led by income from their wives' amours. In a cleverly contrived chain of events, Bellamant realises with shock that the banknotes he has begged from his wife to give to his mistress Mrs Modern is the same one he had already given her: it had made its way back home via the unctuous Lothario Lord Richly, a former lover of Mrs Modern now setting to work on Mrs Bellamant.

This Gordian knot of intrigues is the sole plot-strand of Godfrey's slimmed-down version. Unfortunately, director Philippou goes for style rather than energy. His taste for artificiality can work surprisingly well given the right vehicle, but here he gets carried away with imposing on the play a late 20th-century interpretation.

Thus, Gerard McArthur is given to uttering Lord Richly's lines... Terribly. Slowly. And. Crisply... giving him the air of Charles Gray playing a villain in *The Avengers*; Shelly King's Mrs

Modern is likewise big on physical gestures, which she makes with the deliberation of a Burmese temple dancer. Only the Bellamants escape such an inch-thick veneer, possibly because at bottom they are sincere figures (although Mr B - Richard Cant - is "playing away"), and even they are called upon periodically to deliver sententious aphorisms with a full sense of their weight.

Kathy Strachan's design matches the playing style: period-ish costumes and furniture with added niggling touches, such as slide projection and rotating white-lit doorways. The production as a whole looks great, but in sidestepping so deliberately from a straightforward presentation of the play ATC have disconnected themselves from the very dramatic and thematic developments that they were attempting to highlight.

At the Lyric Studio, London W6 until December 2 (0181 741 2311).



Gerard McArthur and Jessica Lloyd

Alastair Muir

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Muir Quartet: perform works by Haydn, Debussy and Bartók; 8.15pm; Nov 29; Dec 1

BALTIMORE

MUSICAL
Joseph Meyerhoff Symphony Hall
Tel: 1-410-783-8000
● Cole Porter on Broadway: selections from "Anything Goes", "Can-Can" and "Kiss Me Kate" performed by the Baltimore Symphony Orchestra and Chorus, with conductor Erich Kunzel. Soloists include soprano Kathryn Torrell, tenor Marc DuBois and baritone Daniel Narducci; 8.15pm; Nov 30; Dec 1, 2, 3 (3pm)

BOSTON

CONCERT
New England Conservatory - Jordan Hall
Tel: 1-617-262-1120
● NEC Philharmonia: with

conductors Richard Hoenrich and Mei-An Chen perform the overture to Mozart's "Don Giovanni", Barber's "Essay No.1" and Copland's "Billy the Kid"; 8pm; Nov 29

COPENHAGEN

DANCE
Det Kongelige Teater
Tel: 45-33 14 10 02
● Royal Danish Ballet: perform the choreographies "Mysteries" by Brandstrup, "Women in a Bathub" by Sal, "Homage to a man" by Elver, and "Room 7" by Christensen; 8pm; Nov 29

DRESDEN

OPERA & OPERETTA
Sächsische Staatsoper Dresden
Tel: 49-351-49110
● Fidelio: by Beethoven. Conducted by Christof Prick and performed by the Sächsische Staatsoper Dresden. Soloists include Rainer Bösching, Jukka Rastlainen, Siegfried Vogel and Renate Behler; 7pm; Nov 30

FRANKFURT

DANCE
Theater am Turm
Tel: 49-69-21237278
● Here to Here: a choreography by Saburo Teshigawara to music by Saburo. Performed by the choreographer and Kai Miyata; 8pm; Nov 29, 30; Dec 1, 2

HAMBURG

OPERA & OPERETTA
Hamburgische Staatsoper

Tel: 49-40-381721
● Die Zauberflöte: by Mozart. Conducted by Lothar Zagrosek and performed by the Hamburgische Staatsoper. Soloists include Simon Yang, Peter Galliard, Kristian Blom and Gabriele Rossmann; 7pm; Dec 1, 3

HELSINKI

OPERA & OPERETTA
Opera House Tel: 358-0403021
● Don Carlos: by Verdi. Conducted by Eri Klas and performed by the Finnish National Opera; 7pm; Nov 29; Dec 2

LONDON

AUCTION
Christie's Tel: 44-171-6398080
● Valuable Printed Books and Manuscripts, Autograph Letters and Music: including a rediscovered, complete copy of the bookwork Bibbia Pauperum, Napoleon's autograph manuscript of English lessons taken during his captivity on St. Helena, and a presentation copy of the first edition of Stendhal's "La Chartreuse de Parme"; 2pm; Nov 29

CONCERT
Barbican Hall Tel: 44-171-6388891
● London Symphony Orchestra with conductor Georg Solti, pianist András Schiff, soprano Julia Varady and bass Leszlo Polgar perform Bartók's "Piano Concerto No.2" and "Duke Bluebeard's Castle"; 7.30pm; Nov 30
Royal Festival Hall
Tel: 44-171-9804242
● The London Philharmonia: with conductor Mariss Jansons perform Honegger's "Symphony No.3 (Liturgical)" and Mahler's

"Symphony No.1"; 7.30pm; Nov 30

St. John's, Smith Square
Tel: 44-171-2221061
● Philharmonia Orchestra: with conductor David Parry, viola-player Rachel Roberts, saxophonist Carl Cassidy, cellist Alexander Chaushtan and pianist Daniel-Ben Plesner perform works by Britten, R. Schumann, Tchaikovsky, Porter, Debussy, Young and Ellington; 7.30pm; Nov 29

Wigmore Hall Tel: 44-171-9352141
● Lindsay Quartet: with clarinetist Michael Collins perform Haydn's "String Quartet in D minor" and Mozart's "Clarinet Quintet in A"; 8pm; Nov 29

OPERA & OPERETTA
Royal Opera House - Covent Garden Tel: 44-171-2471200
● Fedora: by Giordano. Conducted by Edward Downes and performed by The Royal Opera. Soloists include Maria Guleghina, Rosemary Joshua, Plácido Domingo (Nov 29) and Maria Jagusz; 7.30pm; Nov 29; Dec 2

THEATRE
Théâtre Municipal Tel: 352-470895
● Die Fledermaus: by Hauptmann. Directed by Wolf-Dietrich Sprenger and performed by the Düsseldorf Schauspielhaus; 8pm; Nov 29

● LUXEMBOURG
Théâtre Municipal Tel: 352-470895
● Die Fledermaus: by Hauptmann. Directed by Wolf-Dietrich Sprenger and performed by the Düsseldorf Schauspielhaus; 8pm; Nov 29

● MADRID
CONCERT
Auditorio Nacional de Música
Tel: 34-1-3370100
● Katia and Marielle Labèque: with special guest pianist Gonzalo Rubalcaba, perform works by Mozart, Albéniz, De Falla

● PARIS
CONCERT
Salle Pleyel Tel: 33-1 45 81 53 00
● Orchestre de Paris: with conductor Günther Herbig and pianist Evgeny Kissin perform Tchaikovsky's "Piano Concerto No.1" and Dvorák's "Symphony

and others; 7.30pm; Nov 30

● NEW YORK
AUCTION
Christie, Manson & Woods International, Inc.
Tel: 1-212-548-1000
● Fine Objects of Vertu, Fabergé, American Paintings and Memorabilia from the Collection of Mr and Mrs Frank Sinatra: sale highlights include Frank Sinatra's personal Bosendorfer piano, his Jaguar XJS, a wedding gift from Mrs Sinatra to her husband in 1976, William Merritt Chase's painting "A Memory: in the Italian Villa", and a selection of works by Karl Fabergé, Jeweller to the Russian Imperial Court, including two imperial presentation boxes; 10am; Dec 1

CONCERT
Alice Tully Hall Tel: 1-212-875-5050
● Guarneri Quartet: with pianist John Browning perform works by Mozart, Stravinsky, Turina, Wolf and Brahms; 8pm; Nov 29

OPERA & OPERETTA
Metropolitan Opera House
Tel: 1-212-962-6000
● Il Barbiere di Siviglia: by Rossini. Conducted by Adam Fischer and performed by the Metropolitan Opera. Soloists include Jennifer Lamore and Richard Croft; 8pm; Nov 30

● TORONTO
CONCERT
Roy Thompson Hall
Tel: 1-416-872-4255
● Toronto Symphony Orchestra: with conductor Jukka-Pekka Saraste and pianist André Laplante perform works by Debussy, Ravel and Dutilleul; 8pm; Nov 29, 30

● WASHINGTON
CONCERT
Eisenhower Theater
Tel: 1-202-467 4600
● Exploring the genius of Beethoven: with pianist Joseph Kalichstein. First of a three-part series exploring the music of Beethoven; 8pm; Nov 29

No.8"; 8.30pm; Nov 29

Théâtre des Champs-Élysées
Tel: 33-1 49 52 50 50
● Orchestre National de Lille: with conductor Jean-Claude Casadesu and cellist Mstislav Rostropovich perform Mussorgsky's "Night on the Bare Mountain", Dvorák's "Cello Concerto" and "Pictures at an Exhibition"; by Mussorgsky/Ravel; 8.30pm; Dec 1

● SALZBURG
EXHIBITION
Rupertinum - Salzburger Landesausstellungen
Tel: 43-662-80422336
● Manfred Hohenstett: prints, aquatints and drawings by the Austrian artist; from Nov 30 to Feb 25

● TORONTO
CONCERT
Roy Thompson Hall
Tel: 1-416-872-4255
● Toronto Symphony Orchestra: with conductor Jukka-Pekka Saraste and pianist André Laplante perform works by Debussy, Ravel and Dutilleul; 8pm; Nov 29, 30

● WASHINGTON
CONCERT
Eisenhower Theater
Tel: 1-202-467 4600
● Exploring the genius of Beethoven: with pianist Joseph Kalichstein. First of a three-part series exploring the music of Beethoven; 8pm; Nov 29

● WASHINGTON
CONCERT
Eisenhower Theater
Tel: 1-202-467 4600
● Exploring the genius of Beethoven: with pianist Joseph Kalichstein. First of a three-part series exploring the music of Beethoven; 8pm; Nov 29

WORLD SERVICE
BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel

07.00
FT Business Morning

10.00
European Money Wheel
Nonstop live coverage until 14.00 of European business and the financial markets.

17.30
Financial Times Business Tonight

Midnight
Financial Times Business Tonight

COMMENT & ANALYSIS



Europa

Hurdles too high

Improving budget procedures is the best preparation for EMU, say Barry Eichengreen, Jürgen von Hagen and Ian Harden

The debate over the fiscal provisions of the Maastricht treaty is reaching a crescendo. Recent pronouncements by German officials have left no doubt that they will insist on strict application of the restrictions on government deficits and debts enshrined in the treaty. This insistence is designed to bar from economic and monetary union (EMU) countries reluctant to live with its budgetary implications.

Yet there is reason to doubt that the Maastricht criteria will achieve their aim. The treaty's government deficit and debt limits – set respectively at 3 per cent and 60 per cent of gross domestic product – are like fences in a steeplechase.

Set them too low and you learn nothing about the ability of the horses to jump. Set them too high and you again learn nothing, since all the competitors balk.

It is now evident that the framers of the Maastricht treaty did indeed set the fences too high. Belgium and France, though committed to EMU and prepared to live with its fiscal consequences, appear unable to meet the requirements. Even the Netherlands, which is virtually in a monetary union with Germany already, will find it difficult to meet the debt limit by 1999.

The problem is that fiscal retrenchment of the sort required to bring debts and deficits down to the required levels would plunge Europe into recession. In a continent emerging from its worst recession in 50 years, this is something policymakers are understandably reluctant to risk.

Countries aspiring to participate in EMU will therefore point to the excessive cost of meeting the fiscal conditions and plead exemption. France may then be let in as a political necessity. But what about Belgium? And if Belgium is let in, what about Italy? Clearly, it will be hard to justify decisions that discriminate between states with similar

debts and deficits. The result will be a bout of political horse-trading over membership in which numerical guidelines play no role.

The recent proposal by Mr Theo Waigel, the German finance minister, to set up a stability pact among EMU participants is fine in theory. It would commit these countries to run deficits not exceeding 1 per cent of GDP in normal times, and require a deposit of 0.25 per cent of GDP from countries violating the 3 per cent limit. It would also create a stability council to monitor compliance and issue guidelines for fiscal policy.

But there is little hope that a European Union already plagued by its inability to force members to abide by the rules of the single market could collect substantial fines. Moreover, fining a government with a revenue shortfall would increase its deficit.

When deciding whether to impose a fine, the stability council would probably seek to determine whether the deficit was due to a revenue shortfall caused by cyclical conditions or to excessive spending. This would invite further political haggling that could rob the process of credibility.

A more drastic way of achieving similar ends would be to establish in each EU country a national debt board charged with setting a binding ceiling on the annual increase in public debt – with the power to enforce it. A binding limit would encourage special interests arguing for additional spending to acknowledge the existence of a global budget constraint and agree to difficult compromises.

Debt boards would be politically independent of the government, with members appointed to long terms in

office. Their mandate would be to safeguard the soundness of the public finances and, without compromising that priority, to promote the government's general economic policies.

This approach is consistent with that adopted to guide the policies of the European central bank. The framers of the Maastricht treaty were not so silly as to set arbitrary numerical targets for money supply growth. Instead, the treaty gave the bank a mandate to pursue price stability and specified the procedures it was to follow. It made its executive board independent, gave its members long terms in office, and forbade them from taking advice from national governments.

Similarly constituted national debt boards could adopt a long-term perspective on fiscal policy. They could authorise budget deficits in recessions, but offset these with subsequent surpluses. Political bias towards excessive deficits would be eliminated without placing fiscal policymakers in a straitjacket.

European governments are not known for delivering impartial judgments on one another's compliance with EU rules – as can be seen by the way they agree exceptions to the general ban on state aids and business subsidies. National debt boards, by contrast, would rely on national enforcement and on the close relationship between members had of domestic fiscal conditions. In this as in other senses, they would be consistent with the principle of subsidiarity.

If Germany needs reassurance, other member states can provide it by reforming their budgetary procedures along these lines.

Barry Eichengreen is professor of economics at the University of California at Berkeley. Jürgen von Hagen is professor of economics at the University of Mannheim. Ian Harden is professor of law at the University of Sheffield.

Converging finance ministers meeting in Brussels yesterday to discuss EMU included Spain's Pedro Solbes (left) and Jean Arthuis of France (right)

Associated Press

You've got 10 seconds to find the file you want.

Starting now.

Most of the customer enquiries that come down your telephone line seem relatively simple. "What's happened about my claim?" Or, "I wrote two weeks ago, did you receive my letter?" and so on.

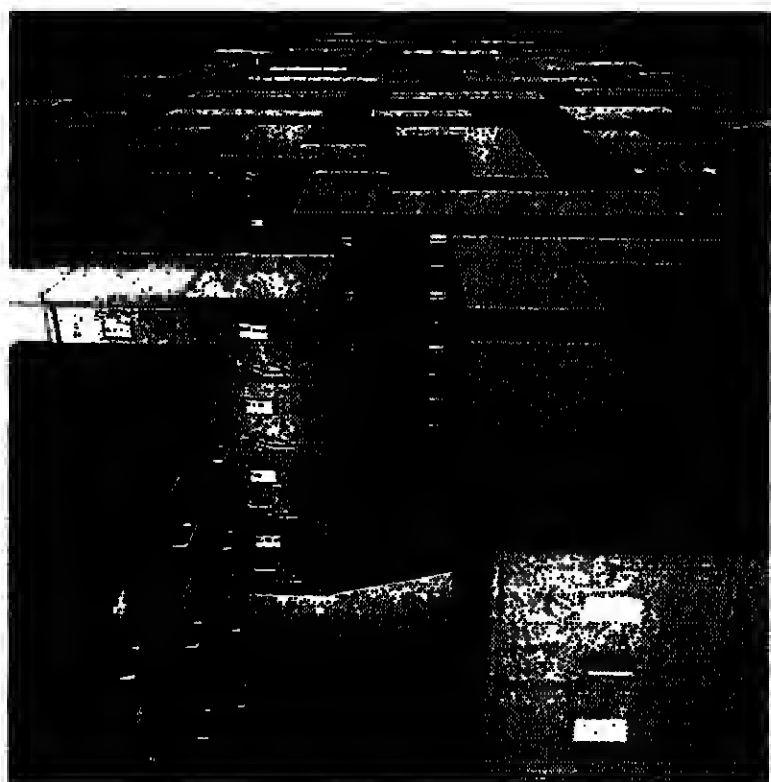
However the problem for many companies is that they need to search a combination of manual files, archives and computer systems to get a total picture of any one customer before they can give a complete answer. And that can take time and give the impression of poor customer service.

So the difference between a company that can call up the answers on a single screen whilst the customer is on the line and one that has to check and call back is considerable.

Unisys expertise in the design, implementation and delivery of superior customer response systems is in a class of its own. We provide the very latest technology such as workflow and imaging systems which give fast access to your whole correspondence file and link into your existing customer data files, no matter what computer systems they currently reside on. All via one simple screen.

So whoever is talking to your customers, either on the phone or in one of your branches, can display an in-depth understanding of each customer's situation, needs and interests. And do so immediately.

That translates into higher customer loyalty, increased sales and reduced operating costs. Unisys customer response systems also bring the benefits of proven performance to standards, be they internal or external. There's no better demonstration of what we mean by Customerize – making your



organization more responsive to those you serve and thus more competitive at every level.

So for most companies the question is not

whether to buy such a system. Rather, how to integrate it with your existing investments, turning everything you know about your customers into gold.

As for when... you should probably be talking to Unisys starting now.

Call Desiree Lund on +44 1904 212333 or fax +44 1904 212176 for more information.

UNISYS

THE INFORMATION MANAGEMENT COMPANY

LETTERS TO THE EDITOR

Number One Southgate Bridge, London SE1 9HE

We are keen to encourage letters from readers. Letters may be sent to: +44 (0) 20 7777 3333 (please not by fax). E-mail: letters@ft.com. We will accept letters for publication in the main international language in the FT.

Cold calling ban will not harm industry

From Ms Annemarie Kuhn, MEP

Sir, In their article "Ban on 'cold calling' urged by committee of Euro-MPs" (November 22), Emma Tucker and Diane Summers report a likely considerable loss of jobs and eventual damage for the industry. It was not the intention of the parliament's consumer affairs committee to destroy jobs, and I doubt this predicted impact.

The prohibition of unsolicited telephone calls in countries such as Germany has not prevented the mail order and distance selling sector from being a well-established and growing industry. In fact,

statistics show the per capita turnover in this sector is higher for example in Germany than in the UK, where cold calling is practised. All the committee voted for was to protect consumers across the EU from unwanted telephone calls. Should this committee decision become EU law, it should of course continue to be possible to use the telephone for mail orders and sales carried out at a distance, but at the consumer's initiative.

Annemarie Kuhn, MEP, European Parliament, Kaiserstrasse 26-30, D-55116 Mainz, Germany

From Mr Stephen and Mrs Barbara Page

Sir, Last anyone should think that the European parliament is without support for its proposal to ban "cold calling" by telephone, we would like to offer a brief response to the UK Direct Marketing Association's suggestion that a threatened ban was unnecessary and would harm the industry. The Telephone Preference Service was established earlier this year in the UK to enable consumers to register their wish not to receive unsolicited sales and marketing calls by phone.

Perhaps we could be told

why people sitting in the privacy of their own homes should have to register a wish not to have that privacy invaded by some commission-driven salesperson who is determined to turn them into consumers. As people who went ex-directory as a defence against these telephone menaces, we heartily applaud the European parliament's initiative and wish it every success.

It is long overdue. Stephen and Barbara Page, 57 Wilkiness Road, Epsley, Reading, RG6 7ER, UK

Corporate America grows rich at people's expense

From Mr Guy Sarto

Sir, Good for Tony Jackson for asking "how far the golden years of American prosperity were based on an unrepeatable set of advantages" ("The myth behind the miracle", November 22). I agree that it is irrelevant to question whether US industry can hold its own in an increasingly competitive world. However, I question the wisdom of saying that the advantages in markets, technologies and manufacturing techniques were the only or the most significant causes for corporate America's former prosperity. Furthermore, while I disagree that the current resurgence is only a statistical blip, I concur with Mr Jackson's assessment that the American standard of living is in decline.

May I suggest that the resurgence is real, but not dependent on the advantages which Tony Jackson says resulted in corporate America's former prosperity? It is the very decline in the standard of living which accounts for the resurgence of corporate America.

Sadly, the robber barons are back, and who needs to worry about competitiveness, or advantages in markets,

technologies and manufacturing techniques any more? International corporations and industry giants merge into monopolies, bribe politicians, evade taxes, pollute the environment, bust unions, exploit third world markets, raid pension funds, lay off workers and bully shareholders; and all with apparent impunity. In the light of all this, the Internet and technology can not be the source of corporate America's resurgence. Similarly, privatisation of government services follows the same road to ruin that the robber barons aim to lead corporate America down.

The excesses of corporate America will not stop until main street America wakes up, and that is happening (admittedly not as fast as I would like), as evidenced by the come-back of trade unions and a well-grounded, but misinformed, distrust of government.

Guy M. Sarto, American Federation of State, County and Municipal Employees, PO Box 142, Evergreen, CO 80437-0142, US

Productivity the outcome of intellectual freedom

From Ms Teresa Wyszomierski

Sir, In his commentary entitled "Lessons from Asia" (November 21) Dominique Meltzer rightly highlights the cultural and spiritual poverty of Hong Kong and its regional neighbours and rhetorically asks: "Can man live by work alone?" The trend of economic data on south-east Asia's so-called tigers indicates that the answer may indeed be an emphatic no.

Research done by a number of economists, most notably Professor Paul Krugman of Stanford University, indicates that the impressive economic growth rate of Asia's "tigers", like that of the Soviet Union during the early part of the cold war, is the simple and inevitable result of inputting massive resources, usually through forced saving, into the economic system. Such gains ultimately prove to be unsustainable, due to a lack of commensurate increases in productive efficiency. South-east Asian economic data show productivity improvements have historically lagged far behind gross output, with recent GDP growth figures on the decline in places such as Singapore and Hong Kong.

The failed Soviet experiment

teaches us part of the reason for this phenomenon. Increases in productivity are the product of invention, which is the natural progeny of intellectual freedom and curiosity. Dr Mahatir Mohamad, prime minister of Malaysia, publicly acknowledged this proposition when, during a trip to France in 1994, he bemoaned the lack of intellectual curiosity on the part of Malaysians as the main impediment to the transfer of productivity-enhancing technology to his country.

As European history shows, intellectual sophistication is inextricably related to cultural and spiritual development. South-east Asian regimes greatly diminish the creativity of human capital, therefore, when they pursue socially repressive policies which stifle intellectual freedom. The oft-heard argument that a significant curtailment of civil liberties is the necessary and worthwhile price to pay for economic progress may therefore amount to cruel sophistry indeed if that progress ultimately proves to be ephemeral.

Teresa Wyszomierski, 61-37 56th Avenue, Maspeth, New York 11378, US

Action on ferry safety

From Mr Graham Allen MP

Sir, The UK government may have pressed for tougher safety standards at the International Maritime Organisation last week ("Survival standard for ferries rejected", November 23) but it missed an opportunity to demonstrate its commitment in practice.

Its response to the Commons transport committee's report on cross-channel safety was disappointingly weak – it would not agree to publicising safety standards in passenger information, did not come up with a timetable for new measures and used the absence

of crew competency in the proposed star system as an excuse not to implement it at all.

As well as talking tough in the IMO – a forum where roll-on roll-off ferries are not a concern to most members – we need tough action on ferry safety as part of a well thought out long-term strategy at UK and European level to ensure all European ferries docking at UK ports meet new regulations.

Graham Allen, House of Commons, London SW1A 0AA, UK

War images speed peace

From Ms Marion Pope

Sir, In "War sense and sensibilities" (November 18/19), Melanie McDonagh says: "What we need in war is not so much a succession of real and horrific images as an understanding of why we got to this point." I disagree.

When I moved to Spain in 1982, I was shocked to see the effects of the bombing campaign by Eta, the Basque separatists, against civilians. That sense of shock never diminished during the 11 years I lived there. There was no sanitising of news bulletins

there and I realised that I had been shielded from the true horror of the IRA bombing campaigns back in the UK. I am sure that, had the media shown the mutilation caused, there would have been much greater pressure earlier on for a peace settlement. I also think the Americans would have been less likely to fund the IRA campaign.

Marion Pope, 17 Charles Gardens, Emsbury Park, Bournemouth, Dorset BH10 5EH, UK

Germany is fighting for a share of Europe's online market, says Judy Dempsey

Germany's large media and publishing groups are jostling for a share of Europe's online and nascent multimedia markets. Hardly a day goes by without Axel Springer, Bertelsmann or Burda, the three main participants, unveiling plans for online services. They promise facilities for the home ranging from electronic banking and travel reservations to news, education programmes, books and entertainment on screen.

They are desperate to challenge Microsoft of the US and the services offered in conjunction with its Windows 95 programme, which allows computer users easy access to the Internet. They also want to beat back CompuServe, the US online service which already has more than 100,000 subscribers in Germany.

Bertelsmann, one of the world's biggest entertainment and media groups, unveils its joint online service with America Online (AOL), the fast-growing US online network with 3.5m subscribers, in Hamburg today. The rival, Luxembourg-based Europe Online, founded by the Burda publishing group last year, is to be launched on December 15.

Bertelsmann believes it can quickly gain market share in Europe. "We are aiming for 20 to 25 per cent market share in Germany," says Mr Thomas Middelhoff, the Bertelsmann board member responsible for co-ordinating multimedia activities. Mr Mark Wössner, chairman, recently said he expected to have 200,000 online subscribers in Europe by the end of 1996, rising to perhaps 1m

creating an annual turnover of DM500m (\$303m) – by the end of the 1990s.

Bertelsmann already has an infrastructure in Germany suitable for online services. Apart from dominating the book club market, which will provide it with a mailing list of potential subscribers, it boasts a large stable of newspapers, magazines and book publishing houses to provide material for the new service.

Bertelsmann has also brought Axel Springer on board as a shareholder and content-provider for the AOL venture. Springer, which has a rich catalogue of newspapers and magazines at its disposal, had intended to take a 21 per cent stake in Europe Online, but it pulled out in October.

DPA, the German state-backed national news agency, will also supply material to AOL/Bertelsmann.

The plentiful German-language content is an advantage

for AOL/Bertelsmann in the German market, although Germans have been slow to take to online and multimedia services – let alone fit their personal computers with modems to tap into such services via telephone lines.

Attitudes may be changing, especially among the business community and the young. Deutsche Telekom, the state-owned telecommunications network that will take a stake in the AOL/Bertelsmann venture, reckons that turnover for business applications in the European Union's online and multimedia market will increase from DM885m this year to more than DM13bn by the end of the decade – with Germany accounting for nearly a quarter of the market.

Neither is easily won, however. Europe Online has been troubled by technical problems and uncertainty over its founding shareholders, including Pearson, owner of the Financial Times and other media interests, and Matra Hachette, the French publisher. Europe Online has confirmed that Matra Hachette will no longer be a shareholder, but might be a content provider. Pearson wants to reduce its current stake of 13 per cent, but will also – initially at least – be one of the content providers.

"I think our teething problems are over," says one Europe Online executive. The network will be launched in English, German and French. It aims to break even in five years and attract more than 3m subscribers, an ambitious target given the competition.

"We have no choice. We have to get the subscribers. Our monthly running costs are \$1m," the executive adds.

Germany's online rivals will have to decide in which market segment to concentrate efforts. The demand for business-related information services is established and growing, but competition from companies such as CompuServe is intense. T-Online, Deutsche Telekom's online service, has almost 1m subscribers.

As for the emerging multimedia sector, providing such facilities as "video-on-demand" and music, new entrants to the market are not sure how fast the market will grow. The German market is more business oriented. There is an appetite for information, says Ms Mikki Nasch, Europe Online's launch manager. "In Britain, the market is more flexible, more diverse. We have to tailor our services to suit these cultural trends."

One advantage for AOL/Bertelsmann is the experience of accounting systems, subscription services and marketing gained by AOL in the three years since it was founded in the US. "Although AOL will have to adapt to the European market, we will be able to rely on the lessons learnt by AOL and the two cultures can be integrated," says Mr Middelhoff.

But Bertelsmann is as cautious as Europe Online about targets. "We won't get a quick return on our money. We know that. But we have to start to carve out a place in the market before it is too late," a Bertelsmann board member says.

كتاب الفصل

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Tuesday November 28 1995

The Budget's real backdrop

The UK economy has loomed depressingly small in this year's Budget debates. By all accounts, Mr Kenneth Clarke's performance later today is to be judged by whether he has struck a balance between the competing demands of voters and the financial markets. Whether the Budget has also met the needs of the economy seems in danger of becoming an afterthought.

It is not difficult to see why the economy should have been put on the sidelines. Politics took a back seat to economics last year, because the election was still resoundingly distant, and the economy's recent performance had given Mr Clarke plenty to crow about. Today, the roles are reversed, with the election campaign gaining pace, and the recovery taking a disconcertingly sharp pause for breath. A shift of focus away from economic concerns is thus eminently predictable - and undesirable.

Last November the chancellor could boast of stronger than expected growth, a rapidly disappearing current account deficit, inflation (excluding mortgage interest payments) in the bottom half of the government's 1.4 per cent target range, and an under-shooting Public Sector Borrowing Requirement. Every one of these variables has since turned out worse than expected 12 months ago, domestic growth and the trade account most of all.

Worldwide slowdown

The UK's situation is hardly unique. Nearly all of the main industrial countries have experienced a slowdown in domestic demand and an unplanned build-up of unsold goods since the start of the year. In the UK the downturn has been a little more dramatic, if only because it had further to fall. Stocks have grown twice as fast as output over the past year. This suggests that output may slow even more sharply over the next couple of quarters, as producers rid themselves of excess inventories.

The turnaround in net exports might also be partly blamed on the worldwide slowdown. Unfortunately, though, a large part must also be attributed to traditional domestic weaknesses. The volume

of manufacturing exports, which grew 9.3 per cent in 1994, was 0.5 per cent down on the end of 1994, in the three months to August 1995, even though world trade has continued to grow. Evidently, exporters have reacted to sterling's depreciation by raising profit margins rather than seeking new markets.

Higher growth of imports is also difficult to blame on external factors, and all the more depressing, given the slowdown in domestic demand growth which has occurred at the same time. Rising imports and falling exports meant that trade subtracted around three quarters of a per cent of GDP from growth in the second and third quarters.

Deterioration

This economic background provides two, non-political, standards by which to judge Mr Clarke's efforts this afternoon. The first is whether, after taking account of the unexpected deterioration in tax revenues and net borrowing, he has kept the public finances on the course towards budget balance outlined in previous budgets.

A second, related, question, is whether Mr Clarke has, on balance, enhanced or worsened the government's capacity to react to the slowdown. This should be in a manner consistent with his thought of last year that growth should not "pass from illusory boom to painful bust". History, and the nature of the recent slowdown suggest that cutting interest rates over the next few months would be a more appropriate way of insuring against recession than consumer-friendly tax cuts. Tax cuts which came into effect in April would do little to help the economy over its immediate stock build-up and might stoke up demand in services and consumer spending, the sectors of the economy that have been least affected by the slowdown.

Mr John Major, today celebrating his fifth anniversary as prime minister claims that he wants history to remember him for eradicating the UK's inflationary psychology. If so, he must have urged his Chancellor to keep his eyes firmly on the goal of low interest rates and low inflation, away from headline-grabbing giveaways.

Privatisation in Europe

The privatisation of Eni, the Italian state energy giant in which newly issued shares start trading today, provides a clear indication of the impetus behind privatisation in continental Europe. Whether the unprecedented state sell-off will lead to enhanced efficiency across the continent is a more difficult question. The driving force for change is budgetary pressure, rather than any direct concern to improve the supply side of the economy. This suggests that the potential of the privatisation programme may be more limited than sometimes assumed.

Certainly privatisation in Germany, France and Italy does not entail acceptance of a more open market in corporate control. Whether through the *royaume des cœurs* of state shareholdings as in France, the retention of slimmed-down core government holdings as in Italy, or other indirect forms of influence, the state will retain a more important say over privatised enterprises in these countries than in the English-speaking economies. Dividend policy will often be struck within a corporatist framework. Foreign takeovers of former nationalised industries will be few.

That said, there have been perceptible improvements in efficiency at companies that are either privatised or waiting to be privatised. Yet many of the more impressive examples, such as the French car manufacturer Renault, are operating in competitive product markets where productivity improvements were probably inevitable anyway. With government budget deficits at the limit of what bond markets will tolerate, enhanced performance has become a condition of survival even within the public sector.

Scope for efficiency gains

The real test is in utilities, where the British experience suggests that the scope for efficiency gains is considerable. Here there are clear dividing lines between countries that are prepared to grasp the productivity potential and those where labour market rigidities militate against even modest change. This is particularly true of telecoms, where several countries still grant employ-

ees the status of civil servants. France Telecom is an obvious case in point. The unions have fought vigorously against privatisation, successfully beating off challenges to their members' protected status. At Deutsche Telekom, in contrast, agreement has been reached with the postal union to cut 60,000 jobs by the year 2000. That will ensure greatly enhanced revenues for the state on privatisation next year.

Formidable constraints

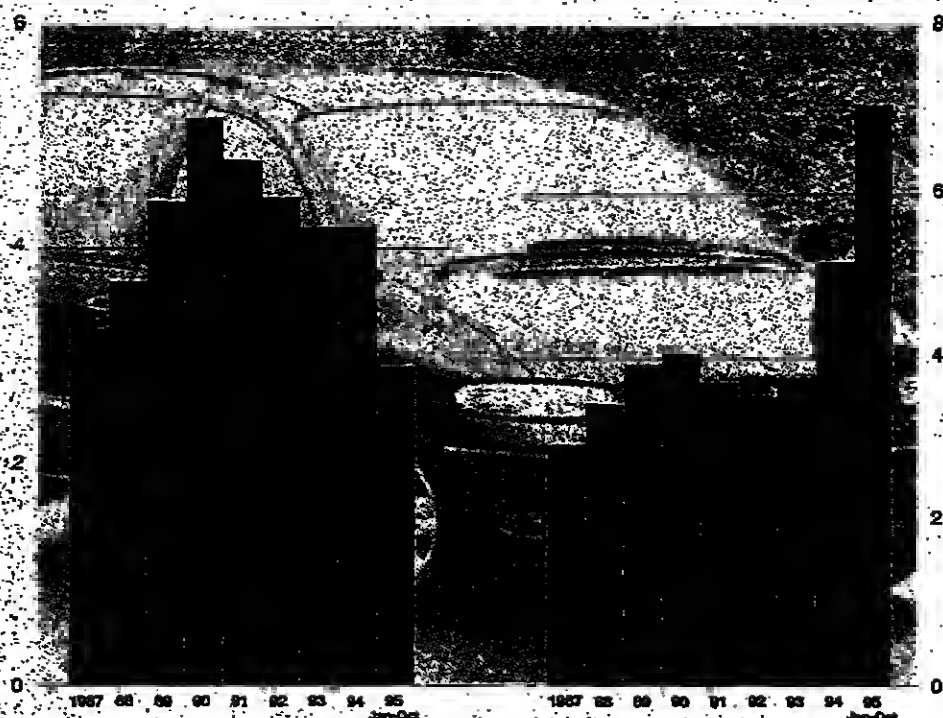
In Italy, meantime, the legal constraints on job cuts in banking and finance, where the early privatisations have been concentrated, remain formidable. Even in tradeable sectors like steel, the political sensitivities over job cuts are much greater than in northern Europe. In utilities, the public-sector culture of job security is still pervasive. So, too, with much of the rest of southern Europe. The best hope of a better supply-side performance in Europe lies in the single market programme. As with privatisation in the UK, the initial change of ownership is likely to be less important than the subsequent measures to liberalise the market. In the case of telecoms, the crunch comes in 1996. The further underlines the risk that investors take in buying privatisation stocks. Some, like Deutsche Telekom, are almost certainly capable of surviving the shock. Others may wilt under the competitive blast. Political and regulatory risk in individual countries is far from negligible.

In the sale of shares in Eni, the Italian government has learned from past mistakes. It has erred on the side of generosity to the investor, which must make sense given the need to sell off more of the public sector in future. For their part, investors will derive larger benefits if the state of privatisations leads to more liquid equity markets in Europe. But the word equity needs careful definition. In continental Europe it implies a right to the residual income and assets of a company, subject to a far greater and more arbitrary degree of governmental and stakeholder influence than in Britain or the US. International investors should never forget that.

The Japanese car market: changing shape

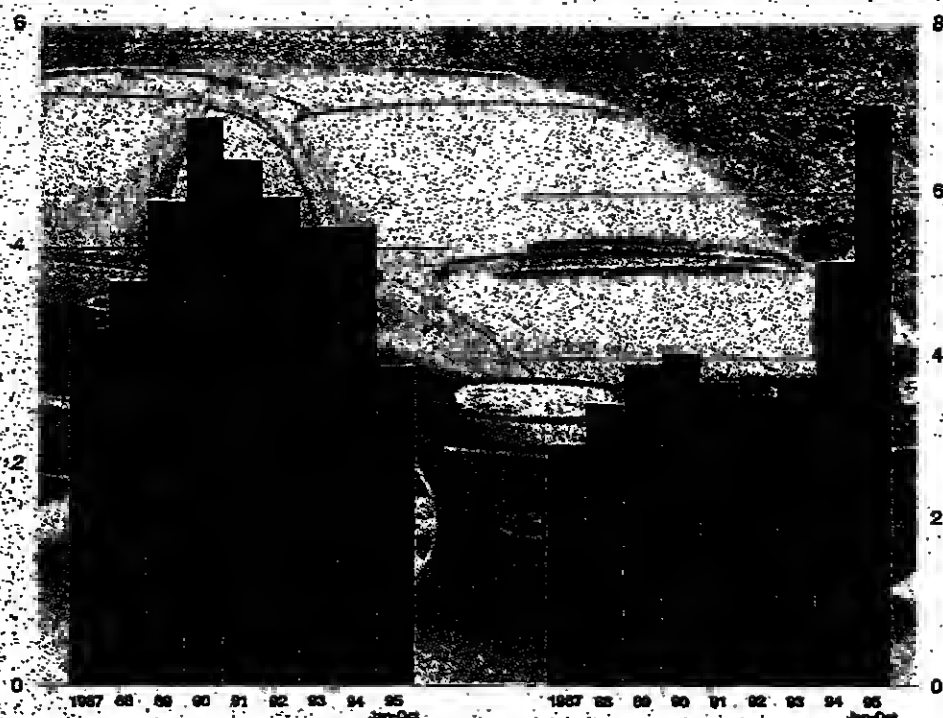
Total registrations...

(million)

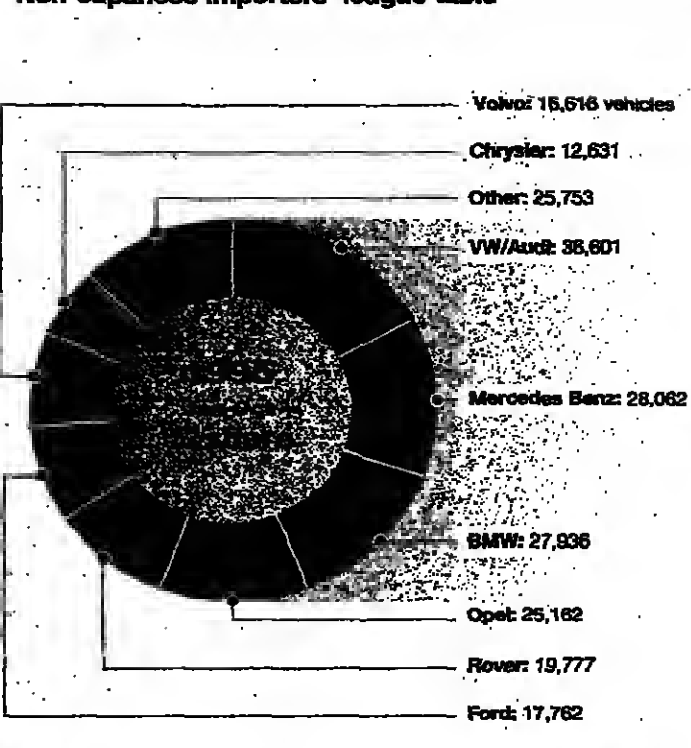


...of which are imports*

(% share)



Non-Japanese importers' league table



Source: Japan Automobile Manufacturers Association and Japan Automobile Importers Association

Carmakers find their keys

Adapting to local conditions has helped foreign manufacturers take advantage of the more open Japanese market, says Haig Simonian

A new spirit of optimism was evident among US and European carmakers attending the Tokyo motor show earlier this month.

For years, they have complained about the barriers to entering the Japanese car market, ranging from high tariffs to expensive safety checks. But such obstacles have been gradually dismantled in a series of trade negotiations, the most recent the bilateral deal between Washington and Tokyo signed in August.

As a result, the Big Three US manufacturers are forecasting a six-fold increase in sales to 100,000 cars each by 2000. European carmakers also believe they can now take a substantial share of the world's second largest market.

"The Japanese market is in transition," says Mr Richard Gaul, head of corporate communications at BMW, the German executive car group. "We think imports could reach 20 per cent and 30 per cent of the market. That would be 'normal' for an industrialised country with a strong car industry."

Such ambitions seem plausible. Imports into Japan are booming and registrations of imported cars were 27 per cent higher in the first nine months of this year than in the same period last year. By contrast, registrations of domestically produced cars have increased only marginally.

However, foreign manufacturers still have a long way to go before imports reach what the public with regards as "normal" levels. Sales of foreign-produced cars, excluding models made by Japanese manufacturers overseas, still account for only about 7 per cent of the market. Importers have experienced similar surges in the past, only to see sales fall back soon after. Sales of foreign cars captured more than 4 per cent of the market when the "bubble economy" reached its peak in 1990 - only to see sales sink back to their 1988 level in 1992.

But Mr Peter Woods, the head of Rover, the UK carmaker now owned by BMW, in Japan, is one of many foreign carmakers who are optimistic that this surge will continue. The difference this time is that our sales are built on solid demand rather than windfall speculative earnings," he says.

One factor has been the strong yen, which has let foreign manufacturers reduce prices and offer additional features at no extra cost. Even prestige marques, such as Mercedes-Benz and Volkswagen's Audi subsidiary, have been able to cut the differential between their prices in Japan and those in their domestic market.

"The gap between our prices in Germany and Japan is now down to between 3 per cent and 7 per cent on the new E Class range," says Mr Dieter Zetsche, the Mercedes-Benz board member for passenger cars. "Our cars are still dearer than equivalent Japanese models, but the mark-up compared with Germany has never been smaller."

Accepting lower margins should help Mercedes-Benz raise its sales by more than 5 per cent to about 35,000 units this year in spite of the disruption caused by the change of its most popular model, he says. While prestige marques, such as Mercedes-Benz and BMW, have always attracted wealthy Japanese, the biggest change in the past two years is that demand has spread downmarket.

Rover, which has 102 dealers, expects to sell about 25,000 cars this year, almost one third more than in 1994. Almost half its registrations will be of the venerable Mini, which has a cult status in Japan, and the slightly bigger Rover 100. But Mr Woods says mid-range models, such as the Rover 600, will also do well. "The Japanese are becoming more internationally minded thanks to travel and communications. More and more are willing to try foreign products," he says.

VW has enjoyed a similar upturn, although it is still feeling the after-

shocks of its decision in the early 1990s to take over the distribution of its cars in Japan. The failure to agree a gradual transition with its local importer led to an acrimonious dispute, from which sales are only now recovering. VW has 179 outlets and raised its registrations by almost 29 per cent to more than 38,500 cars in the nine months to the end of September.

But some big European manufacturers, such as Peugeot-Citroën and Renault of France, are still finding Japan a hard market. Fiat, the Italian carmaker which is enjoying a strong sales recovery in Europe, has not even exhibited at the Tokyo Motor Show for the past two years because of its dismal performance in Japan.

Mr Paul Layzell, who heads BMW in Japan, underlines the importance of commitment in building sales in Japan. "We set up our own spare parts and vehicle preparation centres years ago to cater for our dealer network... to symbolise our long-term presence in Japan we built our own exclusive headquarters in 1991." Such planning has paid off. BMW expects its sales to go up by more than 21 per cent to 35,000 units this year.

According to the leading importers, a foreign car company must be ready to spend heavily over a long period to succeed in Japan. "This means investing lavishly on advertising, sponsorship and public relations to familiarise the public with new brand names. You cannot come here and just blitz the market and expect instant results. Japan requires time and commitment," says one executive.

It also means investing in fixed assets: an independent dealer network is essential for success. BMW was the first to break with tradition by creating its own sales organisation instead of using a local agent. Almost all the other top importers, apart from Opel, the German

subsidiary of GM, have followed. By contrast, most of the laggards have stuck with local partners. Working with a Japanese company is valuable to gain experience. But the leading exporters say independence is crucial for sales to take off. "An independent dealer network brings you closer to the market and lets you understand more quickly and clearly what customers are saying," says Mr Woods.

Setting up a network is slow and costly. One leading importer says: "First you have to set up a number of wholly-owned flagship city-centre outlets, where land prices are too high for a private dealer to invest, to exhibit your goods and show potential dealers you're serious. Then you may find an existing dealer representing a domestic brand who may be tempted to take your franchise for his new showroom. Gradually the ball starts rolling."

Japanese dealers are notoriously conservative. Most are pressurised by the domestic car industry not to switch allegiance. Few would risk taking on a foreign franchise unless they thought the manufacturer had the commitment and resources to last the course.

Finally, hiring top-quality staff is crucial in a highly service-orientated car market. The expectations of Japanese motorists would make most Europeans or Americans envious. New cars are delivered to the door, a home pick-up service is expected even for servicing.

But recruiting top-flight staff becomes easier only once a brand is established. "No top Japanese manager would work for a foreign car manufacturer unless he thought it had a future," says Mr Richard Murray, the president of Incheape Peugeot Japan. "Recruitment only starts getting easier once you're making progress."

Most of the top importers are now reaping the rewards of their investments in Japan. And some of the US manufacturers now voicing optimism about the future appear to be

following their example. Ford, for instance has worked hard to recruit dealers for its chain. The company has opened 53 new outlets in the past 18 months. But it has not shied away from political strong-arm tactics through Washington to persuade Japanese manufacturers to allow their dealers to represent imported brands. "Ford has made a serious effort and has done well, but opening this market is still extremely difficult and meeting resistance from various bureaucracies," says Mr Alex Trotman, Ford's chairman.

Chrysler, the smallest of the Big Three US carmakers, is following the Europeans most closely. In June, it paid \$100m to buy control of its jointly owned distribution company. It is now recruiting new outlets to raise its network of 118 dealers to 200 by the end of next year. It plans to have 500 by the end of the century.

The company has also invested heavily in adapting its cars to the local market, spending \$150m to convert four of its best-selling products for right-hand drive.

But GM, by contrast, has decided not to set up an independent sales network and plans to continue its long-standing relationship with a local distributor. At the Tokyo Motor Show it exhibited the first of the US-built Cavalier mid-range saloons which are to be sold by Toyota bearing the Japanese company's badge under a deal negotiated last year. A senior GM official in Tokyo admits the arrangement was only a half-way house. "But at least it will bring us that little bit closer to the customer," he says.

But only by developing their own sales networks, choosing their models carefully and adapting them sympathetically to local conditions will the Big Three be able to live up to their grandiose expectations for Japan. Once the market is open, no amount of political arm-twisting through Washington will be enough to persuade Japanese motorists to buy cars they do not want.

OBSERVER

Moralising minorities

As if further to infuriate his political opponents, Poland's president-elect, Aleksander Kwasniewski, has chosen Roman Catholicism for a brief rest after the trials and tribulations of his recent lengthy election campaign. It's an ironic choice. After all, Kwasniewski is taking a breather from Poland's warring Catholics. They are finding it difficult to accept that a former communist - albeit a youthful and not very important one - will be top dog for the next five years.

At such times of personal crisis, Lech Walesa - still for the moment president - takes himself off to Poland's most famous Catholic shrine at Czestochowa. There at the weekend Father Szymon Komik, in charge of the place, called Walesa Poland's most noble son. Buoyed up by this, Walesa told a pilgrimage of coalminers that the election had been won by those "who did not have the moral right to hold power in Poland".

Komik made it clear that Kwasniewski would not be accorded the same sort of welcome. "Czestochowa will not accept people whose symbol is the hammer and sickle, who support the civilisation of death, abortion and atheism. The gates of the monastery will remain closed to them even though they might

reach for the highest posts in the land," he thundered. Maybe Kwasniewski will return from his holiday having picked up a few Spanish tips on how to deal with politicising priests.

Stalled in Manila

Manila's traffic authority has admitted that its harebrained scheme to limit car usage in the congested Philippines capital has collapsed under the weight of general derision. It aimed to restrict all vehicles from peak hour travel on rotating days, based on the last figure of the numberplate. Nobody took any notice.

So a new scheme is being introduced, under which all private cars with numberplates ending in odd numbers will be banned on Mondays, Wednesdays and Fridays, while those with even number endings will be barred on Tuesdays, Thursdays and Saturdays.

Except that cars carrying three or more passengers will be altogether exempt from the ban. This has enormously cheered the city's thousands of street children. As hired extras to make up passenger numbers they will be in business every day of the week.

Big game hunter

Robert Fleming, the UK merchant bank, has bagged

another trophy name for its South African business. Having recruited Sir Robin Renwick, former British ambassador to Pretoria, Fleming's South African offshoot - Fleming Martin - has now hired Sydney Maree, the black South African athlete who broke the world 1,500m record back in 1988.

Maree - who took out US citizenship in order to participate in the Olympics - was recruited in New York to help broaden SA equity sales to US institutional investors. But it soon became clear that his skills were better employed back in South Africa, where he still enjoys hero status. Together with Renwick and Adam Fleming, he will spearhead Fleming Martin's efforts to win the race to grab the most lucrative bits of South Africa's privatisation business.

Hope Maree shows more staying power off the track than he did in the Olympics. He only held his world record for seven days when Britain's Steve Ovett snatched it back.

Building bricks

Tansu Ciller, Turkey's prime minister, is Sarajevo-bound today, helping move the Bosnian peace process forward. Ottoman Turks once ruled the Balkans and converted Bosnia's southern Slavs to Islam; Turkey has long felt a special affection for the region. Ciller is also taking along some

of Turkey's renowned civil engineering contractors with her, eager to get to work on repairing the shattered city. They bring some impressive credentials. One Turkish consortium rebuilt the so-called White House - Moscow's parliament - on time and on budget after the Russian army nearly demolished it during the violent uprising against Boris Yeltsin.

Another company has won the contract to re-build Gruzyn, the flattened capital of Chechnya, but has temporarily withdrawn, complaining less of the difficult working conditions than a lack of payment.

Legless in Lumpur

Malaysia's police have been busy enforcing the country's new drink-driving laws. The other night the boys in blue picked up their first foreigner, crawling along at 3km in the fast lane of one of Kuala Lumpur's main highways.

First reports said simply that our man was from an island. Then from Iceland. Then, finally, from Ireland. Police say he had forgotten where he was. Nor did he seem to have much knowledge where he was going to. He certainly did not know where he had been.

If this wild colonial boy persists with such spirited behaviour, he might very well find himself going back - rather fast - to wherever it was he came from.

The Financial Times

100 years ago

German enterprises in China Shanghai: It is understood that the object of the German commercial mission, headed by Herr von Brandt, formerly German minister at Peking, in trying to acquire the arsenal dockyard at Foochow, and the arsenal workshops at Han-Yang, is to develop the iron industry in these regions to such an extent that the respective establishments may serve as a nucleus of industrial schemes conceived on a much vaster scale, and for which German capital has been secured in advance.

50 years ago

United Havana From the Lex column: I am quite unable to resist the temptation to recall my conclusion over the United Havana scheme given in this column in September. "I cannot help feeling," I wrote, "that a great deal of time, money, paper and ability have been wasted to achieve practically nothing." The recent announcement that the net surplus on working account in the year to 30th June last had fallen from \$382,682 to \$69,171 is surely full justification for my remarks. It looks as though a revolution will be necessary to breathe reality into even the revised capital.

Juppé announces measures to ease burdens on smaller businesses

French hypermarkets face curbs

By Andrew Jack in Paris

Tough measures to control French out-of-town hypermarket developments were announced yesterday by the government as part of a package to help small and medium-sized companies.

Mr Alain Juppé, the prime minister, unveiled a range of regulatory changes, tax cuts and incentives to help the companies, which he said were largely responsible for creating new jobs, and described as the "guardians of the essential values of harmony of our country".

Mr Jean-Pierre Raffarin, minister for small and medium-sized business, said: "We have to free the entrepreneurial energy that has been restricted for a long

time by big organisations both public and private."

Under the plan, the threshold at which new retail developments require approval by regional planning commissions will be dropped from 1,000 sq m to 300 sq m, and any sites exceeding 6,000 sq m will be subject to a public inquiry.

Hypermarkets are stores larger than 2,500 sq m. The composition of the commissions will also be changed to include small business representatives alongside local elected officials.

The fines and legal redress available to the state competition commission will also be substantially enhanced in an effort to cut down on predatory pricing poli-

cies, such as those practised by "deep discount" retailers.

The measures come in response to growing pleas from small shopkeepers and enterprises across France over the last few years that they have been squeezed out of business by the low prices and high demands placed on them by large retailers.

Mr Juppé's plan - outlined at the annual conference of the CPMF, the national federation of small and medium-sized businesses - included a reduction of 1 per cent in electricity bills and a reduction in a series of government-imposed charges including a 50 per cent cut in the tax paid when a family-owned company is passed between generations of owners.

Under some circumstances, companies with turnover below FF50m (\$10m) will also be able to benefit from a reduction from 85 per cent to 19 per cent in the rate of corporate tax on profits reinvested in the enterprise.

The annual FF700bn in government contracts available for tender will be made more accessible to small and medium-sized businesses through a series of measures.

There will be a range of initiatives to reduce the level of red tape and give companies the right to refuse official requests for information which duplicates information already provided.

Paris backs small businesses, Page 2

Call by leading Russian bankers to scrap sell-offs

By Chrystia Freeland in Moscow

A serious row erupted yesterday among four of Russia's biggest banks, raising questions about the government's controversial privatisation programme and the treatment of foreign investors.

The presidents of three of Russia's top banks - Inkombank, Rossiyskiy Kredit and Alfa-Bank - yesterday issued a public statement urging the government to halt the "ill-prepared and questionable" privatisation scheme.

They also suggested that Menatep, one of Russia's top ten banks, had manipulated the system.

The banks' statement alleges that Menatep has pledged to pay the government \$1.1bn for shares in more than 60 enterprises, including Yukos, one of Russia's leading oil producers.

The rival bankers contend that Menatep has less than a tenth of the promised sum at its disposal. They say that instead of using its own money Menatep plans to "use the resources of the Ministry of Finance" to fund its investments and has already reneged on paying the price it offered in previous privatisation auctions.

Menatep officials yesterday denied the allegations and launched a fierce counter-attack. Mr Konstantin Kagalovsky, vice-

president of Menatep, said the three rival banks "know they cannot win the (privatisation) auctions and so they are complaining".

Mr Kagalovsky, who compared the statement to the political denunciations of the Stalinist era, accused Alfa-Bank of being "swindlers" who were bitter because their plans to act on behalf of western investors had been thwarted.

Western investors are barred from bidding for many of the most attractive companies on offer in the current round of privatisation, but Mr Kagalovsky said Alfa-Bank had hoped to represent western companies secretly in the auctions.

The verbal battle has offered a rare public glimpse of the fierce, and usually concealed, struggle for control of valuable state-owned assets which is dominating Russia's political and economic life.

The competition intensified this autumn, when the government launched a controversial privatisation scheme, which critics say amounts to a giveaway of some of Russia's most valuable assets to privileged insiders.

According to the scheme, investors bid for the right to manage the state stake in enterprises in exchange for giving the government a loan.

China tax policy changes could hit foreign investors

By Tony Walker in Beijing

China plans to introduce sweeping new tax policies for foreign-funded ventures, but the timing has yet to be decided, a senior Chinese official was quoted as saying yesterday.

Mr Sun Zhenyu, deputy minister of the Ministry of Foreign Trade and Economic Co-operation, said the new policies would be "launched in the future, though the time for instituting the new tax system is still under deliberation".

This is the most direct statement yet from a Chinese official that a phasing out of tax breaks for foreign-funded ventures is on the way. But Beijing is being careful not to commit itself to a timetable because of concern about frightening away new investment.

Foreign business has been unsettled by reports that China plans to begin removing from April 1 duty-free privileges on imports of equipment for new projects. This is seen as the first step in a general overhaul of preferential tax policies for foreign investors.

Mr Sun said it would be "necessary for China to eliminate tax relief policies (on equipment imports) following the drastic cuts in tariffs next year". This was a reference to last week's

announcement that China would lower its tariffs from 30 per cent to an average of 24 per cent to 25 per cent, against 15 per cent for all developing countries.

Foreign business says the proposed tariff cuts will not compensate for the removal of tax exemptions on equipment imports and some companies are reviewing investment plans as a consequence.

Mr Sun said present corporate tax rates for foreign-funded ventures would remain unchanged for the time being, but this was not an open-ended commitment.

Under present policy, foreign-funded joint ventures pay 15 per cent corporate tax in China's special economic zones, 24 per cent in some 400 areas "open" for investment, and 30 per cent elsewhere. Chinese state enterprises pay tax at 33 per cent.

China is reported to be considering moving to a 30 per cent national corporate tax regime, with local taxes on top of that, but various ministries involved in a review of the tax laws are still far from reaching consensus.

Mr Sun indicated new tax policies would discriminate in favour of priority areas for investment such as high-technology industries and agriculture. This indicates China will seek to use the tax reforms more effectively to distribute investment funds.

THE LEX COLUMN

Short cut to growth

The case for a cut in German interest rates is becoming irresistible. Thursday's Bundesbank council meeting will take place against the background of a rapidly slowing economy. The government has already admitted that the third quarter will show no growth. Exports are suffering from the strength of the D-Mark and investment intentions are being scaled back. Rising unemployment has continued to depress consumer spending. Consensus forecasts for economic growth have been lowered to around 2 per cent for 1996 against 2.3 per cent this year. Yesterday, Deutsche Bank's economists downgraded their 1996 estimates to just 1.8 per cent.

The argument for a cut is strengthened by the inflation outlook. The November figures, out yesterday, showed the annual rate down to 1.5 per cent. This leaves plenty of room for an easing of the 2.5 per cent discount rate; the money markets are already discounting a half-point reduction. The international background is also favourable, with much of the developed world facing sluggish growth and low inflation. A British rate cut is expected after today's Budget and the US may cut next month. The only catch is the Bundesbank's typically cautious argument that it needs more time to evaluate the impact of the last rate reduction in August. It is also true that it likes to catch traders on the hop and may therefore not cut if the market expects it to. But that is hardly good grounds for delaying an economically sensible decision.

BTR/Minorco

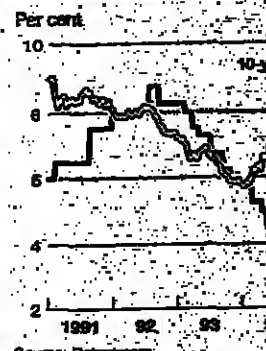
BTR's disposal of its UK aggregates business, Ticon, looks well-timed. Today's UK Budget will presage a bad year for public spending on roads. Yet this seems at odds with the £330m that Minorco is paying for Ticon, which represents around 20 times 1994 net profits and an 85 per cent premium to net assets. Even once its mineral reserves are taken into account, it looks pricey compared with other recent deals, such as the sale of Charter's aggregates division to RMC. Minorco is wedded to the aim of increasing its industrial minerals division to offset cyclical slumps elsewhere, but it is proving a costly strategy.

The deal should at least allow investor concerns over BTR's debt levels, once it completes the £2bn buy-out of minority shareholders in BTR Nylex. BTR has emphasised that, after more

FT-SE Eurotrack 200:

1580.9 (+5.1)

German interest rates



Source: Datastream

than £1bn of disposals since 1993, its restructuring programme is almost over. But non-core businesses such as US aggregates, Dunlop, Sazenger and its Taiwanese petrochemicals and plastics division represent another £1bn of annual revenues. A further £1.2bn is due to come in from warrant conversions by 1998, leaving a newly appointed chief executive, Mr Ian Strachan, with plenty of firepower for further acquisitions.

Of course, BTR's short-term performance could be dampened by the impact of falling polymer prices and a slowdown in Australian housing starts. But the Ticon deal represents a further push to improve the quality of earnings, which should help underpin a recovery in the share price, after another year of underperformance.

Czech Republic

The Czech Republic's entry to the Organisation for Economic Co-operation and Development today is a symbolic triumph. The country does have plenty to celebrate - its stable currency and restrained inflation made it, earlier this month, the first post-communist country to achieve an "A" rating from Standard & Poor's. But equity investors are unlikely to be cracking open the champagne. Prague's PX-50 index has halved since it began last year.

The reason is that the country has a competitiveness problem. Czech unit labour costs, in dollars, rose 90 per cent between 1992 and 1994. The result is a fast-growing trade deficit. The textbook answer would be to devalue, but this looks unlikely. The government's priority is to keep inflation

down to help its application to join the EU; this has led it to keep interest rates high, and the currency strong.

Without a devaluation, Czech companies will have to become more efficient to compete in export markets. Having inherited relatively high standards of living and low external debts from the communist era, the republic never had to go through the same shock therapy as Poland. Czech businesses have been slow to close uneconomic operations and shed surplus staff; unemployment is by far the lowest in the region. This is not sustainable. The recent raiding party by Stratton, the US investor which has snapped up the big stakes in eight Czech companies, suggests that if nobody else is willing to restructure Czech businesses outsiders will.

Kvaerner/Amec

Amec's chances of fending off Kvaerner's cash offer of 100p per share are shrinking, more as a result of a botched defence strategy than because the Norwegian company has put a particularly compelling case. Amec's aborted bid for Alfred McAlpine has backfired. The bid plan may well, as Amec claims, have pre-empted Kvaerner's dawn raid last week, but the appearance of a panicky, knee-jerk reaction does nothing to bolster confidence in the management.

Amec still has some chance of convincing shareholders to turn down Kvaerner's offer in its defence document, if it can convince them that earnings are about to rebound. With an annual turnover of around £2bn, Amec still has a strong position within its industry, and is at least making better returns than some others on its civil engineering business.

Kvaerner's own case is not wholly convincing. Its stock has performed dismally for the last two years, partly due to a large loss on an oil project. Amec's civil engineering expertise does fit well with Kvaerner's international ambitions. But hopes of selling Amec's housing business for £160m may not be easy to achieve; there are several other such businesses for sale.

All this matters little to Amec shareholders, since the offer is in cash. Kvaerner's purchase of a further 2 per cent stake yesterday suggests that the chance to take the money and run may prove irresistible to many long-suffering shareholders.

Additional Lex comment on restructuring provisions, Page 24

Kinnock in split over Emu

Continued from Page 1

one that has rather less rhetoric and rather more substance".

Officials close to Mr Kinnock said last night his remarks were designed to help Mr Tony Blair, leader of Britain's Labour party, maintain unity on Europe by emphasising that emigration and investment should be taken into account for monetary union.

The goal was to keep the left on board and to insulate Mr Blair against Tory charges that he is soft on Europe.

Mr Kinnock's speech was described yesterday by his aides as private.

But it is likely to fuel the row about how much leeway commissioners should have in expressing their personal views on central planks of EU policy.

Works councils proposal

Continued from Page 1

desirable to establish general legal standards in this area at European level, the next step will inevitably be to consider whether it is necessary to maintain a piecemeal approach."

Mr Flynn argues the extension of works consultation is needed to simplify the legal situation, make the existing law more

coherent and ensure a pragmatic and balanced approach.

He admits he is "aware of the misgivings an initiative of this kind may cause among certain member states and social partners over the principle of subsidiarity. But Mr Flynn believes such arguments should not take precedence over "the unquestionable need" to extend worker consultation.

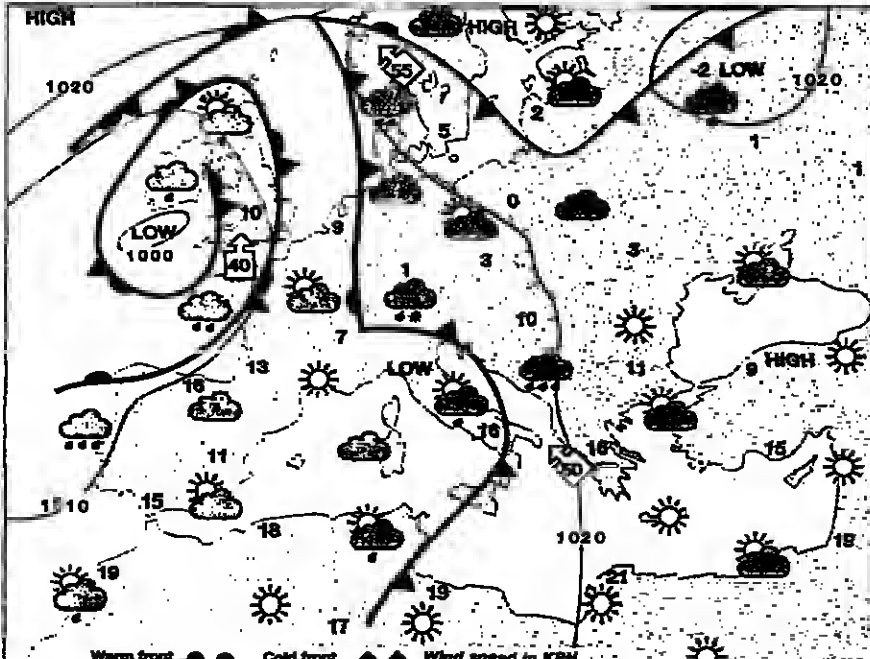
FT WEATHER GUIDE

Europe today

Low pressure south-west of Ireland will direct unstable air and showers across the UK and Brittany. Portugal will have outbreaks of rain. Spain will be cloudy but dry with plenty of sun along the east coast. A lingering front from the Benelux to Switzerland will cause some rain, but most of France and Germany will have sunny spells. A disturbance will cause snow on the higher elevations of the southern Alps and rain in Italy, Bosnia, Albania and western Greece. Sardinia and Sicily will have sunny spells. High pressure will cause settled conditions in the eastern Mediterranean with very low temperatures in central Turkey during the night and plenty of sun on the beaches.

Five-day forecast

Northern and central Europe will be settled and mostly dry during the next couple of days owing to high pressure over Scandinavia and the Baltics. Low pressure in the western Mediterranean will cause unsettled conditions with abundant rain in Portugal, the eastern Pyrenees and in southern Italy, Albania and Greece. Later, rain will spread into Spain and western Turkey. The British Isles will be mainly dry from Thursday.



TODAY'S TEMPERATURES

	Maximum	Minimum
Abu Dhabi	31	26
Accra	31	26
Algiers	18	8
Amsterdam	10	8
Athens	18	10
Atlanta	16	10
B. Aires	24	14
Bahia	24	14
Bangkok	31	24
Barcelona	13	8

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

	Maximum	Minimum
Beijing	8	0
Bombay	26	18
Buenos Aires	24	14
Calcutta	26	18
Cairo	24	14
Cardiff	10	8
Chennai	26	18
Copenhagen	10	8
Dakar	26	18
Dallas	14	8
Dhaka	26	18
Dublin	10	8
Edinburgh	10	8
Frankfurt	10	8
Geneva	10	8
Glasgow	10	8
Hamburg	10	8
Helsinki	10	8
Hong Kong	26	18
Honolulu	26	18
Island	26	18
Jakarta	26	18
Jersey	10	8
Karachi	26	18
Kuala Lumpur	26	18
London	10	8
Los Angeles	10	8
Lyons	10	8
Madrid	10	8
Manila	26	18
Maracaibo	26	18
Mexico City	26	18
Miami	26	18
Moscow	10	8
Mumbai	26	18
Nairobi	26	18
Naples	10	8
Nassau	26	18
New York	10	8
Nice	10	8
Niagara	10	8
Oso	10	8
Paris	10	8
Perth	10	8
Prague	10	8
Rangoon	26	18
Rangoon	26	18
Rio	26	18
Rome	10	8
S. Francisco	10	8
Sao Paulo	26	18
Singapore	26	18
Stockholm	10	8
Strasbourg	10	8
Sydney	26	18
Taipei	26	18
Tel Aviv	26	18
Tokyo	26	18
Toronto	10	8
Vancouver	10	8
Venice	10	8
Vientiane	26	18
Warsaw	10	8
Washington	10	8
Wellington	10	8
Winnipeg	10	8
Zurich	10	8

Constant improvement of our service. That's our commitment.

Lufthansa

These announcements appear as a matter of record only.
November 1995

De La Rue Sale of Houseman Limited	De La Rue Sale of Portals Engineering Limited
De La Rue Sale of Technolog Limited	De La Rue Sale of Bradley Lomas Electroluk Limited
De La Rue Sale of J.R. Crompton Limited	De La Rue Sale of Servelec Limited and Seprol Limited

Flemings
acted as sole financial adviser to
De La Rue plc

FLEMINGS

Issued by Robert Fleming & Co. Limited, a member of the London Stock Exchange and regulated by the SFA.

Kleinwort Benson

We're focused.

Member of the Dresdner Bank Group.
Incorporated in the United Kingdom. Registered office: 1, Abchurch Lane, London EC4N 3DF.

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday November 28 1995

PLUMB CENTER
Number one. Second to none.
WOLSELEY
The name you want for your plumbing.

IN BRIEF

Lufthansa static at nine-month stage

Lufthansa, the German airline, reported stagnant pre-tax profits before extraordinary items at DM500m (\$364m) for the first nine months. The results came in spite of the airline being hit by the strength of the D-Mark against other currencies, resulting in a net revenue loss of DM200m. Page 20

French insurer forecasts reduced losses
Groupe des Assurances Nationales, the state-owned French insurer, said it would be able to contain losses for 1995 to "several million francs", compared with losses last year of FF4.8bn (\$1.1bn). Page 20

Heavy trucks turn on to downward path
A sharp downturn in net orders for heavy trucks in August and September seemed a sure sign that the two-year-old boom in North American road hauliers had come to an abrupt end. However, analysts say any cyclical decline is likely to be more moderate than in the past. Page 21

Japanese banks' loan problems persist
Japan's long-term credit banks and trust banks, among the largest financial institutions in the world, said that in spite of strong first-half operating profits they had made little headway into their enormous burdens of non-performing loans. Page 22

Nintendo lifts payout despite sales slump
Nintendo, the Japanese video games company, lifted recurring profits and its dividend in the first half of the year in spite of a slump in sales. The company raised its dividend by ¥15 to a full-year payment of ¥100, making it the highest payout offered by a listed company in Japan. Page 23

Kvaerner launches \$375m bid for Amec
Kvaerner, the Norwegian ship building and engineering group, launched a hostile bid for Amec, the UK construction group. The bid is expected to value Amec at about \$375m (\$593m). Page 24

Saudi Arabia to hold oil production stable
Saudi Arabia has decided that the quest for higher oil prices should take precedence over carving out a greater share of the world's growing oil market. The kingdom, which is the world's largest oil exporter, is said to be content with its present production level of 8m barrels a day. Page 27

Companies in this issue

ABB	20	Kvaerner	18, 24
Alcoa Nobel	20	LIAT	21
Arndal	21	LTU	22
Amec	18, 24	La Caixa	18
Asahi Breweries	4	Live Printing	20
BMW	17	Lufthansa	20
BTH	18, 19	Mack	21
BWIA Int'l Airways	21	Mitsubishi	21
Banco Alcala	19	Morling Industries	24
Banco Granada Jerez	18	Marubeni	22
Berlin	4	Mercedes-Benz	17
Bouygues	3	Metallgesellschaft	18
CFA	23	Minorco	18
Canadian Pacific	22	Mitsubishi	22
Chrysler	17	Monberg	4
Chuo Trust	22	Mytilineos	4
Cosco	4	NCC	4
Credit Lyonnais	20	Nestlé	4
Cummins Engine	21	Neuland	4
Citizens Bank Aust	7	Nitro	4
Dalva Bank	7	Nippon Cargo Airline	4
Demag	18	Nippon Credit Bank	22
Detroit Diesel	21	Nippon Trust	24
Dominic Printing	20	Nobco	24
Dreherle Americana	21	Odessa Group	21
DuPont Merck	8	PSO	4
Evergreen	4	Paccar	21
First Interstate	21	Pakistan Telecoms	21
First Interstate	21	Peugeot-Citroen	17
Fokker	21	RTZ	22
Ford	17	Rover	17
Freightliner	20	SGF	3
Freightliner	20	Salvesen (Christian)	21
Freightliner	20	Savoy Pictures	19
Freightliner	20	Scolec Nova	21
Freightliner	20	Sea-Land	24
Freightliner	20	Sears	24
Freightliner	20	Siemens	20
Freightliner	20	Silver King	19
Freightliner	20	Sikorsky	19
Freightliner	20	SmithKline Beecham	21
Freightliner	20	Spring Farm	22
Freightliner	20	Surelomo Trust	22
Freightliner	20	TAM	4
Freightliner	20	TIVEL	20
Freightliner	20	Tilcon Holdings	18
Freightliner	20	Total	18
Freightliner	20	Town Trust	22
Freightliner	20	Tsingtao Brewery	20
Freightliner	20	Ushor Seafair	20
Freightliner	20	Vibroplant	21
Freightliner	20	Volkswagen	17
Freightliner	20	Wells Fargo	21
Freightliner	20	Westinghouse	22
Freightliner	20	Yasuda Trust	22

Market Statistics

Annual reports service	30.51	FT-SE Actuaries Index	29
Benchmarks: Govt bonds	28	Foreign exchange	28
Bond futures and options	28	Oil prices	28
Bond prices and yields	28	London share service	30.51
Commodities prices	27	Managed funds service	32.33
Dividends announced, UK	28	Money markets	28
EMS currency rates	28	New int bond issues	28
European prices	28	New York share service	30.27
Fixed interest indices	28	Recent issues, UK	28
FTSE-100 World Index	38	Short-term int rates	28
FTSE-100 Index	34	US interest rates	28
FTSE-100 Index	28	World Stock Markets	28

Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FF)
Alcoa	640 + 20
Alcoa Pst	780 + 15.5
BMW	719.3 + 13.3
Demag	645 + 17
Deutsche Bank	879 + 20
Deutsche Bank	879 + 20
GE	533 + 16
NEW YORK (\$)	TOKYO (¥)
Alcoa	56 1/4 + 1 1/4
Alcoa Pst	81 1/4 + 1 1/4
BMW	81 1/4 + 1 1/4
Deutsche Bank	81 1/4 + 1 1/4
Deutsche Bank	81 1/4 + 1 1/4
GE	30 1/4 + 1 1/4
GE	47 1/4 + 1 1/4
LONDON (£)	HONG KONG (HK\$)
Alcoa	276 1/4 + 16
Alcoa Pst	753 1/4 + 14 1/4
BMW	587 + 24
Deutsche Bank	158 + 17
Deutsche Bank	140 + 10
GE	17 + 7
NEW YORK (C\$)	HONG KONG (HK\$)
Alcoa	63 1/4 + 1 1/4
Alcoa Pst	81 1/4 + 1 1/4
BMW	81 1/4 + 1 1/4
Deutsche Bank	81 1/4 + 1 1/4
Deutsche Bank	81 1/4 + 1 1/4
GE	30 1/4 + 1 1/4
GE	47 1/4 + 1 1/4

Minorco buys UK aggregates unit

By Tim Burt in London

Minorco, the international natural resources group, yesterday bought BTR's British aggregates business for £230m (\$321m). The deal accelerated the UK industrial conglomerate's withdrawal from non-manufacturing activities.

The company, which has sold businesses with sales of £2.5bn in the past four years, claimed the sale of Tilcon Holdings signalled its determination to concentrate on fewer product areas.

Mr Alan Jackson, chief executive, said: "We're pretty much out of distribution and this is another step in focusing on industrial manufacturing."

Although he declined to name other businesses likely to be sold, he predicted BTR would make "significant proceeds" from further disposals. Such funds would

be used for acquisitions and organic investment in six broad areas: celling systems, batteries, papermaking equipment, packaging and plastics, automotive components and engineering products.

The disposal candidates are thought to include Tilcon's US arm, which is not being sold to Minorco, and the sports goods and Taiwanese chemicals businesses. Minorco said it was not interested in buying Tilcon US but hinted at more acquisitions in the UK and continental Europe.

Mr Peter Burnell, the director responsible for the industrial minerals division and European mining, said the group would consider issuing paper to fund such deals thereby diluting the 60 per cent stake held by the Anglo-American De Beers group of South Africa.

"Outside shareholders often complain

there's not enough liquidity to Minorco, so the market would welcome having more equity available," he added.

Minorco plans to integrate Tilcon with its European industrial minerals activities, which contributed \$24m to first-half operating profits of \$38m.

By adding Tilcon's 200 UK sites to its aggregates business, Minorco said the industrial minerals division would be the group's second largest profits contributor behind Terra, its US agribusiness arm.

Last year, Tilcon made operating profits of £24m on sales of £232m.

Some City of London analysts questioned the strategy of buying Tilcon at a time of volatile demand from the construction and roadbuilding industry. But Minorco said earnings from the industrial minerals side should offset the cyclical nature of its gold and base metals

operations. Mr John Draper, managing director of the group's industrial minerals division, predicted the Tilcon acquisition would be earnings enhancing from the outset.

The deal - which follows the \$44m acquisition last week of KNL, the east German aggregates group - is nevertheless expected to push Minorco's net borrowings up from \$600m at the halfway stage to about \$1.2bn at the year-end.

The impact on BTR's balance sheet, meanwhile, will not be clear until December 12, by which time shareholders in BTR Nyx - its 63 per cent owned Australian subsidiary - must decide whether to take cash or paper as part of the group's £2bn minority buy-out.

BTR shares rose 3p to 331 1/2p. Lex, Page 18; CBA, RTZ outline unusual link-up, Page 23

German bourses close to merger

By Andrew Fisher in Frankfurt

Germany's leading stock exchanges - Frankfurt, Düsseldorf and Munich - are close to completing operational merger plans, with final agreement expected around the turn of the year.

By combining their share pricing, supervisory and share registration activities, the exchanges aim to produce a greater concentration of securities trading and enhance the status of Germany's financial markets. The smaller Berlin stock exchange has decided to become part of the joint operation, expected to take effect in 1997.

The other bourses - Stuttgart, Hamburg, Hanover and Bremen - are staying outside the amalgamation. Under the merger plan, the same price will be quoted for leading shares in Frankfurt (by far the largest bourse), Düsseldorf (the second largest), Munich and Berlin.

Shares in the Dax 100 share index will be quoted on these exchanges and on the electronic trading system, which accounts for 40 per cent of trading in the main 30 stocks.

Other shares below the Dax 100 will only be traded on one of the exchanges. Frankfurt will be the price co-ordinator for the Dax 30 stocks - the main blue chip index accounting for most dealings - with the other exchanges sharing responsibility for the remaining 70 issues in the Dax 100.

The agreement provides for the participating exchanges to press on as quickly as possible with computerised dealings. Bankers have welcomed the exchanges' plans as helping to give the stock market a weight and depth which matches the size of the German economy.

These will go some way towards meeting the doubts of foreign investors and financial institutions who question the need for eight bourses.

Some bankers do not think all of the smaller bourses will survive in a country where equity awareness is less developed than in other countries such as the US and UK.

Last week, Mr Ernst Welteke, a Bundesbank council member, spoke out in favour of progress towards computerisation of share dealings. "I see no better alternative to open order books in the long term. Transparency for everyone is better than for a few."

A scratch beneath sector's surface reveals growing alliances

Sales of excavators over 90 tonnes

World market shares, 1990-92

Hitachi	Japan	23%
Demag	Germany	23%
O&K	Germany	19%
Liebherr	Germany	17%
Komatsu	Japan	14%
Harnischfeger	US	4%

TOTAL UNIT SALES: 750

Source: Yangtze Associates, US

From Siberia to Latin America, the mining industry thinks big when it comes to using machinery. The bucket on the world's biggest mining shovel, built by Germany's Mannesmann Demag, is big enough to scoop up a small house.

Huge tracked excavators can shift 50 tonnes of materials in one scoop, dropping it on to equally gargantuan dumptrucks. But the forces bringing equipment suppliers together are as powerful as the machines they produce.

That is why, earlier this month, Demag and another big name in heavy engineering, Komatsu of Japan, said they would join forces to build and market heavy excavators, used mainly by the mining and natural resources industries.

The venture, which will have annual sales of about DM300m (\$214m), is the latest cross-border link-up to reshape the heavy end of the construction equipment industry.

According to London-based Off-Highway Research, about 100 large mining shovels (excavators) were sold in western Europe last year. Worldwide, Demag estimates the market for mining shovels weighing more than 150 tonnes is worth about DM400m a year, excluding spare parts.

Although the market is relatively small, margins are high - it is not unusual to pay well over \$1.5m for a machine. But the price associated with developing and marketing the machines, and keeping them operational during their service life, is also high.

These costs, coupled with the need to offer a full package of machinery, have forced other plant manufacturers into marriages of convenience.

In 1993, Hitachi Construction Machinery, Komatsu's Japanese rival, forged an agreement with Belgian-based VME (now called Volvo Construction Equipment) to form a joint venture, Euclid-Hitachi Heavy Equipment, to make rigid-type dumptrucks in

Powerful forces bulldoze through heavy machinery

North America. Both parties market and service Hitachi's big hydraulic mining shovels and Volvo's dumptrucks and large-wheeled loaders.

Earlier this year Liebherr, the German construction machinery group which makes mining shovels, acquired Kansas-based Wiseda. Liebherr now offers its customers Wiseda's large dumptrucks.

Demag and Komatsu argue that their alliance, which is to be equally owned, reflects the consolidation taking place among the companies' clients.

"The mining industry, from Australia to Siberia, is consolidating all the time," said Mr Axel Wipperfurth, Demag's chief executive. "The client wants to buy from one dealer - he does not want to go running around to a dozen different places."

For Demag, an important element in the alliance is improved distribution. The German company - along with Liebherr and Orenstein & Koppel (O&K), another big German producer - is an acknowledged master at designing and building mining shovels. But, it says, Mannesmann's distribution network would not have brought it close enough to its clients in the mining industry.

According to Mr David Phillips, managing director of Off-Highway Research, it is unlikely that Demag could have continued successfully in the sector without a strong partner to increase its share of the market.

Demag will argue that in Komatsu it has found the partner it needed. Through Komatsu's service and distribution network,

Demag Komatsu will have an impressive presence, especially in Asia, where the company expects considerable growth.

For Komatsu, the deal brings access to the much larger mining shovels made by Demag. Komatsu makes two large excavators, 100 and 160-tonne units, which are used as mining shovels. Demag's largest shovel weighs 685 tonnes.

Mr Satoru Anzaki, Komatsu president, says: "In the past our clients have often said we should include bigger hydraulic shovels in our range of products. It would have been possible to develop them ourselves, but as soon as we realised there was interest [on the part of Demag], we appreciated it would be best for clients if we joined forces."

The agreement between the two partners includes an option under which Komatsu can take majority control, and Komatsu's track record reveals a tendency to increase its stake in joint ventures.

Demag is not Komatsu's first partner in Germany. In 1989, the Japanese group bought a majority stake in Hanomag, which makes wheel loaders, excavators and crawler dozers.

While Demag insists the new venture with Komatsu will remain separate from Hanomag, the Japanese may well want to fold their German operations together. As Mr Wipperfurth said: "The rationalisation in [German] engineering has not come to an end yet."

Michael Lindemann, David Traherne and Andrew Baxter

Diller makes two bids to further his media empire

By Tony Jackson in New York

Mr Barry Diller, the US entertainment executive best known for creating the Fox TV network, is looking to expand his empire with offers for two loss-making US media companies, Home Shopping Network and Savoy Pictures, for a reported total of about \$500m. It is believed the deals will be financed by the issue of shares in Silver King, a TV company in which Mr Diller took a controlling stake in August.

The deals are seen as part of Mr Diller's strategy of establishing a new US TV network. Home Shopping, controlled by Tele-Communications Inc (TCI), the biggest US cable TV operator, operates a television shopping service, Silver King, a former subsidiary of Home Shopping which broadcasts its programming through a group of 12 TV stations, was spun off from it in 1992.

Home Shopping said yesterday that Mr Diller, who is on its board, had been appointed chairman and granted options to buy 15m shares at \$8.50 a share. It also said Mr Diller was in talks with TCI, through its subsidiary Liberty Media, to acquire TCI's 60 per cent block of Home Shopping voting shares, in exchange for an undisclosed amount of stock in Silver King.

Savoy Pictures, formed by former executives of Columbia Pictures, went public in 1993. Having made losses of \$40m in the first nine months of this year, it has recently concentrated on TV stations and programming rather



Diller: offers for loss-makers

than film production. Its TV stations division, founded last year, is 25 per cent owned by Mr Diller's former employer, Mr Rupert Murdoch's News Corporation.

A former head of Paramount Pictures, Mr Diller launched the Fox network for Mr Murdoch in the late 1980s. After resigning in 1992, he bought into Home Shopping's chief rival, QVC, then launched unsuccessful bids for Paramount and the CBS TV network. Having been bought out of QVC, Mr Diller staged a comeback with the purchase in August of a 20 per cent stake in Silver King, together with 70 per cent of its voting stock. He was also appointed chairman.

The two deals will more than double Silver King's equity base. Though both Home Shopping and Savoy are loss-making, they generate cash which would help Mr Diller in his expansion plans.

Mr Diller, who is on its board, had been appointed chairman and granted options to buy 15m shares at \$8.50 a share. It also said Mr Diller was in talks with TCI, through its subsidiary Liberty Media, to acquire TCI's 60 per cent block of Home Shopping voting shares, in exchange for an undisclosed amount of stock in Silver King.

Savoy Pictures, formed by former executives of Columbia Pictures, went public in 1993. Having made losses of \$40m in the first nine months of this year, it has recently concentrated on TV stations and programming rather

than film production. Its TV stations division, founded last year, is 25 per cent owned by Mr Diller's former employer, Mr Rupert Murdoch's News Corporation.

A former head of Paramount Pictures, Mr Diller launched the Fox network for Mr Murdoch in the late 1980s. After resigning in 1992, he bought into Home Shopping's chief rival, QVC, then launched unsuccessful bids for Paramount and the CBS TV network. Having been bought out of QVC, Mr Diller staged a comeback with the purchase in August of a 20 per cent stake in Silver King, together with 70 per cent of its voting stock. He was also appointed chairman.

The two deals will more than double Silver King's equity base. Though both Home Shopping and Savoy are loss-making, they generate cash which would help Mr Diller in his expansion plans.

La Caixa expands bank network

By Tom Burns in Madrid

La Caixa, the Barcelona-based institution which this year overtook Italy's Cariplo to become Europe's biggest savings bank, has stepped up its challenge to Spain's retail banking system with its second acquisition in six months of a stake in a regional bank network.

La Caixa said it had paid Banco Alcala Pstl.7bn (\$97.5m) for 60 per cent of its Andalusian subsidiary, Banco Granada Jerez, which reported net profits of Pta781m last year.

In April, La Caixa paid Pta4.5bn for 80 per cent of Banco Herrero, the main financial institution in the northern Asturias region.

"Private-sector banks are bound to feel uneasy with this

strategy," Mr José Sevilla, banking analyst of Madrid securities house FG, said yesterday. "La Caixa is snapping up market share wherever it sees an opportunity."

Granada Jerez was formed by the merger of two separate banks bought by Alcala for a total of Pta19bn two years ago. Alcala, created in 1989 by the Arguñales family, formerly large shareholders of Banesto, put a price tag of Pta30bn on Granada Jerez earlier this year.

La Caixa, which raised third-quarter net profits this year by 18 per cent to Pta40.2bn, said in January that it intended to dilute its strong presence in Catalonia and in the Balearic Islands, the most prosperous areas of Spain, where it had 1,734 of its 2,394 branches.

With its Herrero and the Granada Jerez acquisitions, La Caixa will have 436 branches elsewhere in Spain becoming second only to the Banco Santander group in terms of the number of domestic bank offices.

The latest acquisition will reinforce La Caixa's position in Andalusia, the largest and the least developed Spanish region. The savings bank has in recent years built up its own network of 109 branches in the area and pursued an aggressive lending policy.

La Caixa has deposits in Andalusia totalling Pta7.5bn and a loan portfolio worth Pta1.5bn. Granada Jerez, which has 236 branches, had deposits of Pta149.4bn at the end of last year and loans totalling Pta65.7bn.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

Swiss Bank Corporation

has acquired the Investment Banking Business of

S.G. Warburg Group plc

in a transaction valued at £860m

J O HAMBRO MAGAN & Co

acted as financial adviser
to Swiss Bank Corporation

J O Hambro Magan & Company Limited
32 Queen Anne's Gate London SW1H 9AB
Tel: 0171 233 1400 Fax: 0171 222 4978

Regulated by The Securities and Futures Authority
Member of the London Investment Banking Association

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Hoechst puts plant unit on the market

Hoechst, the German chemicals group, said yesterday that Uhde, its plant construction subsidiary with turnover of around DM550m (\$468m), was up for sale, but declined to indicate who might be the eventual buyer. However, industry sources said Metallgesellschaft and Krupp-Hoesch were among the main candidates, along with M. W. Kellogg of the US.

Metallgesellschaft, back in profit after nearly collapsing through US oil futures speculation at the end of 1993, declined to comment on reports it was prepared to pay DM650m for Uhde to add to its Lurgi plant subsidiary.

Uhde, with some 3,300 employees, is a profitable company, more than 90 per cent of its business comes from abroad. Turnover has averaged around DM900m in the past few years, with annual differences reflecting the timing of big contract payments. Hoechst's decision to sell Uhde is part of its policy of shedding non-core businesses.

Andrew Fisher, Frankfurt

Total sales slip 1.6%

Total, the French oil group, yesterday announced sales for the first nine months down 1.6 per cent at FF100.4bn (\$20.64bn). In the third quarter, sales dropped from FF83.5bn to FF73.5bn. Refinery and distribution division turnover was down 5.5 per cent at FF78.8bn. Exploration and production turnover was up 18.5 per cent to FF7bn. Chemical sales rose 11.6 per cent to FF16.5bn.

AFP News, Paris

Usinor Sacilor investment

Usinor Sacilor, the recently privatised steel group, would invest between FF600m and FF1bn (\$102m-\$205m) in a factory belonging to its Ugine unit at Isbergues in the Pas-de-Calais region, said Mr Francis Mer, chairman. The group would continue to improve productivity at the rate of FF1bn a year for the next few years, but he warned: "We must stop thinking that improved productivity comes chiefly through job cuts." He also said he wanted to bring Usinor Sacilor's debt level "down to a marginal level in coming years. People," he said, "should pay as much attention to the group's self-financing capacity as to its net profit level in judging its performance."

Mr Mer said the group's fourth quarter output would be lower, because of a reduction in stocks by customers after heavy buying in the first halves of 1994 and 1995. In 1994, "output should reach a plateau" and increased demand could come from China, which may seek more imports after using most of the enormous stocks built up in 1993 and 1994, he said in an interview with Investir, a weekly.

AFP News, Paris

Akzo Nobel sees savings

Mr Cees van Lede, chairman of Akzo Nobel, the Swedish-Dutch chemicals group, told an analysts' meeting the company expects annual savings of about F120m (\$126m) from the merger of Akzo and Nobel Industries. The savings are about in line with synergy advantages put at between F150m and F120m at the time of the merger, he said.

AFP News, Amsterdam

Lufthansa shrugs off adverse effects of strong DM

By Michael Lindemann in Bonn

Lufthansa, the German airline, yesterday posted virtually static pre-tax profits - before extraordinary items - of DM506m (\$377m) for the first nine months.

The carrier was hit badly by the strength of the D-Mark against other currencies, resulting in a net revenue loss of DM230m.

"If the currency rates had not spoiled our business performance, the

higher output we achieved would have been reflected in a super result," said Mr Jürgen Weber, chief executive. The company warned it expected to lose a further DM100m in revenues during the last three months because of currency related problems.

Sales rose 4.7 per cent to DM14.2bn. Lufthansa warned, however, that comparisons with the first nine months of 1994 were misleading because various business areas, including the cargo and technical ser-

vices activities, had since been spun off as separate companies.

Overall, the exchange rate problems in the first nine months had cost Lufthansa DM420m, the company said. However, the strength of the D-Mark meant the company saved DM190m in the purchases of goods and fuel abroad, leaving a net revenue loss of DM230m. Lufthansa earns about half its revenues in foreign currencies.

To counter the effect of the strong D-Mark, the company had raised

prices for tickets and other services, but said it had only limited scope to do this because of international competition.

In the medium term, Lufthansa said, services would be moved abroad to reduce the effect of the strong D-Mark. Already part of the company's billing was being done in India to save personnel costs, and in future aircraft would be serviced at the Irish airport of Shannon and not in Germany. The company had also reached

an agreement with trade unions permitting it to employ 10 per cent of the cabin staff outside Germany.

Lufthansa carried 30.9m passengers in the nine months, an 8.9 per cent gain on the same period a year earlier. The capacity utilisation rate for passengers improved 0.8 per cent to 72.3 per cent, the company said.

Operating expenses were 2.9 per cent lower than forecast, helping Lufthansa cut its net debt by DM1bn to DM2.6bn in the period.

GAN says restructuring will lead to sharp cut in losses

By Andrew Jack in Paris

Groupe des Assurances Nationales, the state-owned French insurance group, yesterday predicted it would be able to contain its losses for 1995 following the financial restructuring of the past two years.

Mr Jean-Jacques Bonnaud, chairman, said in an interview he believed the losses could be held to "several million francs", compared with losses last year of FF75.3bn (\$11.08bn).

His comments came ahead of the findings of a new audit of

the company's financial position, which the ministry of economics has commissioned from Morgan Stanley, the US investment bank.

However, ministry officials are believed to share Mr Bonnaud's belief that the most serious problems caused by past losses have now been resolved and that future provisions will be far smaller.

As part of the restructuring, GAN received a recapitalisation earlier this year of FF2.8bn, and has agreed a programme of asset sales. GAN has been targeted by

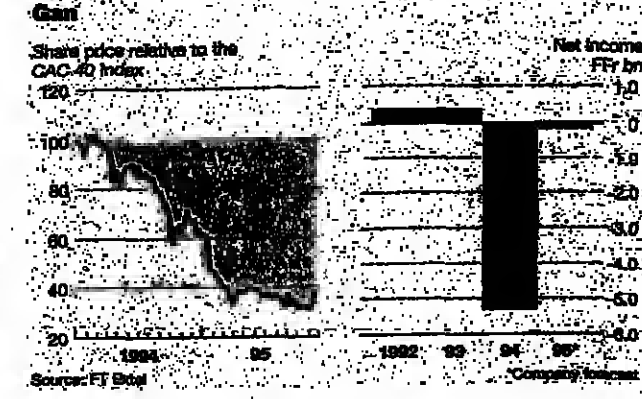
the French government for privatisation, but the sale is unlikely at least until 1997, after the sell-off of two other insurers: Assurances Générales de France and Caisse Nationale de Prévoyance.

GAN's problems are far more challenging than those at its two rivals, largely due to the group's heavy exposure to the property market through UIC, a property development subsidiary which it acquired through CIC, a banking network.

Mr Bonnaud took personal charge of restructuring UIC, and has brought it directly

under the control of GAN. He has raised the possibility of an eventual partial sale of CIC to a third party, and is believed to want the purchaser to become a substantial and long-term shareholder in GAN, which would help to preserve the links created between the insurer and its bank.

Mr Bonnaud also predicted the group's insurance activities would be largely profitable this year, at about FF800m. He expressed his hope that that state would provide a further injection of FF2bn-FF3bn ahead of privatisation.



US buyer offers clean sheet to inkjet printer maker

Inkjet printing, one of the fastest growing industries of the 1990s, has been under a cloud during the past year as some of leading companies have been hit by profit warnings and losses.

Last Friday, Domino Printing Sciences, the biggest inkjet manufacturer, issued its second profit warning in 10 weeks because of technical problems. Another UK group, Linx Printing Technologies, dived into the red this year as sales faltered.

It is with some relief, then, that Mr Albert Journo, president of Imaje, Europe's second biggest inkjet printer maker, details the sale of the French company to Dover Corporation of the US. The deal ends a two-

year search for a long-term investor for the group, which was caught up in the problems of Crédit Lyonnais, the troubled French bank and one of its main shareholders.

"Dover will give us the financial muscle for both acquisitions and organic growth," says Mr Journo, who is remaining at the company's helm.

Imaje had been among the fastest rising of the inkjet groups during the 1990s, when the market was driven by a combination of new technology and legislation. The printing industry took advantage of the growing popularity of bar codes with manufacturers

while sell-by dates on food were being ushered in by legislators.

The company's problems began in 1992, when the recession hit trading, a situation made worse by the French franc's strength. "We went from a situation of 30 to 40 per cent growth a year to just 3 or 4 per cent in 18 months," Mr Journo says.

The group lost FF60m (\$12.3m) in 1992 and laid off a third of its workforce. "We had good products but our marketing was poor," Mr Journo explains.

A restructuring in which banks swapped their debt for

equity followed, with Crédit Lyonnais taking a 22.5 per cent stake. In the meantime, Imaje had recovered from the worst of the recession, posting operating profits of FF197m on sales of FF796m in 1994.

However, it soon became obvious that the structures in place were unsatisfactory. "The banks were not in for the long-term," says Mr Journo. "We needed to find a long-term stable shareholder." The situation was aggravated by the desire of the French bank to sell its investment as soon as possible.

A list of potential candidates - from venture capitalists, to

institutional investors, to a trade sale - was drawn up and finally yielded Dover. The listed US group, which had sales of more than \$3bn last year and specialises in buying small to medium-sized industrial groups, was attracted to Imaje because of the organisation's autonomous structure.

"We believe Imaje is now well and truly turned round," says Mr John Pomeroy, president of Dover Technologies, the subsidiary company in which Imaje will operate. "We are long-term investors in industry and with our support we believe Imaje will continue to progress."

The \$301m paid for the French group is Dover's biggest acquisition and one of its few overseas purchases. "We are opportunistic acquirers and we are also keen to expand into Europe," Mr Pomeroy says. He adds that additional investment will be available for Imaje should it be required.

That could be the case as Imaje continues to battle for market share in the increasingly mature European market, expand in emerging markets and establish a presence in the US. There is also the threat from new technology, with laser printing beginning to make inroads into the market, and the shift towards solvent-free ink products, especially by food companies.

All of these securities having been sold, this announcement appears as a matter of record only.

3,750,000 Shares

LaSalle Re Holdings Limited

Common Shares

750,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

LAZARD CAPITAL MARKETS

MORGAN STANLEY & CO.

International

SMITH BARNEY INC.

ABN AMRO HOARE GOVETT

CREDIT LYONNAIS SECURITIES

DRENDNER BANK-KLEINWORT BENSON

HSBC INVESTMENT BANKING

UBS LIMITED

3,000,000 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

LAZARD FRÈRES & CO. LLC

MORGAN STANLEY & CO.

Incorporated

SMITH BARNEY INC.

BEAR, STEARNS & CO. INC.

CS FIRST BOSTON

DEAN WITTER REYNOLDS INC.

DEUTSCHE MORGAN GRENFELL

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENNETTE

Securities Corporation

A.G. EDWARDS & SONS, INC.

GOLDMAN, SACHS & CO.

LEHMAN BROTHERS

MERRILL LYNCH & CO.

J.P. MORGAN SECURITIES INC.

OPPENHEIMER & CO., INC.

PAINEWEBBER INCORPORATED

SALOMON BROTHERS INC

SCHRODER WERTHEIM & CO.

ALLEN & COMPANY

SANFORD C. BERNSTEIN & CO., INC.

CONNING & COMPANY

COWEN & COMPANY

DOFT & CO., INC.

FIRST BERMUDA SECURITIES LIMITED

FIRST MANHATTAN CO.

FURMAN SELZ

JANNEY MONTGOMERY SCOTT INC.

EDWARD D. JONES & CO.

MCDONALD & COMPANY

NORTHINGTON CAPITAL MARKETS, INC.

PAULSEN, DOWLING SECURITIES, INC.

RAYMOND JAMES & ASSOCIATES, INC.

WHEAT FIRST BUTCHER SINGER

M.J. WHITMAN, INC.

November 1995

Ukraine hosts battle for nuclear scraps

The first tender for a Ukrainian nuclear fuel plant closed last month. Although it is a small contract - worth about \$100m - the stakes are high for the companies bidding, because it will provide an entry to one of the few markets still interested in expanding its use of nuclear power.

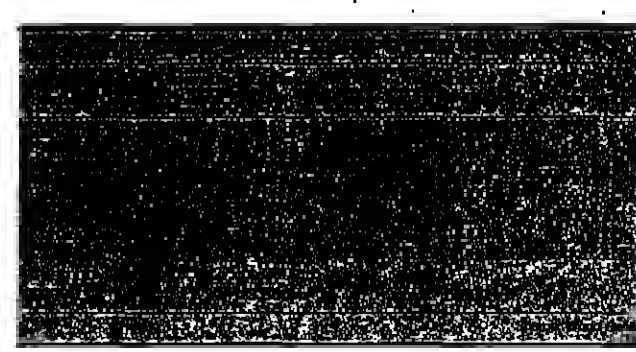
Moreover, the country is unusual in that it wants to purchase nuclear fuel which is in ample supply worldwide.

By next year, the former Soviet republic wants to produce fuel rods, used to power nuclear stations. Ukraine has large uranium deposits and an installed nuclear capacity of 12.8m MW, but is dependent on expensive and low quality Russian supplies.

Four companies have been invited to bid in a closed tender, to set up a joint venture with the government. The include Westinghouse of the US, ABB, the Swiss-Swedish concern; a consortium pairing Siemens of Germany and the French nuclear company, Framatome; and the current Russian nuclear fuel supplier, TVEL.

All are proposing initially to invest about \$100m. The Ukrainian government will provide land, labour and some construction materials.

The plant would assemble nuclear bundles for rods specifically suited to the country's Soviet-built reactors. The rods



would be enriched elsewhere. Westinghouse, for example, has teamed with British Nuclear Fuels, which would convert the uranium to nuclear fuel.

The tender's result is expected by the new year. Initial production could start in 1996, with the plant completed in three to four years.

Ukraine has neither the means nor the need to export a full-cycle nuclear fuel enrichment plant which would cost \$2bn. Mr Phil Evison, the Westinghouse representative in Kiev, says doing the work abroad was safe and inexpensive. "We can demonstrate a proven record of success," he says.

A contract to build the fuel plant would be the winner's foothold in Ukraine, possibly opening doors to other lucrative work.

Other work is in the offing. As the west considers plans to close the Chernobyl station,

culture and the metals sector, have attracted a lot of foreign interest. However, investment has been slow to follow. A technology transfer agreement between Ukraine and the US was signed only in February, after the country joined the Nuclear Non-Proliferation Treaty.

This enabled Westinghouse to move ahead with a joint-venture project in Khariv with Kharkov, a nuclear missile guidance system factory now trying to make Ukraine's nuclear power stations safer. Westinghouse has so far invested only \$8m in the country.

ABB has been the most aggressive, investing \$60m since independence in 1991. But Mr Kaynar says the Ukrainian operation turnover is only \$30m, palling in comparison with ABB's \$300m business in neighbouring Poland, which has moved further ahead with economic reform.

The engineering companies trade accusations about one another's competence in local media. They also complain that corruption and weak laws are making investment difficult.

However, according to an energy analyst in Kiev: "They're all vendors, competing in what is now a small market and it's not surprising that they're picking on each other."

Matthew Kaminski

CREGEM Finance N.V.

Amsterdam, The Netherlands
U.S. \$100,000,000

Floating Rate Notes due 2003

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the six month period ending 28th May, 1996 has been fixed at 5.4375% per annum. The interest accruing for each six month period will be U.S. \$27.64 per U.S. \$100,000 of Floating Rate Notes and U.S. \$27.64 per U.S. \$100,000 of Fixed Rate Notes on 28th May, 1996 against presentation of Coupon No. 6.

Under Bank of Switzerland
London Branch Agent Bank
23rd November, 1995

BRISTOL WEST

U.S. \$100,000,000

Floating Rate Notes due 1999

For the Interest Period 23rd November, 1995 to 23rd February, 1996 the Notes will carry a Rate of Interest of 6.75% per annum, with a Coupon Amount of £1,708.07 per £100,000 Note, payable on 23rd February, 1996.

London and the London Stock Exchange

Bankers Trust Company, London Agent Bank

NOTICE OF EARLY REDEMPTION to the Noteholders of

Yasuda Trust Asia Pacific Limited

Floating/Fixed Rate Notes due 12/18/02

NOTICE IS HEREBY GIVEN that pursuant to the terms of the Fiscal Agency Agreement made as of the 18th December 1992, between Yasuda Trust Asia Pacific Limited (the "Company"), The Yasuda Trust and Banking Company, Limited (the "Guarantor"), Yasuda Bank and Trust Company (U.S.A.), as fiscal and principal paying agent, and registor, The Yasuda Trust and Banking Company, Limited, London Branch and The Chase Manhattan Bank, N.A. as paying agents, the Company has elected, pursuant to Section 5(b) of the Terms and Conditions of the Notes, to redeem the entire U.S. \$50,000,000 outstanding principal amount of the Company's Floating Rate Guaranteed Notes due 2002 (the "Notes") on December 18, 1995 (the "Redemption Date") at the price of 100% of the principal amount thereof plus interest accrued thereon to the Redemption Date (the "Redemption Price"). Payment of the Redemption Price will be made upon presentation and surrender of the Notes, at the below-listed paying agents. The December 18, 1995 interest will be paid in the usual manner. Interest on the Notes will cease to accrue from and after the Redemption Date.

On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive payment of the Redemption Price less any deductions for missing coupons.

Payment will be made at either of the following paying agencies listed below:

The Yasuda Trust and Banking Company, Limited
London Branch
1 Liverpool Street
London EC2M 7NH

The Chase Manhattan Bank, N.A.
Woolgate House
Coleman Street
London EC2P 2HD

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 31% of the gross proceeds (including premium, if applicable) if a payee fails to provide a paying agent with an executed IRS Form W-9 in the case of a non-U.S. person, or executed IRS Form W-9 in the case of a U.S. person. Those who also are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to an IRS penalty of U.S. \$50.00. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

YASUDA TRUST ASIA PACIFIC LIMITED
By: YASUDA BANK AND TRUST COMPANY (U.S.A.)
as Fiscal and Principal Paying Agent

Dated: November 28, 1995

مكتبة الوطن

INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

SmithKline Beecham in Argentine venture

SmithKline Beecham, the Anglo-American healthcare group, has formed a joint venture with Drogeria Americana for the creation of a pharmacy benefit manager company in Argentina. Drogeria Americana, a privately-owned business, is a pharmaceutical wholesaler in Argentina and has a presence in the fast developing PBM market.

The joint venture company, called Diversified Sistemas de Salud (Diversified Health Care Systems), will play an important role in helping improve the efficiency of the healthcare system in the Argentine managed-care market, which is the most developed in Latin America, SmithKline said.

The new PBM agreement is in line with SmithKline's corporate long-term vision of moving from selling pills to providing total healthcare solutions, the company said. SmithKline recently moved into the South African managed healthcare market with the purchase of the South African Total Support Management Group of companies in Pretoria.

The Argentine prescription drug market is the 11th largest market in the world and the second-largest in Latin America. Sales in 1994 were \$3bn.

AFX, London

Wells Fargo offer lodged

Wells Fargo formally lodged its takeover offer for First Interstate with the Securities and Exchange Commission yesterday, and said it would fight to persuade shareholders in the embattled Los Angeles bank to reject a rival offer from First Bank System.

Wells also sought to ease concerns that its offer would take longer to complete than the First Bank System bid. A delay in Wells' offer would reduce the chances of the San Francisco-based bank emerging as the victor from the first contested bank takeover battle in the US for nearly a decade.

Wells plans to file a proxy solicitation statement with the SEC in the next week, in which it would ask other First Interstate shareholders to reject the First Bank bid. The bank said the proxy actions could take place during the time it took First Bank to get regulatory approval for its own offer.

It added that it believed it could complete a takeover of First Interstate in the second quarter of 1996, within the same time frame as that proposed by First Bank.

At yesterday's prices, Wells Fargo's offer for First Interstate was worth about \$142% a share, some 3% a share higher than First Bank's own all-stock offer.

Richard Waters, New York

Caribbean airlines in alliance

BWIA International Airways of Trinidad and Tobago has bought a 29 per cent share in Leeward Islands Air Transport, a commuter airline which operates in the eastern Caribbean islands, and which is being privatised by the 10 Caribbean governments which own it.

The price of the transaction was not disclosed. LIAT, based on Antigua, operates a fleet of nine de Havilland Dash-8s and six Twin Otters. The governments which own LIAT are assuming its debts to allow the privatisation.

A consortium led by Mr Ed Acker, a former chairman of the defunct Pan American Airlines, last year bought a 51 per cent stake in BWIA from the Trinidad and Tobago government. "The alliance between BWIA and LIAT will enhance revenues for both carriers, which will benefit from using common hubs in Trinidad, Antigua and Barbados," said Mr Edward Wegel, BWIA's chief executive.

Carrie James, Kingston

Oshawa Group again lifts profit

Oshawa Group, the eastern Canada food distributor, posted its 14th consecutive profit increase because of steadily improving margins and strong gains in efficiency. Net profit for the third quarter ended November 4 was C\$12.5m (US\$9.3m) or 38 cents a share, up from C\$10.7m, or 32 cents, a year earlier, on revenues of C\$1.45bn, up from C\$1.36bn. The small drug store operation posted a loss, as did property.

Nine-month net profit was C\$46.3m, or C\$1.22 a share, up almost 16 per cent from C\$40m, or C\$1.06, on revenues of C\$4.75bn against C\$4.6bn.

Robert Gibbons

Computer booster from Amdahl

Amdahl, the California-based computer manufacturer, unveiled its new design for the Millennium Global Servers and Spectris storage sub-systems that boosts the computer systems' capacity and performance while reducing their size.

The Millennium servers are based on complementary metal oxide semiconductor technology and the Spectris sub-systems are designed using a redundant array of independent disks, the company said.

Reuter, California

US truckmakers prepare to step on the brakes

A sharp fall in orders indicates an abrupt end to the boom in N American trucking, writes Laurie Morse

A sharp downturn in net orders for heavy trucks in August and September seemed a sure sign that the two-year-old boom in North American road haulage had come to an abrupt end. Although production of Class 8 trucks, the workhorses of the sector, is expected to peak at a record 240,000 units this year, a late-summer rash of cancellations of truck orders signalled the start of a slide.

Analysts say that any cyclical decline is likely to be more moderate than in the past, and that most heavy truck and engine producers have restructured and are better positioned to weather the lean times. But investors, hurt by deep recessions in the trucking industry over the past two decades, continue to be cautious.

Wall Street has been discounting the share prices of group leaders like Detroit Diesel and Paccar since 1991 or 1992, says Mr Chris McCray, a transport equipment manufacturer analyst for Alex Brown, the Baltimore-based brokerage

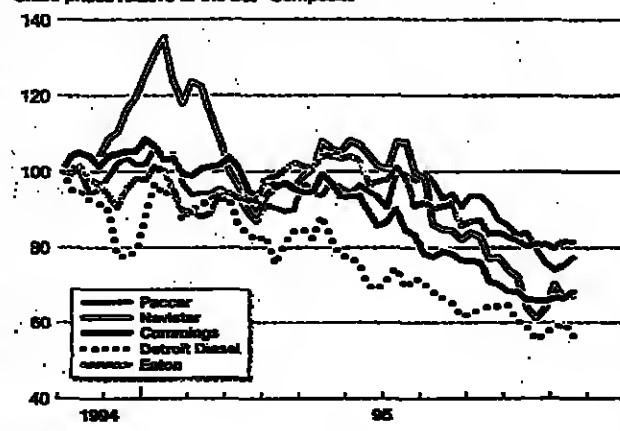
firm. "The stock market discounted this group [of companies] way too early," Mr McCray says, noting production levels continue to rise three years later. "However, people are looking for proof that these companies can perform in this environment and still make money."

The US economic recovery helped fuel a flurry of fleet rebuilding over the past two years, putting pressure on truck and engine manufacturers that had weathered the last recession by closing production lines and laying off workers. Reluctant to invest in significant restocking, producers worked at overcapacity, and maintained record order backlogs.

Those order backlogs peaked at 224,516 units in March, representing a year's worth of output, but by October had thinned to just 124,978. Now, truck assemblers like Chicago-based Navistar and Freightliner, the group owned by Daimler-Benz of Germany, have begun to cut prices in an

US truck and engine manufacturers

Share prices relative to the S&P Composite



Source: FT Econ

attempt to extend the surge into the new year.

Working against them is a slowdown in US industrial production - a leading indicator of truck demand - and a slump in the fortunes of discount retailers like Kmart and Wal-Mart,

whose operations provide the basic business of fleet hauliers.

Demand is diminishing just as the US trucking industry is reaching over-capacity. Two years of record truck production have not only rebuilt old fleets, but for the

first time in two decades added new capacity. The result has been a 5 per cent decline in average cross-country freight rates, a drop almost equal to the gain seen as the North American economies expanded in the early 1990s.

Analysts say falling freight rates prompted many truckers and truck retailers to cancel orders for new trucks this autumn. In August, cancellations reached a record 16,584 units, and remained high in September, leaving net orders negative for the first time since deregulation devastated the heavy truck business in 1980-1991.

Though net order rates for heavy trucks turned positive again in October, the severity of the cancellations was enough to shake many truck-makers into taking a close look at their order books. Yet only one publicly-traded company - Cummins Engines - has announced cost reductions or redundancies. Cummins expects to take an unspecified charge to fourth-quarter earnings, and lay off about 8 per cent of its worldwide workforce.

The company did not pinpoint a reason for its slowdown, but analysts say it may be related to sales weakness at Ford, one of the diesel engine-maker's primary customers. Other companies, like Freightliner and Mack, are held by large conglomerates, and do not publicly disclose profit downturns or order cancellations.

Mr Frank Prezelski, director of research at Ladenburg, Thalmann and Co, said the industry may be better off than order numbers might suggest. "Even if there is a 20 per cent decline in demand next year, it would still be the third-best year in industry history," he said.

"It is very difficult to forecast, but barring a fairly significant economic recession, we could end up with a one-year blip, with production down slightly in 1996 and flat in 1997 - and then see things come back convincingly."

Scios Nova plans to buy back shares

By Daniel Green

Scios Nova, a US biotechnology group, yesterday announced a share buy-back programme.

Mr Richard Casey, chairman, said the decision to spend \$6m on repurchasing shares was based on the "belief that at current prices our common stock does not reflect the future potential of our research and development pipeline or the value of our other assets."

Such a step is rare in the biotechnology sector, where companies have raised more than \$3bn this year in their effort to turn scientific ideas into medical products. The process takes at least five years and usually costs more than \$300m for each drug.

Mr Edmund Debler, an analyst with New York securities house Mehta and Isaly, said the buy-back was "a very negative sign for the company".

He said the company should find something in which to invest the money. "It doesn't make sense to give money back to the equity markets at this time."

Mr Casey justified the move on the grounds that the company had \$2m in cash, a \$30m credit line from a partner (Genentech, another biotechnology company) and commercial operations that brought in "about \$1m" a year.

"We believe these assets will provide more than adequate resources to fund the development of our lead products," he said.

Scios Nova shares rose 3% to \$37 in early trading yesterday. Earlier this year they had been above \$4.

CanPac reshape clears way for sale of Laidlaw stake

By Robert Gibbons in Montreal

Canadian Pacific's corporate overhaul, due to be completed next May, will speed recapitalisation of the railway and prepare for the possible sale of its property unit and its stake in Laidlaw, the big North American waste management group, analysts say.

CP has been transformed in the past five years. Cominco, its mining and metals arm, and Avenor, the forest products group, were sold off during the recession. CP is being realigned into a holding company with six stand-alone operating subsidiaries: CP Rail based in Calgary, CP Ships, PanCanadian Petroleum, Fording Coal, Marathon Realty,

and CP Hotels. Almost 1,500 railway administrative jobs will go.

Shareholders owning 36 per cent of CP's existing preferred shares - who blocked plans to spin off Marathon to shareholders in 1989 - will swap into CP common stock on the basis of 4.263 preferred for one new common.

CP is taking combined write-offs of almost C\$1bn (US\$733.5m) on its rail and property operations, and analysts now expect a final 1995 loss of about C\$1.85 a share. However, CP stock rose to a 52-week high of C\$25.50 because of lower rail operating costs and annual dividend rate up 50 per cent to 60 cents a share.

CP Rail's loss-making Eastern Canada

operations may be further reduced or merged into rival Canadian National's eastern network.

The restructuring will be completed at next May's annual meeting, analysts say, when CP president Mr David O'Brien will in full control following the retirement of Mr William Stinson, the long-time chief executive.

Earnings could reach C\$1.95 a share in 1996, says Mr Peter Von Ond, analyst with Midland Walwyn. Mr John Young, analyst with Richardson Greenshields Canada, is more cautious, saying improvement in CP Rail will be offset by a lower contribution from PanCanadian Petroleum in the near term, because of weak oil and gas prices. He

puts 1996 earnings at C\$1.45 a share, though he is more bullish on the longer term outlook. The heavy CP Rail write-down will raise its debt ratio and a recapitalisation through the public markets is likely soon, he says.

Laidlaw, already designated a non-essential investment by Mr O'Brien, has top priority at CP. The holding is worth almost C\$300m.

The new CP will be focused on transport and energy, plus property and hotels at the second-tier level, a far cry from the pre-recession conglomerate with broad transport, resource, property and hotel holdings. The future advantage may be a smaller discount on CP common shares in the market.

50° 45° 40° 35° 30° 25° 20° 15° 10° 5° 0°

THIS ADVERTISEMENT DOES NOT CONSTITUTE AN OFFER OF SECURITIES IN ANY JURISDICTION.

A Forthcoming Opportunity to Invest in Russian Oil Companies.

75° 70° 65° 60° 55° 50° 45° 40° 35° 30° 25° 20° 15° 10° 5° 0°

The Russian Federal Government, through the Russian Federal Property Fund (RFF), is to make available some of its remaining shareholdings in seven major privatised oil companies.

The oil companies are Onako, Sibur, Sidanko, Sibneft, VNK, Vostsibneftegas and Yukos.

The shareholdings will be sold through specialised auctions to be held by the RFF immediately with the sales expected to be completed by the beginning of December 1995.

Investment in Russia will benefit from the increasing progress of economic stabilisation, enterprise restructuring, development of the capital markets, and legal and regulatory reform.

Further information can be obtained from: Russian Cash Auction Information Service - Fax:

5 2 2 0

Take the time to look at investment opportunities in Russia.

THIS INFORMATION IS PROVIDED BY THE STATE PROPERTY COMMITTEE OF THE RUSSIAN FEDERATION, THE RUSSIAN FEDERAL PROPERTY FUND, AND THE RUSSIAN PRIVATISATION CENTRE.

INVEST IN A Miracle

CHILDREN'S MIRACLE
TUESDAY DECEMBER 5

The 12th annual Children's Miracle, organised by CIBC Wood Gundy Securities Inc., is an international fund-raising campaign dedicated to charities around the world.

ON TUESDAY DECEMBER 5TH HELP MAKE A MIRACLE HAPPEN BY DOING BUSINESS WITH OUR OFFICE IN LONDON. WE WILL DONATE THAT DAY'S COMMISSIONS AND TRADE MARK-UPS TO THE CHILDREN'S MIRACLE.

CALL (0171) 234-7100

This year, funds raised in Europe will be donated to Save the Children, NSPCC Child Protection Helpline, KIND, Hope House & The Royal Brompton Hospital Paediatric Cardiology Unit.

CIBC Wood Gundy

Don't Canadian Imperial Bank of Commerce and CIBC Wood Gundy Securities Inc. are regulated by the Bank of Canada. The Canadian Securities Dealers Association (CSDA) is a member of the International Securities Dealers Association (ISDA). The Canadian Securities Dealers Association (CSDA) is a member of the International Securities Dealers Association (ISDA). The Canadian Securities Dealers Association (CSDA) is a member of the International Securities Dealers Association (ISDA).

To Advertise Your Legal Notices
Please contact
Tina McGorman on
Tel: +44 0171 873 4842
Fax: +44 0171 873 3064

INTERNATIONAL COMPANIES AND FINANCE

Nintendo lifts payout despite setback

By Michio Nakamoto
in Tokyo

Nintendo, the Japanese video games company, boosted recurring profits and its dividend in the first half of the year despite a slump in sales. The company raised its dividend by ¥16 to a full year payment of ¥100, making it the highest by a listed company in Japan.

The dividend increase came in spite of a 19 per cent decline in non-consolidated sales, from ¥166.1bn to ¥136.2bn (\$1.38bn), and a 43 per cent plunge in operating profits from ¥62.3bn to ¥30.1bn because of the poor sales of a new video games machine.

Recurring profits, however, rose 25 per cent to ¥63.9bn on the back of a weaker yen. Nintendo, which suffered considerable foreign exchange losses in the previous first half, benefited from foreign currency gains of ¥25.7bn in the first six months of this year.

The company's core video games business suffered from disappointing demand for its Virtual Boy games machine, which it launched in August. Against a sales target of 1.5m units in Japan and the US in the first half, Virtual Boy sold 600,000 units in both countries. Virtual Boy is a stand-alone games machine which uses two screens to offer three-dimensional graphics.

Nintendo said the main factor behind the machine's Virtual Boy failure so far was the lack of attractive software. It hopes to bring out more software for the machine and has not revised its near-term target of selling 3m units in the first year.

Nintendo's first-half profits were also hurt by extraordinary losses of ¥9.5bn, stemming from the closure of its UK subsidiary. The offshoot was affected by severe price competition in European markets and Nintendo decided that it would be best to leave UK marketing to a local company.

The company expects strong sales of promising software to lift profits in the second half.

The recently launched *Super Donkey Kong 2* sold 600,000 units in two days, while *Dragon Quest 6*, which will be launched early next month, has already won 2m orders.

However, Nintendo revised downwards its group sales target for this full year, to ¥370bn from an initial forecast of ¥380bn, as a result of poor sales of Virtual Boy. Last year sales were ¥416.7bn.

Recurring profits will be ¥121bn, rather than the ¥124bn forecast, although this is higher than the ¥73.4bn Nintendo made last year.

Net profits will also be lower than forecast, at ¥69bn rather than ¥66bn, compared with ¥41.7bn.

Pakistan lines up telecom sell-off

Sale will be test of privatisation programme, writes Farhan Bokhari

Pakistan begins an international road show this week to privatise Pakistan Telecommunications Corporation, the country's main telephone company.

Government officials are due to give presentations in the Asia-Pacific region, North America and Europe. They have said that the sale could raise up to \$10bn, but doubt has been cast over this figure, especially after the problems faced by Indonesia.

The Indonesian government earlier this month halved an international equity offering for PT Telkom, its telecommunications company. Bankers blamed lack of demand from foreign investors, particularly the US, for the decision to scale back the size of the offer.

Pakistan wants to sell 26 per cent of PTC and transfer management to private hands by next March. The effort is partly driven by the need to generate foreign exchange to boost official reserves, which have fallen to around \$1.2bn from \$3.2bn in September.

The response to the PTC offer will also be an important test for the country's privatisation programme.

Mr Farooq Leghari, Pakistan president, recently warned Prime Minister Benazir Bhutto's government against

public cynicism over Pakistan's privatisation efforts. He said: "The government has to ensure that this cynicism is replaced by full understanding of the manner in which state assets are being privatised."

One example of that cynicism goes back to the troubles faced by the government when it sold up to 11 per cent of the company's shares through placements on stock markets in Pakistan and elsewhere. The offer in September last year raised \$60m and was hailed as a success.

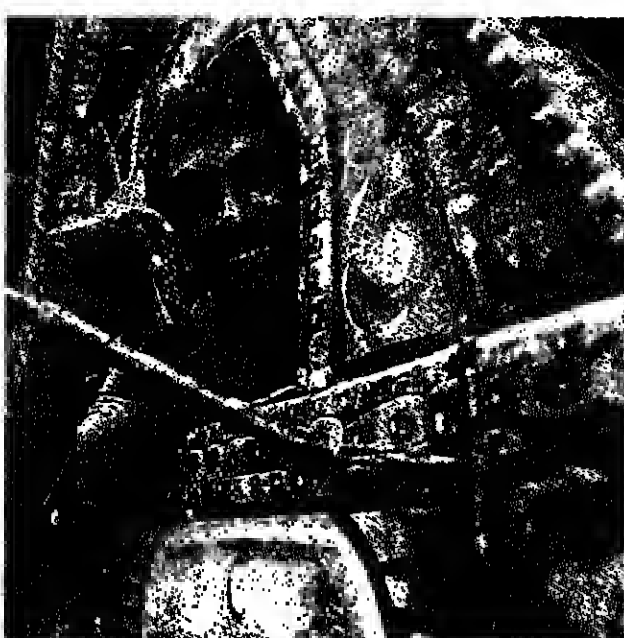
But the move generated controversy after revelations that documents for the sale had overstated the number of telephone lines in service. That, in the view of some analysts, exaggerated PTC's potential for growth and profits.

Some analysts are also concerned over the recent downturn at the Karachi stock market, Pakistan's largest stock exchange, which has resulted in the PTC shares trading at about 7 per cent below face value. The current price is almost 60 per cent below the high point towards the end of last year.

The PTC offer could also be affected by competition created by the privatisation of other telecoms companies in the near to medium term.

The government, however, is determined to go ahead and has rejected fears of a poor response to the issue. Mr Naveed Qamar, chairman of the privatisation commission, says: "The PTC is a very large company; the opportunity we are giving right now is for a long-term investment. It's not going to be affected by short term problems."

One attraction, he says, is that the offering involves "the entire telephone network of a very large country" - almost 130m people - which could act "as a way of entry into south Asia and a gateway into central Asia".



Pakistan has only 2m telephone connections for 130m people

There are only about 2m telephone connections in Pakistan and the potential for expansion is considerable.

Among the various incentives, the government has said that PTC will have a seven-year "monopoly guarantee" to reassure buyers that the company will not soon be faced with competition from other operators.

Government officials are also expected to point to the company's present and future profitability. The latest accounts for the fiscal year ending in June 1995 show profits rising to Rs16.84bn (\$492m) from Rs16.02bn a year earlier.

But many analysts are sceptical. Mr Hafeez Pasha, a former commerce minister and director of Karachi University's institute of business administration, says: "The timing is not very opportune and we may end up disposing of our assets at more or less give away prices."

He points out that the capital market is stagnant, resulting in some loss of confidence in Pakistan's economy.

Other analysts also warn about a fall-out from Pakistan's recent economic troubles. The government devalued the rupee last month in an effort to boost sagging exports and to recover the loss in foreign exchange reserves.

Moreover, the KSE-100 index on the Karachi stock market has lost more than one-third of its value during the past year as investor confidence has been hit by concerns over the violence in the city. Pakistan's business capital.

More than 1,700 people have been killed, but there are as yet no signs of a political agreement between the government and the Mohajir Qaumi Movement, Karachi's largest political party, which could bring peace to the city and therefore improve the business climate.

CRA and RTZ to detail plans for link-up

By Nikki Tait in Sydney

CRA, the Australian mining company, and RTZ, the larger London-based resources group which owns 49 per cent of CRA, will put their plans for a "dual listed company" structure to shareholders on December 20.

The unusual scheme, which would see operations and management merge but not involve either company bidding for the other, was announced seven weeks ago.

A 350-page document detailing the new arrangements was sent to CRA shareholders yesterday, emphasising the

group's belief that to produce "attractive" returns to shareholders it needed to increase its asset base, notably outside Australia.

The document notes that the closer tie-up with RTZ would give CRA shareholders "exposure to an international portfolio of world-class assets" which it would take CRA a long time to build on its own.

CRA's involvement with copper would be increased because of RTZ's strength in this area, while the Australian company says its large coal operations could gain from RTZ's operating expertise in the US. Conversely, CRA could help

develop RTZ's iron ore project in Orissa, India, and its promising Diavik diamond resource in Canada. The Australian company has experience in both areas, because of its large iron ore and diamond operations in Western Australia.

The document said no decision had been made on whether to list CRA shares in London, and RTZ shares in Australia.

However, it did clarify the takeover situation once the dual-list company structure is in place: through changes to the articles of association, shareholders of both companies

will receive takeover offers if a third party acquires shares and exceeds a specified control threshold level in either CRA or RTZ.

In addition, CRA gets the added protection that no RTZ-related shareholding can be sold into a takeover offer for CRA by a third party without a joint decision by the shareholders of CRA and RTZ.

If the details are approved, the companies will issue unified accounts for the year to end-December 1995.

They will use UK accounting standards, with additional Australian reconciliation statements.

Salomon Swapco Inc

\$100 Billion

fixed income, currency, and equity derivatives

Rated triple-A by Moody's, S&P, and Fitch

Salomon Swapco Inc

All of these securities having been sold, this announcement appears as a matter of record only.

19,692,110 Shares

Lexmark International Group, Inc.

Class A Common Stock

(par value \$0.01 per share)

3,938,422 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International
Merrill Lynch International Limited
Morgan Stanley & Co.
Deutsche Morgan Grenfell

15,753,688 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.
Merrill Lynch & Co.
Morgan Stanley & Co.
Donaldson, Lufkin & Jenrette
Smith Barney Inc.

Bear, Stearns & Co. Inc. J. C. Bradford & Co. Chemical Securities Inc.
Deutsche Morgan Grenfell A.G. Edwards & Sons, Inc. Everen Securities, Inc.
J. J. B. Hilliard, W. L. Lyons, Inc. Edward D. Jones & Co.
Lazard Frères & Co. LLC Wasserstein Perella Securities, Inc.

November 1995

This announcement appears as a matter of record only.

Öresund Tunnel Contractors I/S

A joint venture consisting of
NCC AB (Sponsor)
Dumez-GTM S.A.
E. Pihl & Son A.S.

John Laing Construction Ltd
Boskalis Westminster Dredging B.V.

DKK 997,990,000

11 Year Bond Facility

Advance Payment and Performance Guarantees issued to Öresundskonsortiet in relation to Contract 1 in the Öresund Link: the design and construction of a 3.7 km immersed tunnel

Arranged by
ABN AMRO Bank N.V.

Counterparties provided by
Clydesdale Bank PLC Credit Lyonnais SA
Banque Nationale de Paris SA Den Danske Bank A/S

Agent
ABN AMRO Bank N.V.

July, 1995

ABN-AMRO Bank

FIRST BANKING CITY BANK LIMITED

US\$110,000,000
Floating Rate Notes Due November 1998
Represented by the prospectus of the offering
Bank Notes subject to tender given in full

Interest Period: 1 November 1995 to 30 Nov 1995
Rate of Interest: 6.5% per annum
Largest Issuer: 100 \$42,000,000
1st Largest Issuer: 100 \$42,000,000
2nd Largest Issuer: 100 \$42,000,000
London: Prudential Assurance Limited

Sony Corporation

United Kingdom shareholders are advised that copies of the 2nd Quarterly Report are now available from:

Sony Europe Finance Plc
Investor Relations
15th Floor
Commercial Union Tower
St. Helen's
1 Undercroft
London EC3A 6EE

CIRAGAN PALACE HOTEL

THE PALACE FOR
SUCCESSFUL BUSINESS
IN ISTANBUL

TEL: (90)212 258 33 77 FAX: (90)212 259 66 87
THE FIRST MEMBER OF "The Leading Hotels of the World" IN TURKEY.
Partners of "The Leading Hotels of the World" in Turkey.
TOLL FREE NUMBERS: USA AND CANADA: (800) 426 31 35

ANCE
panese banks

rubeni posts strong
since in first half

... Jones at premiere

You want quality
you want accuracy
you want data that
you can rely on...

COMPANY NEWS: UK

Offer for Alfred McAlpine is withdrawn after rejection by board

Kvaerner launches hostile bid for Amec

By Andrew Taylor, Construction Correspondent

Kvaerner, the Norwegian ship building and engineering group, yesterday launched a hostile bid for Amec, which had its own plans to buy a rival UK construction group snubbed by the target, Alfred McAlpine. Kvaerner's offer of 100p for each Amec ordinary share is expected to value the British group at about £375m (\$582m) when terms for preference share holders are announced shortly.

Alfred McAlpine meanwhile unanimously rejected Amec's all-share offer which had valued it at £133m. The 3-for-1 offer, which was dependent on the board's support, was withdrawn by Amec. McAlpine's share price fell 19p to 140p compared with a notional offer price of 190p, based on Amec's closing share price which yesterday rose 2p to 98p.

Amec said it was disappointed that Kvaerner had decided to proceed unilaterally with an offer, knowing it to be unacceptable to its board. The offer of 100p a share under-valued profit recovery prospects following the completion of problem contracts and the award recently of several

large contracts in Asia.

Kvaerner said yesterday it would not increase its offer unless a rival bid emerged. Its offer will not be extended beyond 1pm on December 18.

The offer was 32 times Amec's 1994 earnings, 36 times forecast earnings for 1995 and 24 times the 1996 figure, based on analysts' pre-tax profits forecasts of £20m for this year and £26m next.

The price of Kvaerner's B shares, however, fell yesterday by a further Nkr3 to Nkr200 having already declined by more than 30 per cent this year.

Mr Erik Tonseth, Kvaerner's chief executive, said a takeover would create one of Europe's largest process engineering and construction groups, specialising in fabrication for the oil and gas industries. The combined engineering and construction businesses are expected to generate sales of more than £3.5bn this year.

This would place a merged group among the top seven of European construction companies behind Bouygues and SGE, of France, and Philip Holzmann, of Germany, each of which had construction and engineering turnover of more than £500 last year. Another

three companies, GFM Entrepren and Eiffage, of France, and Trafalgar House had sales of more than £3bn.

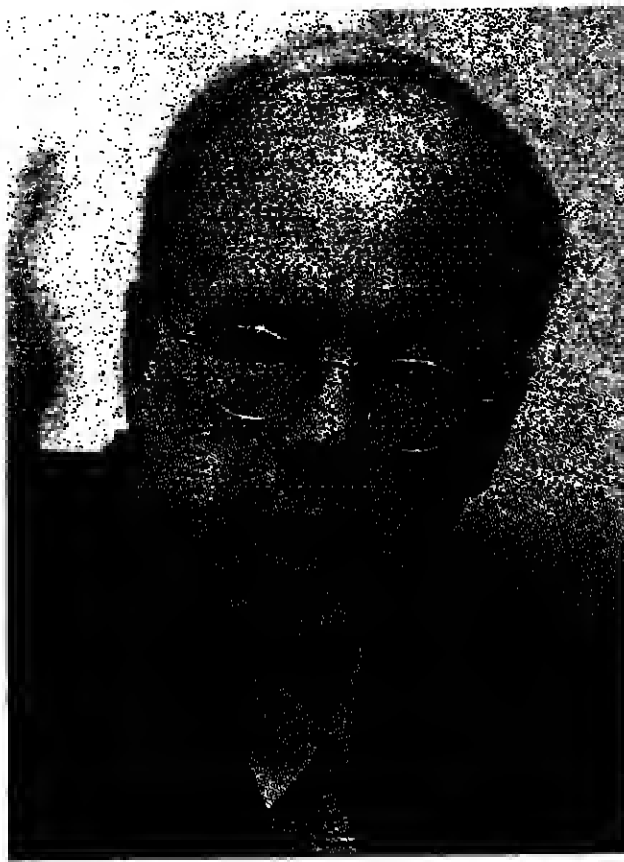
The figures do not include Kvaerner's ship building and shipping interests. They also exclude Amec's house building division which Kvaerner has indicated it would sell if its bid succeeds.

Mr Tonseth, who has pledged to move the group's international headquarters to London, said the combined groups would have the support of a much larger balance sheet, which was essential if they were to compete regularly for big jobs.

Kvaerner had shareholders funds of £718m at the end of last December, compared with £68.5m at Amec. The purchase could be financed by cash. Gearing would rise from about a third to three-quarters before any disposals.

The North Sea oil and gas businesses of the two companies would be complementary, with Amec strong in the UK and Kvaerner in the Norwegian sector.

Both businesses were seeking to expand their markets outside the North Sea and savings could be made by working together rather than



Erik Tonseth: pledged to move group's HQ to London

In competition, he said.

Kvaerner is a leading supplier of technology and equipment for the paper and pulp industry, hydro-electric power schemes and waste to energy developments.

Kvaerner yesterday increased its stake in Amec from 12 per cent to 14 per cent. SBC Warburg is advising Kvaerner and NatWest Markets is advising Amec. Lex, Page 18

Noboa may bid for Geest bananas

By David Blackwell

Geest, which last week finally admitted that its banana business was up for sale, will have to give the Windward Islands the chance to counter any offer.

Under the terms of its contract with the Windward Islands, which was renewed in April, Geest is required to give a minimum of 30 days formal notice of an offer. The Windward Islands Banana Development Company (Wibdeco) can then match it.

Fyffes, the Dublin-based fruit and vegetables company that has formed a joint venture with Wibdeco, has already sent Geest its formal offer. The Windward Islands government has received no formal notice about any other potential buyer.

The front runner is understood to be Noboa Corporation, an Ecuadorian group which has a small European presence in the Bonita brand, marketed through Pacific Fruit in Antwerp. A price tag of £130m (\$205m) is thought to be under discussion, although the Fyffes joint venture offer is unlikely to be anywhere near that high.

Geest shares added a further 6p to 148p yesterday, giving the entire group a market value of £106.3m. This puts the group on a historic high of 15 if exceptional shares are excluded, a little higher than Fyffes.

Mr David Sugden, chief executive of Geest, and Mr Michael Dowdall, chairman, were in the Windward Islands at the weekend to try to head off competition. Geest's contract, which covers about 20,000 small growers in the islands, has another five years to run.

The Windward Islands government said it would take "all appropriate steps" to protect its growers' interests. It is concerned by the possibility that a so-called banana banana group such as Noboa, which has strongly criticised the EC banana regime, might get hold of Geest, the UK market leader, which has shipped bananas from the islands for more than 40 years.

Mixed fortunes for car market restrict Marling

By Thierry Meyer

Marling Industries, the textile company, yesterday reported interim pre-tax profits more than doubled from £1.14m to £2.48m (\$3.9m) and a further improvement in gearing, from 53 to 58 per cent.

Operating profits were flat at £3.17m for the six months to September 30 although last year's period took in a £1.24m loss on disposal of continuing operations. Turnover rose slightly from £31.9m to £32.5m.

Mr William Rollason, finance director, said the group had maintained margins at 9.8 per cent and had a "comfortable" interest cover of 4.5.

Mr David Abel Smith, chief executive, said the performance had been "encouraging, as all sec-

tors are now profitable".

In the seat belt webbing business, where Marling retains a 20 per cent world market share - 48 per cent in Europe - VOA, the Dutch manufacturer, had slower growth because of the mixed fortunes of the European car market and a steep rise in raw material prices.

Production of webbing will start next December at a joint venture facility in China, where the first client will be Volkswagen. Production is also to start next spring once refurbishment work has been completed on Marling's plant in Canada. Total investment in both projects amounts to \$3.75m (£2.37m).

Healthcare was boosted by higher sales of Unipant, a single-sized stretch brief for incontinence.

Sharp US advance boosts Vibroplant

By Peter Pearce

A sharply increased contribution from US operations enabled Vibroplant, the plant hire group, to report a 14 per cent pre-tax profit rise in the six months to September 30.

On flat turnover of £34.8m (£34.2m), profits advanced to £3.68m (\$5.81), against £3.22m.

Figures last time were restated to comply with FRS 5 and changes in the treatment of leases. Pre-tax profits from the US side, which Vibroplant wants to sell, jumped to £2.31m (£784,000). This compares with

a pre-tax fall in the UK operations from £2.43m to £1.37m.

Mr Jeremy Pilkington, the chairman whose family controls 51.3 per cent of the equity, said the US performance would help the sale of American B-Lift. The performance benefited from the levels of capital expenditure, he said.

Mr Pilkington said the sale process was in "the final stages", but did not expect any announcement until "the other side of Christmas". The money raised would make the group cash-positive.

LEX COMMENT Provisions

Restructuring has become such a way of life for UK companies that investors no longer raise an eyebrow at the huge provisions that accompany such exercises. This month alone, a handful of companies, including Arjo Wiggins Appleton and Lloyds Bank, have announced plans to set aside a total of £600m.

Cutting costs and increasing efficiency is laudable. But a "big bath" restructuring provision, taken up-front, enhances reported earnings later on, as costs bypass the profit and loss account. Even worse, the smooth upward trend in earnings in subsequent years often disguises the cash drain of an ongoing restructuring.

New proposals from the Accounting Standards Board aim to stop this. Provisions for future operating losses will no longer be allowed. Providing for reorganisation will be possible only if the company has a detailed plan in place and has irrevocably committed itself to the restructuring - for instance, by having announced it. A board decision, which can be quietly revoked, will no longer be enough.

Companies may oppose the plans as a threat to their flexibility: early public declarations could certainly complicate relations with employees and suppliers or help competitors. The simple remedy is not to announce a provision until all the plans are in place. Industry's secret agenda may well be to preserve the ability to massage profits upwards. But losing such an option is a price worth paying if, as a result, investors place more faith in company earnings.

DIGEST

Lees plans split of GKN top jobs

GKN, the automotive components, defence equipment and industrial services group, is to split the role of chairman and chief executive, with effect from 1997. Sir David Lees, who has been chairman and chief executive since 1988, will become non-executive chairman at the end of next year. The company hopes to name a new chief executive before May's annual meeting.

Although Sir David has hinted he would prefer a successor to emerge from within the company, one of the leading candidates is understood to have ruled himself out. Mr Trevor Bonner has made it clear that he wants to continue as managing director of the automotive and agricultural products division, GKN's largest.

Another possible candidate, Mr John Parker, the chief executive of Babcock International and a non-executive director at GKN, has also indicated he does not want the job. Analysts, however, said the search for a chief executive was unlikely to have any impact on GKN's operations. Tim Burt

Sears disposes of Olympus

Sears, the retailer, is selling one of the UK's best-known sports retailers, Olympus, for about £20m (\$32m) to a private company formed by Mr Philip Green, owner of the Xceptions and Owen Owen retail businesses, and Mr Tom Hunter, who runs the Sports Division chain.

It is planned to merge the loss-making Olympus's 123 high street stores, 53 concessions, and 22 out-of-town superstores with the 45-store Sports Division to form Europe's biggest independent sports retailer, with 350 outlets and £25m annual sales. Neil Buckley

Acrobat Reader - [0000.PDF]

File Edit View Tools Window Help

Middle East Survey

FINANCIAL TIMES

Egypt*

Jordan

Kuwait*

Lebanon*

Morocco

Saudi Arabia

Tunisia

* Published as at end of July 1995.

Travel the Arab business world by mouse

Now that FT Country Surveys are available on disk, you may click your way around a country's business landscape with ease. Maps, graphs, tables... case studies... economic and political news and profiles... key facts. At the touch of a button, your FT Survey becomes a portable working document.

ORDER FORM

Tick the Country/Countries below that you wish to receive. A single Survey is priced at £25; 2-5 Surveys are priced at £30 each; 5-20 Surveys are priced at just £17 each. Surveys will be dispatched as they are published. Please enter your address and payment details below:

Surname Initials

Address

Telephone

Date

☐ Egy* ☐ Jor ☐ Kuwait* ☐ Leb* ☐ Mor ☐ Sau ☐ Tun
For Windows ☐ or Apple Mac ☐.
☐ I enclose a UK cheque for £_____ payable to Financial Times Ltd.

☐ Please debit my credit card for £_____

☐ Amex ☐ Mastercard ☐ Access ☐ Visa

Card No: _____

Expiry Date: _____ Signature: _____

Please return your completed order form with payment to: FT Exporter, No. 1 Southwark Bridge, London SE1 9UL, United Kingdom, or fax your order to us on +44 171 873 4862.

☐ Please tick this box if you prefer not to receive information about other FT products and from other selected companies.

In 1995, 60 FT Country Surveys will be published on floppy disk in association with **DHL**

CARRIFOUR

FRF 300,000,000

EQUITY-LINKED ZERO COUPON NOTES DUE 1995

ISIN CODE : XS0048454322

In accordance with the Terms and Conditions of the Notes, notice is hereby given that, pursuant to paragraph (C) (1) "Redemption Amount" of Condition 5, "Redemption and Purchase", the Redemption Amount applicable upon redemption of each Note will be:

FRF 10,000.- per denomination of FRF 10,000

FRF 180,000.- per denomination of FRF 100,000

calculated by applying the following formula:

$$P + (1.25P \times C1 - C0)$$

provided that in no event shall the Redemption Amount be less than the principal amount of the Note, nor greater than 180 % of the principal amount of the Note.

where:

"P" = FRF 10,000 or FRF 100,000 (the principal amount of each Note)

"C1" = FRF 2,841.83 (the arithmetic mean of the quoted Share prices on the Paris Stock Exchange of one Share as at 11:00 am and 4:00 pm (Paris time), as shown on Reuters Screen on September 18, October 17 and November 17, 1995)

"C0" = FRF 1,043 as adjusted on May 5, 1994

Payment of principal will be made on October 5, 1995 in accordance with Condition 6 "Payments" of the Terms and Conditions of the Notes

The Principal Paying Agent **SOGENAL**

SOCIETE GENERALE PARIS GROUP

15, Avenue Emile Reuter - LUXEMBOURG

Sam Yang Co., Ltd.

(Incorporated in the Republic of Korea with Limited Liability)

US\$50,000,000

4 per cent. Bonds due 1998 with Warrants to subscribe for Non-voting Shares of Sam Yang Co., Ltd.

Notice of Adjustment to Subscription Price

NOTICE IS HEREBY GIVEN that the Subscription Price for the Warrants has been adjusted from US\$10.00 to US\$11.11 per share, effective as of October 1, 1995. The adjusted Subscription Price of US\$11.11 per share will be used to calculate the number of shares to be subscribed for by the Warrant holders. The adjusted Subscription Price of US\$11.11 per share will be effective as of October 1, 1995 and the Subscription Price of US\$10.00 will be adjusted to US\$11.11 per share effective immediately after October 1, 1995.

November 28, 1995

By: [Signature], N.A., London

CITIBANK

This survey will cover important relocation, trade and investment issues pertaining to the US, Canada and Mexico. By advertising in this important feature, you will reach a targeted senior level market. For example:

- The FT reaches more senior European decision-makers responsible for business locations/site selection than any other English-language newspaper. (Source: ENRS 1995)
- The FT reaches more European CEOs than any other Pan European English language title. (Chief Executive in Europe 1996)
- The Financial Times is the leading publication reaching large to medium sized industrial and commercial companies across Europe. (Source: ENRS, 1994)

For a full editorial synopsis and details of available advertisement positions, please contact:

Michael Geach

Financial Times, 34 East 80th Street, New York, NY 10022

Telephone: 212 753-4500, Fax: 212 319-0704

West Coast: Nick Mayle Telephone: 415-637-9775

or your usual FT representative

FT Surveys

**New Ideas
New Opportunities
Newport**

Are you aware of what we have to offer?

At Newport we pride ourselves on our understanding of businesses and other individual needs.

Competitively priced green-field sites, skilled labour and a first class road, rail and sea network - just what every successful business wants.

We've got what you need, so let us help you work on new opportunities.

Contact Brian Adcock,
Director of Development,
Newport Borough Council,
Civic Centre, Newport,
Gwent NP9 4UR
or Telephone 01633 246906
Fax: 01633 244721

NEWPORT

The Financial Times plans to publish a Survey on

Franchising

on Tuesday, March 12th.

This survey will focus on areas such as research for potential franchises, explores sources of funding available and highlights the specialist help available.

For more information, please contact

Lesley Sumner

Tel: +44 (0) 171 873 3308

Fax: +44 (0) 171 873 3064

FT Surveys

مكتبة العصر

Samuel Montagu Merchant Banking

Enterprise Inns plc

**£45 Million
Term Loan and
Revolving Credit Facilities**

arranged by

SAMUEL MONTAGU

October 1995

Tom Cobleigh plc

**£60 Million
Flotation**

sponsored by

SAMUEL MONTAGU

November 1995

Taunton Cider plc

**£280 Million
recommended offer
by Matthew Clark plc**

Taunton Cider plc advised by

SAMUEL MONTAGU

October 1995

Burtonwood Brewery PLC

**£25 Million
Revolving Credit Facility**

arranged by

SAMUEL MONTAGU

March 1995

Mansfield Brewery PLC

**£50 Million
Term Loan and
Revolving Credit Facilities**

arranged by

SAMUEL MONTAGU

May 1995

Leading providers of investment banking
services to the brewing and drinks industry.

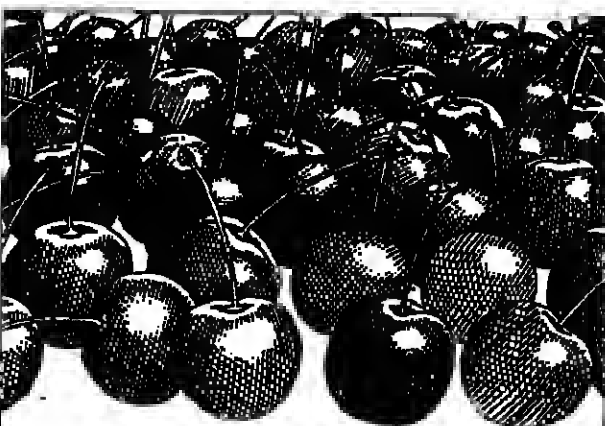


SAMUEL MONTAGU

Member HSBC Group

Samuel Montagu & Co. Limited
40 Leadenhall Street, London EC3R 6AE. Telephone 0171 269 9100
Regulated by the Securities and Futures Authority

AW/51



BUSINESS INFORMATION



THE RIGHT BUSINESS INFORMATION

In the age of information, the hard thing is to find the right information; key company information that's relevant and to the point.

FT McCarthy is your vital source. Our network can provide comprehensive information on the exact companies and sectors that interest you. Every day we gather information from the world's top business publications - it would take you all day just to read them - sort it, and store it. You can access just what you need - by company, by industry, by country or by market. Industry speculation as well as the hard facts.

Access is on CD-ROM, online or hard copy, so it's easy to be on the right side with FT McCarthy. Start today by sending the coupon.

FT McCarthy. The right business information

Complete this coupon and send it to: Michael Ridgway, FT McCarthy, Financial Times Information, Fitzroy House, 13-17 Epworth Street, London EC2A 4DL. Telephone: 0171-825 7953. Please send me details of FT McCarthy.

Name
Company
Address
Country
Telephone

FINANCIAL TIMES
Information

Salvesen beats expectations with £45m

By Geoff Dyer

Christian Salvesen, the distribution group, pleased investors yesterday by announcing the return to growth of its specialist plant hire division and a 9 per cent rise in interim pre-tax profits.

The rise to \$45m (\$71m) - higher than expectations - was also assisted by a modest increase in distribution profits despite continued margin pressure in the UK grocery market. The shares rose by 14p to 254p.

Aggreko, the specialist plant hire business whose performance caused Christian to make a profits warning 18 months ago, improved profits by 21 per cent to \$18.2m (\$15m). Before the warning it had been viewed as driving force behind group earnings.

Commenting on the turnaround at the business, which hires out power generation and temperature control equipment, Mr Chris Masters, chief executive, said: "These figures prove that it is in no way an ex-growth business."

He said that information technology systems had been installed to allow it to manage the business properly and to increase utilisation rates.

In the US, which makes up 50 per cent of the division's profits, a record amount of machinery had been on hire over the period and the division had won a contract to supply equipment to the Atlanta



Chris Masters: 'plant hire not an ex-growth business'

Olympic Games next year. Business levels in the UK were also well up, aided by the hot summer weather.

Distribution profits rose to \$22.5m (\$21.7m) on turnover of \$223.5m (\$190m).

Mr Masters said the UK grocery market, still the group's largest, would continue to be difficult. Margins were also under pressure in the German food distribution market.

However, the group had seen a "healthy" increase in new business in France and the Benelux countries.

The interim dividend is 3.5p from earnings of 10.84p.

Spring Ram recovery hit by poor housing market

The recovery at Spring Ram, the Yorkshire-based kitchens, bathrooms and furniture group which plunged into heavy losses two years ago following a decade of exceptional growth, has run aground, writes Patrick Harverson.

Yesterday the group warned that a combination of the UK housing slump, rising raw materials prices and restructuring costs would leave its annual results "well below" market expectations. It also warned it might not propose a final dividend at the year-end.

The news saw Spring Ram's share price plunge 7p, or 30 per cent, to 17p. At the height of Spring Ram's profitability in 1992 the shares were worth 181p.

COMPANY NEWS: UK

The hangover after the party

Simon London finds shaky foundations underpin chartered surveyors

The wine-bars of Mayfair in central London, the habitual haunt of the UK's commercial estate agents, will be unusually glum this Christmas. Chartered surveyors enjoyed the good life in the 1980s when the property market was at its peak, but now face the biggest squeeze for a generation.

Surveying firms are laying off staff, merging with their competitors and going out of business against a background of falling fee income and often excessive overheads.

The latest move came on Friday with the announcement that Herring Baker Harris, which floated in 1988 as Herring Stan & Daw, may be subject to a reverse takeover by Lambert Smith Hampton.

At its peak in 1992, following a merger with Baker Harris Saunders, the company was valued at more than \$20m. Before Friday's announcement, its market value had dwindled to less than \$2m.

Surveying firms earn fees by acting as agents in property transactions and providing professional services such as valuations and rent reviews.

Agency income has declined across the industry this year because relatively few property transactions have taken place. Indeed, the level of property investment activity is as low as at the trough of 1992. Professional fees are being squeezed as rival firms compete for business. Many in the industry

estimate that there is about 25 per cent more capacity than is required to support the amount of work available.

Ironically, firms are also hamstrung by property costs. Many expanded in the late 1980s and signed long leases at high rents which are impossible to shed. Earlier this year Herring Baker renegotiated its main leases, which reduced its rents but gave rise to an \$870,000 exceptional charge.

High property costs were one

of the fourth largest firm of chartered surveyors, with annual fee income of about \$30m.

Chesterton, the largest firm, has expanded rapidly by buying small regional practices. It argues that only large companies will be able to afford to invest sufficiently in information technology and training.

Firms are also chasing new sources of business such as consultancy work. Chesterton is pursuing facilities management contracts - where compa-

in August, the company paid \$10.8m for a portfolio of 100 pubs from Allied Domecq. It already owned four office buildings, including its City of London headquarters, and now has gross assets of about \$40m.

Mr Lewis added that the public deal also served to cement the firm's relationship with Allied Domecq, an important client. "We won't touch anything which jeopardises our relationship with clients."

Despite the recent consolidation, though, the industry remains fragmented. Chesterton, which employs about 1,850 staff, estimates that its share of the UK market for property advice is less than 5 per cent.

Industry leaders believe that more mergers are inevitable unless the commercial property market returns to the exceptionally high levels of activity seen in the late 1980s. However, the barriers to consolidation are formidable. Firstly, many surveying firms are professional practices rather than limited companies. A consensus is required among all of the partners in the firm before a merger can go ahead.

Second, barriers to entry are low. Every merger spawns new small companies as professional staff leave to set up their own businesses. The bottom line is that there is not enough work to support the UK's 70,000 chartered surveyors. Until the market picks up, or surveyors drop out, the going will remain hard.

Surveying firms are responding to this pressure in a number of ways. Some are expanding while others are chasing new sources of business such as consultancy work

factor behind the collapse of Colliers Erdman Lewis, which fell into receivership in October. The firm has now been acquired by Conrad Ritblat, the quoted chartered surveying firm chaired by Mr John Ritblat, who also heads British Land, the UK's third largest property company.

Surveying firms are responding to this pressure in a number of ways. Some are expanding in attempts to create larger organisations with lower costs and higher margins.

Lambert Smith Hampton recently merged with another rival, Connell Wilson, to create

nies contract out the management of their premises. It is negotiating with British Gas to take on the utility's facilities management work in return for an equity stake.

Conrad Ritblat has caused a stir among his contemporaries by assembling a property investment portfolio of his own as well as advising clients.

"We recognise the need for a service business to have solid foundations. What better base than a property portfolio?" says Mr Philip Lewis, executive director.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (£)	Current dividend (£)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Ashtons	Yr to Oct 1	26.7 (23.5)	6.5 (1.19)	12.47	Feb 8	2.2	3.3	3.3
Adams	6 mths to Sept 30	2.79 (2.4)	0.234 (0.331)	0.32	Feb 8	0.08	0.08	0.08
Dea Valley Water	6 mths to Sept 30	5.8 (5.7)	2.91 (2.22)	19.59 (13.67)	Jan 8	4.83	4.83	4.83
European Colour	6 mths to Sept 30	10.2 (8.5)	1.25 (0.85)	2.59 (1.74)	Jan 8	0.75	0.75	0.75
Field	6 mths to Sept 30	97.3 (77.7)	3.07 (2.26)	11.5 (8.4)	Feb 19	2.5	2.5	2.5
Globe View	24 mths to Sept 16	21.2 (17.6)	2.52 (1.36)	14.39 (15.57)	Apr 8	4	4	4
Harling Ltd	6 mths to Sept 30	32.5 (32)	2.48 (1.44)	0.83 (0.08)	Apr 8	0.25	0.25	0.25
Marylebone	6 mths to Sept 30	18.4 (12.1)	1.16 (0.54)	7.11 (2.06)	Jan 18	1	1	1
Morson	Yr to Dec 30	64.6 (49)	0.622 (0.214)	2.01 (0.5)	Jan 31	0.5	0.5	0.5
Repsol	6 mths to Sept 30	12.2 (8.4)	0.803 (0.507)	2.4 (1.6)	Jan 23	0.5	0.5	0.5
Prohibition (Christian)	6 mths to Sept 30	7.63 (5.5)	1.26 (0.74)	6.1 (6.5)	Apr 6	0.6	0.6	0.6
Selwyn (Christian)	6 mths to Sept 30	34.6 (19.3)	4.09 (4.14)	10.84 (10.5)	Feb 5	3.4	3.4	3.4
Sanderson East	Yr to Sept 30	57.6 (34)	5.31 (4.23)	8.81 (7.3)	Feb 5	1.8	1.8	1.8
Shaw (John)	6 mths to Sept 1	6.77 (10.2)	0.111 (0.402)	0.21 (0.77)	Jan 19	0.2	0.2	0.2
Tinsley Baker	6 mths to Sept 30	21.3 (14.7)	1.52 (0.73)	3.7 (1.6)	Jan 31	0.333	0.333	0.333
Tinsley	Yr to Sept 30	60.7 (50.1)	5.59 (7.58)	21.1 (15.4)	Feb 5	2.5	2.5	2.5
Whitbread	6 mths to Sept 30	34.8 (34.2)	3.68 (3.22)	5.1 (4.4)	Jan 9	1.36	1.36	1.36

	Turnover (£m)	Pre-tax profit (£m)	EPS (£)	Current dividend (£)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Investment Trusts	6 mths to Sept 30	283 (231)	12.28 (11.54)	3.83 (3.7)	Jan 12	2.1	2.1	2.1
British	6 mths to Sept 30	128.6 (117.6)	2.38 (1.84)	4.29 (3.88)	Jan 12	2.5	2.5	2.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. After share consolidation. For increased capital. *First interim for year to September 30 1995. †Midyear final. ‡Co-operative retained.

FIERA MILANO. NON STOP.

There's no stopping at Fiera Milano. One event follows another, punctually and successfully. As always. Over 70 exhibitions and 1.5 million sq. m. of stand space sold every year. 35,000 exhibitors and 2.6 million visitors, with work forging ahead on new pavilions and the refurbishment of existing ones to make them even more functional. If you don't believe us, just look up. The year 2000 is already on its way.

INTERNATIONAL EXHIBITION CALENDAR FROM JANUARY TO JULY 1996

January	February	March	April	May	June	July
19-22 CHIBI '96 International exhibition of gift articles, fancy goods, perfumery items, costume jewellery and smokers' supplies	9-12 MACCE PRIMAVERA '96 International Exhibition of Tableware, Household and Gift Items - Silverware - Gold - Watches	28 Feb. BIT '96 3 Mar. International Tourism Exchange	18-22 SALONE INTERNAZIONALE DEL MOBILE International Furniture Show	3-6 MEDO '96 International optics, optometry and ophthalmology exhibition	4-6 ESMA International knitwear and clothing exhibition	1-2 MIAS ESTIVO '96 International sportswear, sport and camping equipment exhibition
19-22 CART '96 International exhibition of stationery, paper and cardboard products, articles for school and fine arts	23-25 MIFOR '96 Floriculture, Plants and Gardening Accessories. International Exhibition Lachiaro, South Pavilion	13-16 FLUIDTRANS COMPOMAC 15th International biennial exhibition of Power Transmission Systems and Control and Engineering Design Equipment	14-17 69 th MIPEL International leather goods market	27-31 30 th MOSTRA CONVEGNO EXPOCOMFORT International exhibition and conference of Heating, Air-Conditioning, Refrigeration, Plumbing & Sanitary Installations. Bathroom Fittings	22-27 15 th INTERBIMALL International biennial wood processing machinery and accessories exhibition	
24-28 34 th SALONE DEL GIOCATTOLO '96 International Toy Fair Lachiaro, South Pavilion			14-18 EXPO DETERGO '96 Specialist international exhibition of equipment, services, products and accessories for laundering, ironing, dry cleaning and related industries		22-27 15 th SAGMIL International exhibition of components for furniture	
28-30 MIAS INVERNALE '96 International sportswear, sport and camping equipment exhibition					22-27 15 th SAGMIL International exhibition of components for furniture	
					4-6 ESMA International knitwear and clothing exhibition	
					6-9 Lift '96 2nd International exhibition for lifts, related components and accessories - technical press and services	
					7-10 CHIBIDUE '96 International exhibition of gift articles, fancy goods, perfumery items, costume jewellery and smokers' supplies	
					7-10 CHIBIMART '96 Selling Market of typical craft products	
					12-14 BORITEC 8th International Cooperation, Development and Investment Exchange	

The heart of Milan.

Fiera Milano - Largo Domodossola, 1 - 20145 Milano - Tel. (+39) 2 4997.1 - Fax (+39) 2 4997.7179 - Telex 331360-33221 EAFM I
Representative for Great Britain, Ireland
OVERSEAS TRADE SHOW AGENCIES LTD 11, Manchester Square - GB - London W1M 5AB - Tel. (0171) 4861951 - Fax (0171) 487480 - Telex 24591

FOR SALE RETAIL GROUP OF COMPANIES

Due to impending retirement at shareholder and management levels, an opportunity arises to acquire a long-established retail group with annual turnover in excess of £25 million operating from over eighty outlets in the Midlands, North of England and Scotland.

The group's activities are supported by a sophisticated central warehousing facility and by fully computerised accounting and stock recording systems.

Write to: Box B4153, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES WANTED

ARTHUR ANDERSEN
ARTHUR ANDERSEN & CO. SC

WANTED - UK LOGISTICS COMPANY

Large and acquisitive quoted European transport company seeks a UK logistics company with the following characteristics:

- National or strong regional presence. The regional priority focus is in the Midlands and North West.
- Established depot operations with significant value added contracts.
- Experienced operations staff.

For further information please contact Andrew Gray telephone 01223 535214, Arthur Andersen, Bejeman House, 104 Hills Road, Cambridge CB2 1LH.

Arthur Andersen is a member of the Institute of Chartered Accountants in England and Wales to carry on investment business.

STOCKBROKERS WANTED

City based private client stockbroker, with expanding branch network, seeks additional branch offices and commission based brokers.

Contact Graham Chamberlain, Durlacher Ltd, 10 Throgmorton Avenue, London EC2N 2DL. Tel: 0171-628-4306

BUSINESSES FOR SALE

FOR SALE RETAIL GROUP OF COMPANIES

Due to impending retirement at shareholder and management levels, an opportunity arises to acquire a long-established retail group with annual turnover in excess of £25 million operating from over eighty outlets in the Midlands, North of England and Scotland.

The group's activities are supported by a sophisticated central warehousing facility and by fully computerised accounting and stock recording systems.

Write to: Box B4153, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES WANTED

ARTHUR ANDERSEN
ARTHUR ANDERSEN & CO. SC

WANTED - UK LOGISTICS COMPANY

Large and acquisitive quoted European transport company seeks a UK logistics company with the following characteristics:

- National or strong regional presence. The regional priority focus is in the Midlands and North West.
- Established depot operations with significant value added contracts.
- Experienced operations staff.

For further information please contact Andrew Gray telephone 01223 535214, Arthur Andersen, Bejeman House, 104 Hills Road, Cambridge CB2 1LH.

Arthur Andersen is a member of the Institute of Chartered Accountants in England and Wales to carry on investment business.

STOCKBROKERS WANTED

City based private client stockbroker, with expanding branch network, seeks additional branch offices and commission based brokers.

Contact Graham Chamberlain, Durlacher Ltd, 10 Throgmorton Avenue, London EC2N 2DL. Tel: 0171-628-4306

FOR SALE RETAIL GROUP OF COMPANIES

- Large blue chip customer base
- 100 (approx) ongoing manufacturing contracts
- Annual turnover \$2 1/2 million
- In-house design capability (C.A.D.)
- Experienced workforce
- Modern, single storey leasehold premises of 20,000 sq ft
- Located in South East Yorkshire, easy access to M1/A1 road network system
- Ongoing service contracts
- Mobile service engineer network throughout the country
- Complete with all necessary manufacturing equipment
- Forward order book of \$1 million plus

Haines Watts
H//

For further information please contact:
I J Gould or J D Travers, Haines Watts, Phoenix House, 1-3 Newhall Street, Birmingham B3 3AH.
Tel: 0121 212 4477 Fax: 0121 212 4459

Haines Watts is an appointed representative of Haines Watts & Co, which is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

By Order of St Ivel Ltd Consequent upon the closure of Rivendale Foods Ltd

MAJOR SALE BY AUCTION

In Lots at the Premises - Viking Way, Wincan Industrial Estate, Swanscombe, West Glamorgan, South Wales

On: Wednesday 6th December 1995 at 10.30am

EXCELLENT MODERN COOK CHILL READY MEALS PACKAGING & PROCESSING PLANT

(Much Purchased Post 1993)

Viewing on Monday 4th & Tuesday 5th December 1995

9.00am to 4.00 pm & Throughout Sale Day

For Colour Brochures & Catalogues

JOHN HENRY BUTCHER

Paul Jones, Gwynedd Road, Cardiff CF1 1JG

Tel: 01222 588888

Fax: 01222 582258

ESTABLISHED EDUCATION TRAINING & PUBLISHING COMPANY

FOR ACCOUNTANTS, SURVEYORS AND LAWYERS

- Links with major UK universities
- Recognised by relevant professional bodies
- Training & Publishing to over 100,000 professionals each year.
- Nationwide recognition.
- Serious offers over 25 million.

Write to: Box B4160, Financial Times, One Southwark Bridge, London SE1 9HL

ESTABLISHED BAKERY BUSINESS

- 10 retail sites and wholesale sales
- Turnover circa £2 million
- Bakery available leasehold or freehold
- Home counties location

Principals only contact:

Hurst Morrison Thomson, Chartered Accountants,

2 The Switchback, Gardner Road,

Maidenhead, Berkshire SL6 7RJ

Telephone 01628 789753

Saudi

By Robert Carver

Saudi Arabia is a country of contrasts. It is a land of oil and modernity, yet it is also a land of tradition and conservatism. The country is a member of the Organisation of Petroleum Exporting Countries (OPEC) and is one of the world's largest oil producers. It is also a member of the Arab League and the Organisation of Islamic Cooperation. The country is a constitutional monarchy, with King Fahd bin Abdulaziz Al Saud as the head of state. The capital is Riyadh. The official language is Arabic. The population is approximately 15 million. The country is a member of the United Nations and the World Trade Organization.

Bolivia

Like many of

Bolivia is a country of contrasts. It is a land of oil and modernity, yet it is also a land of tradition and conservatism. The country is a member of the Organisation of Petroleum Exporting Countries (OPEC) and is one of the world's largest oil producers. It is also a member of the Arab League and the Organisation of Islamic Cooperation. The country is a constitutional monarchy, with King Fahd bin Abdulaziz Al Saud as the head of state. The capital is Riyadh. The official language is Arabic. The population is approximately 15 million. The country is a member of the United Nations and the World Trade Organization.

BASE METALS

LONDON METAL EXCH

BASE METALS

LONDON METAL EXCH

BASE METALS

LONDON METAL EXCH

BASE METALS

LONDON METAL EXCH

BASE METALS

LONDON METAL EXCH

BASE METALS

LONDON METAL EXCH

Saudi Arabia puts oil price before market share

By Robert Corzine

Saudi Arabia has decided that the quest for higher oil prices should take precedence over any ambition to carve out a greater share of the world's growing oil market.

The kingdom, which is the world's largest oil exporter, said to be content with its present production level of 8.5 million barrels a day. This is in spite of public protests from Saudi officials that producers outside the Organisation of Petroleum Exporting Countries are capturing the lion's share of the growth in the world oil market at the expense of Opec producers.

At last week's Opec meeting in Vienna, Saudi Arabia said little about non-Opec production, the issue that has dominated

discussions within the group over the past year. The message to other Opec states from Mr Ali al-Naimi, the new Saudi oil minister, was that closer adherence to the 24.5m-barrel-a-day production ceiling remained the group's best option for boosting net revenues.

Saudi delegates suggested that \$1 to \$3 a barrel could be added to the present oil price if Opec over-production, estimated at 400,000 to 1m barrels a day, was reined in.

The kingdom's longer-term price goals also appear relatively modest when viewed against the official Opec target of \$21 a barrel for the Opec basket of seven crude oils.

"We could live" with oil prices in the \$15-\$20 range for the benchmark Brent Blend, a

Saudi official said.

Opec last week claimed that some non-Opec producers had accepted the need to share the growth in the global oil market among the world's exporters. But Saudi officials are said to be sceptical about any short-term solution. Although they predict a slowdown in non-Opec output next year, they believe there is little that Opec can do, apart of engineering a politically difficult price collapse, to prevent international oil companies from expanding production.

Saudi officials also believe that attempts to persuade key non-Opec producers such as the Norwegians, the world's second largest oil exporter, to co-operate in stabilising the market are doomed to failure unless Opec falls into line with

its calling.

The tough talk last week between Saudi Arabia and Venezuela, a founder member of Opec, is at present the most serious quota violation, caused some analysts to wonder whether the core of big producers was in danger of melting down. Certainly Saudi officials made little attempt to hide their anger at Venezuela's persistent quota violation.

Some delegates said that the problem of Venezuelan over-production, which in large part is a reaction to the severe shortage of foreign currency faced by the South American country, could soon be eased if it succeeded in negotiating a new agreement with the International Monetary Fund.

Money from such an agreement could be available some

time in the first quarter of next year, although there is still a long way to go before any deal is finalised. In addition, Venezuela's President Rafael Caldera, a critic of the IMF, may not be able to bring himself to sign it.

Even if he does, however, there are some who see the seeds of Opec's long-term destruction in the decision by Venezuela and other member states to rely on foreign companies to maintain or boost their oil output.

The prospect that there may soon have to be internal competition for member states as well as national ones would probably make the present system unworkable, say analysts.

So is Opec a dying institution that no longer reflects the

realities of the world's oil industry? "The market cares about Opec and it doesn't care about Opec," admits one Saudi official. He contends, however, that it will prove relevant in the long term.

Others are not so sure. Mr Robert Mabro, head of the Oxford Institute for Energy Studies, compares Opec with "a tiger that for the last 10 years has been either asleep, in a coma or dead".

As long as the oil markets remain uncertain about its status, they will continue to give the Opec "tiger" a profit of around \$5 a barrel.

"At some stage the market might feel confident enough to twitch the tiger's nose with a stick," says Mr Mabro, but only when it can "smell the stink of the carcass".

Brazilian coffee rebels plan rival export federation

A group of Brazil coffee exporters were expected yesterday to formalise the establishment of an association that they felt would represent them better than the current federation, a representative of the group's said, reports Reuters from Rio de Janeiro.

The group has fallen out with the Brazilian Federation of Coffee Exporters (Febec) over its (Febec's) plan to ration exports as part of an international scheme aimed at reducing world stocks.

At the same meeting, however, members were to hear a proposal from Febec, which is seeking to bring the rebels back into the fold, said Mr Joaquim Libanio Leite.

"A proposal was made [last week] which will be put to all our members. Febec's wish is that there is no new association," Mr Leite said.

The exporters broke away

from the Febec line when they refused to sign a private sector plan that divided out exports internally and set taxes to be deposited in a promotional fund. The scheme was to coincide with a global producer scheme to limit supply and force consumers to drawdown stocks.

The dissidents support the international export retention plan but do not accept the imposition of internal quotas on exporters.

Initially 38 exporters refused to sign the Brazilian plan, called Programa Cafe do Brasil. Now, however, there were 41 member firms, Mr Leite said.

Ten members of the new association, expected to be called the Brazilian Association of Coffee Exporters, have already handed in their resignations as board members of Febec.

Bolivia's gold acts as a magnet on prospectors

Like many of its Latin American neighbours Bolivia is in the grip of gold fever, writes Sally Bowen

Like many Latin American countries, Bolivia is in the grip of gold fever. Exploration companies are prospecting the length and breadth of the country, finding promising deposits in many, so far undeveloped areas.

At last month's well-attended mining conference in La Paz, a large percentage of the 30 overseas participants represented gold mining ventures. Some, like RGC, American Barrick and RTZ already had Bolivian exploration subsidiaries up and running; others were scouting for potential partners and concessions.

Gold, of which Bolivia at present produces 14 tonnes a year, is now the chief export earner and optimists say output could easily double in the next few years. "If you want to get into basic exploration and get in cheap, this is the only place to be," says Mr Charles Bruce, a consultant with long experience in Bolivia.

Canadian juniors need no convincing they are already in Bolivia in force, sometimes linked up with local partners,

already scrapping over promising deposits. Eaglecrest Explorations of Vancouver, for example, in association with Bolivian-based Excalibur, believes it has made the largest gold find for a decade.

It has claimed 7,000 hectares in the San Simon area of the Beni department and says that the main deposit - known and worked since the time of the Jesuit missions - has undeniable reserves of over 1m tonnes. So far Eaglecrest has explored only a tenth of its total claim area, but financing for forthcoming trenching and drilling is secured, according to company president Mr Victor Lahmar.

The San Simon region, less than 50km from Bolivia's eastern border with Brazil, is remote and rugged. Some small-scale extraction is underway by Brazilian "garimpeiros" (unlicensed miners) who smuggle gold back across the border apparently with the connivance of local authorities. Excalibur and Eaglecrest say they have invested some \$500,000 so far in exploring the

zone and have budgeted \$2m this year. Development costs are estimated anywhere between \$200,000 and \$300,000. Numerous other companies are exploring potentially rich concessions. Da Capo

since colonial times.

One such, and the furthest advanced of these new ventures, is the Pucallpa Norte deposit in the east being jointly developed by Britain's RTZ and Comsur, Bolivia's

leading mining company.

Investment to date tops \$21.5m and plant construction is due to start before the year's end. Pucallpa Norte's 2.5m tonnes of alluvial gold reserves average 243 grams a tonne; it is planned to process 1,500 tonnes daily. Officials say this will be the first fully mechanised mining operation in the non-traditional area of San Ramon.

Also in Bolivia's eastern pre-Cambrian shield is the much talked-of Don Mario prospect, co-owned by Canada's Borealis Resources and Barrick Gold, meanwhile, are quietly enthusiastic about their respective

resources, also of Vancouver,

has been disputing Eaglecrest's San Simon claim but, meanwhile, is concentrating on Amayampampa, south-east of Oruro on the western edge of the eastern cordillera. Da Capo has pre-feasibility studies under way and says it is looking at in-ounce projects.

Preliminary exploration reports from across the national territory indicate a number of important finds to be confirmed. Many of these are in areas not traditionally considered gold-rich, although some deposits have been known and desultorily worked

1998 to prove some 5m tonnes of ore with between 1.5 and 2 grams of gold and 40 to 60 grams of silver a tonne. Reserves also contain about 2 per cent copper.

Company officials hope the further \$10m they will spend in the next nine months will boost reserves to 40m tonnes. Initial projections are for 150,000 ounces of gold a year. However, optimistic Mr Oscar Kopp, La Rosa's managing director, says output could eventually be almost three times that - which would take it past Battle Mountain's Kori Kollo, at present Bolivia's leading and Latin America's second-biggest gold producer.

Mr James Stewart of Canada's Takla Star, which concentrates on nickel back home, calls the company's Orkho Pina gold deposit on Bolivia's border with Chile "one of the most exciting projects I've seen". Bolivia has the potential to become the Nevada of South America, Canada's Barrick Resources and Barrick Gold, meanwhile, are quietly enthusiastic about their respective

southern concessions of Tazna and Mesito.

Kori Kollo remains far and away Bolivia's greatest gold mining success story so far. Located near Oruro and the largest gold producer in Latin America last year, it has now been overtaken by Peru's Yanacocha. But output is up again this year and should top 350,000 ounces.

Potential investors seem content with Bolivia's investment and tax regimes. The mines ministry is moving ahead with legislation designed to clear up some gripes: procedures for obtaining mining rights will be simplified and legal guarantees for concession holders strengthened.

"I see Bolivia as Peru was some three years ago; with good basic conditions and excellent potential for some exciting discoveries," says Mr Len Harris, one of the region's most experienced miners and the main responsible for developing the fabulous Yanacocha. "The Bolivian government is showing the same sort of commitment as we found in Peru."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amsterdam Metal Trading)

ALUMINIUM, 99.7% PURITY (\$ per tonne)

Close 1673.74 1708.40

Previous 1673.74 1713.14

High/Low 1677.16/1718.17

AM Official 1400.10 1442.40

Kerb close 1400.10 1702.10

Open Int. 224,862

Total daily turnover 36,577

ALUMINIUM ALLOY (\$ per tonne)

Close 1405.15 1448.50

Previous 1400.10 1443.45

High/Low 1400.10 1459.45

AM Official 1400.10 1442.45

Kerb close 1400.10 1445.50

Open Int. 4,045

Total daily turnover 1,397

LEAD (\$ per tonne)

Close 761.5-83.5 754.35

Previous 755.87 754.35

High/Low 755.87 760.75

AM Official 755.87 754.35

Kerb close 755.87 754.35

Open Int. 32,208

Total daily turnover 6,756

ZINC, special high grade (\$ per tonne)

Close 8450.90 8600.805

Previous 8625.35 8745.50

High/Low 8500.45 8745.50

AM Official 8450.97 8600.40

Kerb close 8450.97 8600.10

Open Int. 44,283

Total daily turnover 17,875

TIN (\$ per tonne)

Close 6415.25 6445.95

Previous 6390.40 6415.25

High/Low 6390.40 6470.625

AM Official 6420.30 6450.50

Kerb close 6420.30 6445.95

Open Int. 18,127

Total daily turnover 8,048

COPPER, grade A (\$ per tonne)

Close 2885.56 2782.63

Previous 2885.56 2781.43

High/Low 2885.56 2782.63

AM Official 2885.56 2782.63

Kerb close 2885.56 2782.63

Open Int. 172,120

Total daily turnover 48,280

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

AM Official 138.45 138.50

Kerb close 138.45 138.50

Open Int. 100 303

Total 100 303

LME AM Official 5m rate 1.5505

LME Closing 5m rate 1.5510

Spot 1.5505 1.5477 5m rate 1.5541 5m rate 1.5508

HIGH GRADE COPPER (COMEX)

Close 138.45 138.50

Previous 138.45 138.50

High/Low 138.45 138.50

INTERNATIONAL CAPITAL MARKETS

Prices boosted by German rate cut speculation

By Richard Lapper and
Antonia Sharpe in London,
and Lisa Branstetter in New York

International bond markets enjoyed another good day yesterday amid mounting speculation that the Bundesbank will move later this week to cut interest rates.

Fresh German economic data provided further signs that inflationary pressures are easing and the strength of the dollar buoyed European currencies against the D-Mark, providing a fillip for the high yielding markets.

"Germany is providing the window - the dollar is opening the door," said Mr Graham McDevitt, global bond strategist at Banque Paribas.

News of a larger than expected fall in German imports and prices gave the market a good start yesterday, and bonds later extended their gains in the wake of unchanged cost of living figures from Bavaria.

Rate cut talk then drove the market up further, with the December 10-year bond contract at Liffe touching a high of 98.50, before settling at 98.42.

"Speculation has been getting quite acute for a rate cut on Thursday [at the Bundesbank Council meeting]," said Mr Graham McDevitt of Banque Paribas.

Reporting a big increase in imports from the US, Mr McDevitt said: "A lot of people have missed the boat on this rally. They were sitting the year out but now more and more of them are looking to get involved. This rally is going further than people thought," he said.

UK government bonds were helped by Germany and the strength of sterling, but the American issues in the market were positive expectations about today's budget. Analysts expect the chancellor to deliver a relatively tight fiscal package allowing the gov-

ernment to ease monetary policy, with many expecting a cut in interest rates next month.

The December long gilt continued its strong recent performance by the high-yielders, with Spanish, Swedish and Italian bonds all making headway on the back of currency strength.

Sweden again performed well, with the 10-year yield spread over German bunds contracting by 7 basis points to 249 points, Spain's 10-year yield spread over Germany narrowed by six basis points to 389, while on the same measure Italy came in by 14 basis points to 523 points.

The Italian market was also helped by the Treasury's successful operation to retire 1,000bn of short-dated debt. It also helped to renege bond buy-back operations "reluctantly soon," following yesterday's well-received debut.

The Treasury aims to buy back bonds below the levels at

which it issued them. It would also concentrate on areas of the yield curve where bonds were seen to be distorted or misaligned and on issues maturing in the usually heavy months of January and March.

Yesterday the December 10-year bond futures contract rose by more than a point even though the amount of bonds bought was less than they were.

"Although the sums involved are small, the market approves of the government using privatisation proceeds to pay off debt liabilities," said Mr Julian Jessop, international economist at HSBC Markets.

German rate cut speculation and signs of weakness to the US economy also sent Treasury prices higher to early trading.

Near midday, the benchmark 30-year Treasury was up 1/4 at 107 1/2 to yield 6.225 per cent. At the short end of the

maturity spectrum, the two-year note was 1/4 stronger at 100 1/2, yielding 5.545 per cent.

Both anecdotal evidence and new data supported the belief that the US economy was slowing. Press reports indicated that sales were weak last week and - traditionally the start of the holiday shopping season in which stores make about 40 per cent of their annual sales.

Meanwhile, the National Association of Realtors said existing home sales slipped by 1.9 per cent to 4.1m in October after a series of sharp gains in the summer and early autumn.

Economists had expected home sales to have held steady at about 4.2m.

Discussion of German monetary policy also boosted the dollar against the D-Mark. In early trading, the US currency was up 1/4 cent to 1.48 DM/\$, compared with DM1.484 late on Friday. The dollar also gained against the yen, rising to ¥101.75 from ¥101.52.

Details of Granada's £2.5bn three-year revolving credit facility to finance part of its £3.28bn hostile bid for hotel group Forte have emerged.

Although the arranging banks - ABN Amro Bank, Barclays Bank and Chemical Bank - declined to comment on the terms, other bankers said the UK television and leisure group would be paying an interest margin of 37.5 basis points over the London interbank offered rate (Libor).

The commitment fee will be 15 basis points before the bid is declared unconditional; after that, it would rise to 20 basis points, dealers said.

The interest margin is significantly above the 18.75 basis point spread Granada is paying on a £500m facility it arranged earlier this year.

Acquisition-related financings tend to command higher interest rates than plain-vanilla corporate credit facilities, especially when they back a hostile bid.

Terms emerge for Granada facility

By Conner Middlemann

Details of Granada's £2.5bn three-year revolving credit facility to finance part of its £3.28bn hostile bid for hotel group Forte have emerged.

Although the arranging banks - ABN Amro Bank, Barclays Bank and Chemical Bank - declined to comment on the terms, other bankers said the UK television and leisure group would be paying an interest margin of 37.5 basis points over the London interbank offered rate (Libor).

The commitment fee will be 15 basis points before the bid is declared unconditional; after that, it would rise to 20 basis points, dealers said.

The interest margin is significantly above the 18.75 basis point spread Granada is paying on a £500m facility it arranged earlier this year.

Acquisition-related financings tend to command higher interest rates than plain-vanilla corporate credit facilities, especially when they back a hostile bid.

Meanwhile, the UK government's decision last week to refer agreed takeover bids for two regional electricity companies to the Monopolies and Mergers Commission has led National Power and PowerGen to rethink the jumbo loans they had arranged to help finance the deals. An MMC decision is not expected before next March.

National Power's £2.5bn credit line as a result of the referral, it had been launched into general syndication last Wednesday. The loan, priced at 12.5 basis points over Libor, had been arranged by NatWest Markets and Chemical Bank.

PowerGen is still debating what to do with its £2.55bn facility, which consists of a £500m tranche to cover working capital needs and a £1.05bn tranche to finance the acquisition of Midland Electricity. The loan has been fully syndicated, so if PowerGen pulled it, the company would lose a portion of the fees it has already paid to banks.

Colombia D-Mark deal smaller and more generous than forecast

By Conner Middlemann
and Antonia Sharpe

The Republic of Colombia's long-awaited D-Mark debut materialised yesterday, but it was smaller and more generous than expected.

Instead of the planned DM500m offering, Colombia issued only DM150m of five-year bonds.

The paper was priced to yield 200 basis points over the corresponding German government bond, well above the originally forecast spread of around 165 basis points, and the coupon was 7.25 per cent, higher than the projected 7 per cent.

Despite Colombia's painstaking efforts to differentiate itself from other Latin American

credits, dealers said that investors demanded higher rewards for buying the republic's bonds.

The deal was not helped by the emergence of three Latin American issues in the D-Mark sector last week, all paying

coupons of 10 per cent or more and with yield spreads of between 465 and 565 basis points over German government bonds.

Nevertheless, joint leads Deutsche Morgan Grenfell and SBC Warburg reported solid demand from institutional investors and also some retail buying.

The D-Mark sector also saw two floating-rate issues: DM300m of seven-year paper for SGZ-Bank via Merrill Lynch and Trinkaus & Burkhart, and DM500m of notes for Grundkreditbank through DGB Bank.

WestLB tapped the budding South African rand market again, with a R250m issue of five-year bonds which saw strong interest from German and Benelux retail investors, according to lead manager West Merchant Bank.

Fujitsu, the Japanese electronics manufacturer, issued the largest coupon-warrant bond since 1987: \$600m of five-year bonds.

"The market for equity-warrant issues is smaller than it was a few years ago, but investors

are ready to take up good quality names," said a syndicator at lead manager Nikko Europe.

Irish's first securitisation, of local authority mortgages is

due to be launched next week. UBS has arranged the £540m 10-year asset-backed security which is priced to yield about 20 to 25 basis points over Irish government bonds.

The proceeds of the deal, called Ulysses, will meet a commitment made by the European Central Bank to supply social security payments dating back to the 1970s.

NEW INTERNATIONAL BOND ISSUES

Borrower	US \$	Coupon	Price	Maturity	Yield	Spread	Book runner
US \$100m							
Colombia	150	7.25	100.00	Dec 2000	2.25	+350W (2y)	Nikko Europe
ABN Amro	50	6.75	100.00	Dec 2000	2.25	+350W (2y)	ABN Amro
SGZ-Bank	300	6.75	100.00	Dec 2000	2.25	+350W (2y)	Merrill Lynch
Grundkreditbank	500	6.75	100.00	Dec 2000	2.25	+350W (2y)	Trinkaus & Burkhart
WestLB	250	6.75	100.00	Dec 2000	2.25	+350W (2y)	West Merchant Bank
Fujitsu	600	7.25	100.00	Dec 2000	2.25	+350W (2y)	Deutsche Morgan
US \$50m							
Colombia	150	7.25	100.00	Dec 2000	2.25	+350W (2y)	Nikko Europe
ABN Amro	50	6.75	100.00	Dec 2000	2.25	+350W (2y)	ABN Amro
SGZ-Bank	300	6.75	100.00	Dec 2000	2.25	+350W (2y)	Merrill Lynch
Grundkreditbank	500	6.75	100.00	Dec 2000	2.25	+350W (2y)	Trinkaus & Burkhart
WestLB	250	6.75	100.00	Dec 2000	2.25	+350W (2y)	West Merchant Bank
Fujitsu	600	7.25	100.00	Dec 2000	2.25	+350W (2y)	Deutsche Morgan

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch. Coupon in % of face value. a) Floating rate, b) Fixed rate, c) Floating rate, d) Fixed rate, e) Floating rate, f) Fixed rate, g) Floating rate, h) Fixed rate, i) Floating rate, j) Fixed rate, k) Floating rate, l) Fixed rate, m) Floating rate, n) Fixed rate, o) Floating rate, p) Fixed rate, q) Floating rate, r) Fixed rate, s) Floating rate, t) Fixed rate, u) Floating rate, v) Fixed rate, w) Floating rate, x) Fixed rate, y) Floating rate, z) Fixed rate.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Coupon	Red	Price	Day's	Yield	Week	Month
			Change		Change	Change
Australia	7.500	97.05	95.2000	+0.70	6.83	6.35
Austria	6.500	110.05	96.5000	+0.70	6.83	6.35
Belgium	6.500	103.05	96.5000	+0.70	6.83	6.35
Canada	7.500	120.05	100.0000	+0.70	6.83	6.35
Denmark	7.000	120.05	97.0000	+0.70	6.83	6.35
France	7.500	105.05	100.0000	+0.70	6.83	6.35
Germany	7.500	105.05	100.0000	+0.70	6.83	6.35
Italy	7.500	105.05	100.0000	+0.70	6.83	6.35
Japan	7.500	105.05	100.0000	+0.70	6.83	6.35
Netherlands	7.500	105.05	100.0000	+0.70	6.83	6.35
Portugal	7.500	105.05	100.0000	+0.70	6.83	6.35
Spain	7.500	105.05	100.0000	+0.70	6.83	6.35
Sweden	7.500	105.05	100.0000	+0.70	6.83	6.35
UK	7.500	105.05	100.0000	+0.70	6.83	6.35
US Treasury	7.500	105.05	100.0000	+0.70	6.83	6.35

Source: Reuters

US INTEREST RATES

Rate	Yield	Price	Day's	Yield	Week	Month
			Change		Change	Change
1-month	5.50	100.00	100.0000	+0.70	6.83	6.35
3-month	5.50	100.00	100.0000	+0.70	6.83	6.35
6-month	5.50	100.00	100.0000	+0.70	6.83	6.35
1-year	5.50	100.00	100.0000	+0.70	6.83	6.35
2-year	5.50	100.00	100.0000	+0.70	6.83	6.35
3-year	5.50	100.00	100.0000	+0.70	6.83	6.35
5-year	5.50	100.00	100.0000	+0.70	6.83	6.35
10-year	5.50	100.00	100.0000	+0.70	6.83	6.35
30-year	5.50	100.00	100.0000	+0.70	6.83	6.35

Source: Reuters

BOND FUTURES AND OPTIONS

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	119.70	119.70	+0.30	120.02	119.68	53,933	112,535
Mar	119.82	119.82	+0.30	120.18	119.70	3,948	15,402
Jun	119.88	119.88	+0.30	120.18	119.68	127	3,484

Source: Reuters

UK GILTS PRICES

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	98.17	98.17	+0.40	98.50	98.12	101,769	195,069
Mar	97.47	97.47	+0.41	97.90	97.25	17,714	58,151

Source: Reuters

Source: Reuters

Source: Reuters

Source: Reuters

Source: Reuters

Source: Reuters

Source: Reuters

Source: Reuters

UBS seen as front-runner for Irish Treasury role

By Antonia Sharpe

The Irish National Treasury Management Agency is to appoint a new liability management adviser for its £500m of debt. J.P. Morgan has held the position since the agency was set up five years ago.

Mr Paul Sullivan, a director of the NTMA, said it had decided to re-submit the contract for tender in view of the considerable advancement in banks' debt-liability skills in recent years.

About eight banks, including J.P. Morgan, HSBC, Lehman Brothers, Merrill Lynch and

UBS, were asked to tender. It is believed that UBS is the favourite to be awarded the contract. A decision is likely to be announced by mid-December and the contract will start at the beginning of next year.

Mr Sullivan said the winner would be required to advise the NTMA on the appropriate mix of currencies, the maturity structure and the interest duration of its debt portfolio, as well as market risk.

It would create a benchmark for Ireland's domestic and foreign debt liabilities and provide software to show where the NTMA stood against it.

FT-ANALYSTS FIXED INTEREST INDICES

Price Indices	Mon	Day's	Nov	Accrued	yield
UK Gilts	Nov 27	change %	24	interest	ad. yield
1 Up to 3 years (22)	1231.15	+0.14	1222.86	2.20	8.72 5/8
2 3-5 years (22)	1438.09	+0.48	1428.58	1.48	11.73 1/8
3 Over 5 years (22)	167.45	+0.60	165.11	2.61	12.13 20
4 Intermediate (22)	182.42	+0.51	180.77	1.11	13.47 1/8
5 All others (22)	144.52	+0.44	143.89	1.25	11.13 1/8
Index-Related					
1 Up to 5 years (1)	194.87	+0.12	194.62	0.78	8.57 1/8
2 5-10 years (1)	187.57	+0.28	186.65	1.26	6.45 1/8
3 All others (1)	158.02	+0.23	158.49	1.25	4.54
Average gross redemption yields are shown above. Coupon Basis: Long: 70%-79%; Short: 80%-101%					

Dollar rallies on talk of fall in German rates

PETROLEUM PRIMER

- CURRENCIES & FUTURES • INDICES
- MARKET NEWS & UPDATES 24 HRS A DAY

FREE 10 DAY TRIAL
Telephone 0500 300 456
From outside UK 011 895 9400

Argus Energy Trader
The unique source for energy derivatives information

Petroleum Argus

CALL NOW for a FREE TRIAL 10 Days Free From 1st July 1995 8769

OFFSHORE COMPANIES

Established in 1975, OCEA has 28 offices world wide, 750 ready-made contracts available. For 100 pages FREE contact details contact:
Isle of Man • **MANAGEMENT CO.** Tel: +44 (0)1624 816567 Fax: +44 (0)1624 816567
Richmond, Cheshire, UK Tel: +44 (0)171 865 1908 Fax: +44 (0)171 485 2617
Hong Kong • **HAIRY DEVELOPMENT, LLM** Tel: +852 25207172 Fax: +852 25111910
USA • **KEVIN MURPHY, Inc.** Tel: +1 617 854 3344 Fax: +1 617 854 4067

Get real-time quotes, Forex rates and news headlines on your PC with Signal-Fox

Signal

Signal: For more information call
44 + 171 600 6101

[illegible]

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

INVESTMENT TRUSTS - Cont.

Company	Price	Change	Volume
GenCorp Inc.	77 1/2	+	10
Warrington	3 1/2	+	30
Scotts Green	29 1/2	+	380
Chem. Tech.	28 1/2	+	20
Scotts Co.	4 3/8	+	49
Greenhouse Home	8	+	143
Group Div.	4 1/2	+	10
Warrington	56	+1 1/2	167
HTR Japanese S&P	29 1/2	+1/2	122
Warrington	1 1/4	+	85
Warrington	23 1/2	+	10
Pendleton Shale	3 1/4	+	7-34
Harold Inc. Ltd.	1 1/2	+	27
Warrington	73	+	50
Harc Inc. Trust	100	+	102
Warrington	121 1/2	+	112

[illegible][illegible][illegible][illegible][illegible]

هكذا من الأصل

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]

LONDON STOCK EXCHANGE

MARKET REPORT

FT-SE 100 hits all-time high ahead of Budget

By Steve Thompson,
UK Stock Market Editor

The UK stock market brimmed with confidence after another scintillating performance fuelled by hopes of a market-friendly Budget today. Dealers said share prices had raced ahead just before the close of trading as marketmakers, thought to have been running small short trading books ahead of the Budget, decided to close their positions.

They were influenced not only by the prospect of a "good" Budget, but also by another burst of strength on Wall Street, where the Dow Jones Industrial Average was making rapid progress. And there was the

additional boost to market sentiment by renewed takeover speculation across the various sectors. In the background, there was strong support for equities from international bonds. The prospect of a series of international interest rate cuts was said to have driven bond markets higher.

Gilt closed almost a point ahead, with some traders taking the view that the Budget could well be followed by a rate cut in the UK. German bunds were similarly higher, lifted by increasing hopes that Thursday's Bundesbank Council meeting could see a reduction in German rates, a move that would be followed by a cut in French

interest rates. It was significant, marketmakers said, that German equities surged yesterday. At the end of the trading session the FT-SE 100 index was exactly 25 points higher at 3,648.0. The performance of the market's second line stocks, measured by the FT-SE Mid 250 index, was much less impressive, however.

The Mid 250 index finished a mere 1.5 firms at 9,864.3, burdened by underperformance from a number of utilities stocks - which were unsettled by lingering fears of potential windfall tax impositions in the Budget - plus a steep fall in Allied Colloids and a downgrade in Associated British Ports.

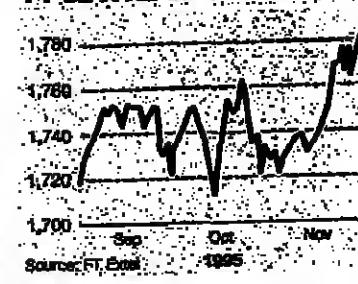
Insurers, which also figured prominently in the two main market indices, were under pressure, with dealers expecting the chancellor of the exchequer to increase the tax on insurance premiums. The FT-SE 100 began the session around 5 points ahead and drifted back during early trading before embarking on a strong upsurge over lunch.

With Wall Street coming in broadly higher, and moving up to record levels, London's momentum gathered pace, eventually driving the Footsie to a new intra-day peak of 3,648.0. The latest takeover news, which saw Kværner, the Norwegian ship-

building and engineering group, bid for Amec, the construction and engineering company, added spice to the day's events. There was a number of takeover rumours circulating in the market towards the close, adding to the general mood of optimism.

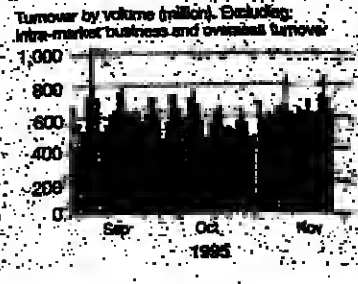
South Wales Electricity was another big winner, on hopes that the long-awaited offer from Welsh Water will materialise this week. Turnover at 6pm was 746.3m shares, with non-Footsie stocks accounting for 53 per cent of the total. A sudden burst of activity lifted turnover in British Gas to 85m shares, or 11 per cent of the overall market total.

FT-SE All-Share Index



Source: FT-SE

Equity shares traded



Indices and ratios

FT-SE 100	3648.0	+25.0
FT-SE Mid 250	9864.3	+1.5
FT-SE 350	1807.4	+0.8
FT-SE All-Share	1781.79	+0.57
FT-SE All-Share yield	3.79	(3.81)

Best performing sectors

1 Gas Distribution	+3.9
2 Telecommunications	+3.2
3 Utilities	+1.8
4 Banks, Merchant	+1.4
5 Chemicals	+1.2

Worst performing sectors

1 Other Services & Business	-0.8
2 Life Assurance	-0.8
3 Distributors	-0.5
4 Bldg & Construction	-0.4
5 Electricity	-0.3

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIVER) 225 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX FUTURES (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

FT-SE 100 INDEX OPTION (LIVER) £25 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	3637.0	3637.0	+40.0	3637.0	3637.0	1708	10705
Jan	3637.0	3637.0	+40.0	3637.0	3637.0	276	134

FT-SE MID 250 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open Int.
Dec	9864.3	9864.3	+1.5	9864.3	9864.3	0	300
Jan	9864.3	9864.3	+1.5	9864.3	9864.3	0	300

Pearson rises on sale talk

Media conglomerate Pearson shot forward in afternoon trading as a return of disposal and takeover speculation exacerbated an already tight market in the stock. The shares rose 24 to 667p, an 18-month high.

The stock was helped in early trade by relief that the group, which owns the Financial Times, was said to have rejected an offer to form a consortium to buy control of Metro-Goldwyn-Mayer/United Artists, the Hollywood studio.

There was further support from Goldman Sachs, which was suggesting that Channel 5 would produce almost £100m of revenue in its first year. Pearson is one of the partners in the channel.

However, the shares did not begin to move strongly until a couple of buyers started to hunt around for stock. This was combined with a rumour that one senior BSKyB executive had been saying Pearson was cheap and biddable.

Pearson has been seen as a possible takeover candidate for the past few months. There were also suggestions yesterday of a potential asset disposal. However, the alleged BSKyB comments might have been misleading. One senior analyst said: "We had a visit to BSKyB on Friday and the executive they are talking about was not even there."

Hopes that British Gas will be able to renegotiate its over-

ous gas purchase contracts helped the shares, which have been trading around their three-year low to bounce 8% to 248p. Also, Ms Clare Spottiswoode, the industry regulator, was said to be having

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12% Growth

In the first nine months of this year, our stock was quoted at an average DM 530 compared with DM 475 in 1994. VIAG.

For information, please call us on +49-83-12 54-44-97

VIAG

VIAG Aktiengesellschaft
Postfach 10 15 50 • D-42699 Solingen
Telefon (0212) 24 44-0 • Telefax (0212) 24 44-24 97
E-Mail: info@viag.de

Continued on next page

Have

Finan

NASDAQ NATIONAL MARKET

4 mm after November 20.

Stock										Stock									
Sec	Stk	Chg	Vol	High	Low	Open	Close	Net	YTD	Sec	Stk	Chg	Vol	High	Low	Open	Close	Net	YTD
ABS Ind	0.20	0	37	0.27	0.24	0.21	0.21	-0.05	-15	Chgo	0.30	0.05	10	0.35	0.25	0.30	0.30	0.00	0
ACC Corp	0.12	0.02	43	0.12	0.10	0.10	0.10	0.00	0	Chgo	1.20	0.10	0.90	0.90	0.80	0.80	0.80	0.00	0
ACC Corp	0.12	0.02	43	0.12	0.10	0.10	0.10	0.00	0	Chgo	1.20	0.10	0.90	0.90	0.80	0.80	0.80	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15	0.00	0
Acme Mills	0.10	0.02	21	0.10	0.08	0.08	0.08	0.00	0	Chgo	0.20	0.02	2	0.20	0.15	0.15	0.15		

2 5 D	- H -	Holding Line 18 149 67 $\frac{1}{2}$ 60 $\frac{3}{4}$ 6 $\frac{1}{2}$	Noboru 0.94 25 51 37-2 35 $\frac{1}{2}$ 47-2 +1 $\frac{1}{2}$ Noboru 0.50 18 5817 42 $\frac{1}{2}$ 41 $\frac{1}{2}$ 41 $\frac{1}{2}$ -1 $\frac{1}{2}$ Norikazu 15 35 25 $\frac{1}{2}$ 25 $\frac{1}{2}$ 25 $\frac{1}{2}$ +1 $\frac{1}{2}$ Masaaki 35 71 55 57 57 +1	Topp THE Trans
-------------	--------------	--	---	----------------------

1538	3-4	3-1	3-2	+4
17	2 ⁵ ₈	3 ³ ₄	2 ⁵ ₈	

[illegible]

Financial Times. World Business Newspaper.

Financial Times. World Business Newspaper.

ISLAMIC BANKING

Consensus still sought on important issues

In three decades, Islamic banking has grown into an industry with \$50bn-\$80bn in deposits, says Roula Khalaf

For decades, devout Muslims who follow the Koran's prohibition against interest were happy to leave their savings in conventional banks without asking to be remunerated.

But as oil money began to flow in the 1970s, and filled many Gulf pockets, the Islamic deposits accumulated. Some of these devout Muslims then decided they could build a business catering for depositors who, like them, shunned interest but accepted profit.

Thus was born the curious concept of Islamic banking, which has since developed into a substantial niche market with between \$50bn and \$80bn in deposits, spanning several continents and attracting the attention of western bankers.

Islamic banking began over three decades ago with Mit Ghamr, a small bank which started operations in Egypt. It gained prominence in the early 1970s with the establishment of an Islamic bank in Dubai in 1975 and a year later the Islamic Development Bank in Jeddah.

The industry now has more than 100 banks and finance houses. Interest is banned - at least in name - in the banking systems of Iran, Pakistan and Sudan. Malaysia has implemented a parallel system, with Islamic banks operating alongside conventional ones.

Despite an impressive growth rate estimated at around 10 per cent a year, most banking done in Muslim countries remains of the conventional type. In the countries of the Gulf Co-operation Council, which groups Saudi Arabia,

Kuwait, the United Arab Emirates, Qatar, Bahrain and Oman, Islamic deposits represent less than 10 per cent of the total available in the banking system.

Part of the reason is that no consensus exists among Muslim scholars on the Koran's prohibition against interest. "God has permitted trade and forbidden *riba*," says the Koran. The problem, however, is that *riba* is interpreted by many Muslim scholars as usury, by others as interest.

Those who insist on the latter interpretation say conventional interest-based banking forces users of capital to shoulder all the risk in a project while unjustly rewarding the owners of capital. Muazzam Ali, chairman of the London-based Islamic Banking and Insurance Institute, says the concept of Islamic banking stems from Islam's teaching that money should not be created out of money but generated by taking risks on productive investments.

Such a profit-sharing system was encouraged by Muslim scholars as a means of facilitating entrepreneurs' access to funds and helping to develop the economies of Muslim countries. Indeed, Islamic banking is at the heart of a new discipline of Islamic economics. Some Muslim economists have looked at the sorry state of Muslim economies and concluded that neither socialism nor capitalism are suited for Muslim societies. What these countries need, say the economists, is a system of their own - a kind of moral capitalism that resembles a welfare state.

In practice, however, Islamic banks were soon faced with the sober realisation that depositors, however religious they may be, had little taste for risk-taking and were not likely to stick with an institution that invested their funds in money-losing projects.

As a result, instead of investing in long-term development

projects, Islamic banks have been forced to mirror conventional banking's fixed rate products which provide a predetermined rate of return in a short term. Nearly 80 per cent of Islamic funds are thus invested in short-term commodity trades and trade finance deals, where in return for a fee, a middleman - often a western bank - arranges for a trader to buy goods on behalf of Islamic banks and resell them at a predetermined mark-up.

Muslim scholars can find solace in the fact that market pressures are now forcing Islamic banks to reconsider their focus on short-term deals and seek longer-term projects. Two reasons lie behind the shift. The first is that as the market expanded and newcomers to the industry multiplied, conventional banks began offering Islamic banking products, which widened depositors' choice and made them demand higher returns.

For example, by June this year, National Commercial Bank, Saudi Arabia's largest institution with \$18.4bn in assets, had already converted more than 30 of its 240 outlets in the kingdom into Islamic banking branches, with more conversions on the way. Bahrain-based Arab Banking Corp (ABC), the largest Arab international bank, also announced the opening of a new Islamic banking subsidiary.

At the same time, the drop in interest rates (although Islamic banks do not deal in interest, the mark-ups charged are directly linked to market interest rates) has lowered returns for the Islamic bank and the western arranger of commodity trade deals.

The trend towards longer-term transactions can be seen on the balance sheet of Saudi Arabia's Al Rajhi Banking & Investment, one of the largest Islamic banks. According to

Cyprus-based Capital Intelligence, a bank research and rating agency, Al Rajhi is increasingly taking a long-term exposure. In 1994, 33.9 per cent of assets were maturing over one to five years, up from 25.8 per cent in 1992. Assets maturing over more than five years, meanwhile, went from 9.8 per cent in 1992 to 10.2 per cent last year.

The trend towards long-term projects, however, has forced Islamic banks to face up to several problems. The first is the dearth of Islamically-correct products. As Peter Bruns, an analyst at Capital Intelligence, says, the challenge is that what seems a commercially viable instrument may be religiously unacceptable. "There are two forces moving in an Islamic bank: the financially educated and the religiously educated," says Mr Bruns. "Management is having to blend these two forces."

Leasing for international aircraft deals and other project-based finance transactions have gained prominence in the past few years. Al Rajhi, for example, is now engaged on an \$800m construction project sponsored by the Saudi ministry of education to build girls' schools in the kingdom. To diversify further, Islamic banks are seeking western institutions to help them design new products that can pass muster with their religious boards, which must approve every transaction. A Harvard University research group is studying the industry and looking at product development.

Another problem facing the industry is that while going long-term on investments, deposits remain for the most part very short-term. This creates a potential mismatch of assets and liabilities, compounded by the fact that the long-term products are not securitised and there is no interbank market to help fund daily liquidity. "The problem with longer-term finance is liquidity. You need securitisation and more Islamic products will be securitised in the future," says Duncan Smith, head of Islamic finance at London-based United Bank of Kuwait.

However, there is little agreement among Muslim

scholars on what can be securitised. Sharia boards in Malaysia, which favour a pragmatic approach to Islamic finance, are happy to see mortgages securitised, a move rejected in the Arab Gulf. Indeed, the main drawback for the development of the industry is the lack of uniformity and standardisation of products. What one sharia board regards as Islamic is considered heresy by another.

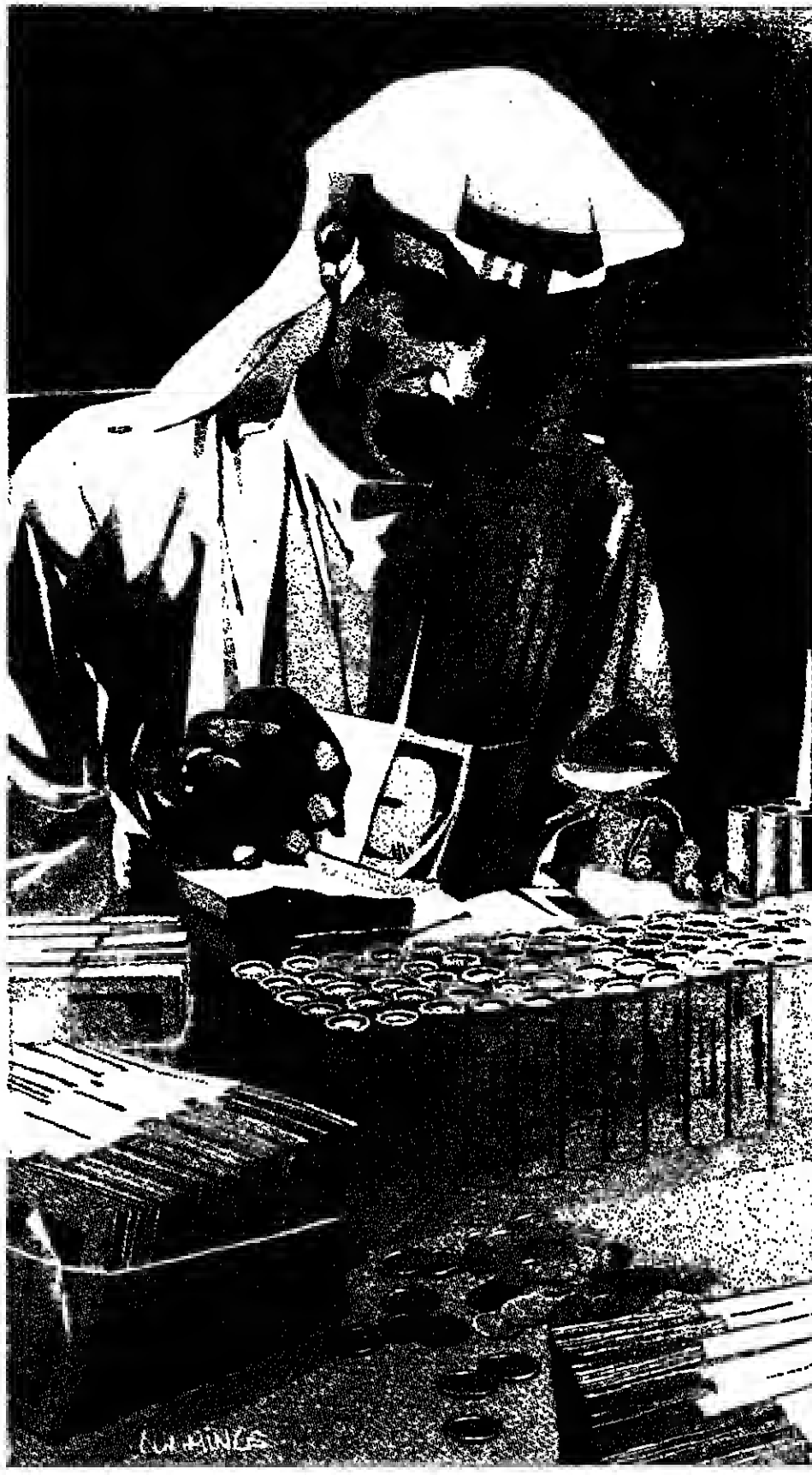
"The lack of central sharia authority means you cannot have standardisation across the market," says Richard Duncan of ANZ International Merchant Banking. "Without standardisation, you cannot have a market. Otherwise, if you want to trade a product, you can only trade it back to people who issued it."

This is why new products sold by ANZ and other western banks have a built-in liquidity facility, allowing the buyers to put back their shares to the western bank within a specified period.

ABC has formed a clearing company which acts as a fund that invests in Islamically-acceptable products. Banks can invest their excess balances in the clearing company for two to three days and receive a guarantee from ABC on the principal they put in plus the accrued profit for the period. At a recent conference in Bahrain, sponsored by ABC, Islamic banks discussed the idea of developing the concept further to create an interbank market, although not all sharia boards present agreed with the structure of such a market.

Bankers say that once such a system is set up with the agreement of a few leading banks, other institutions and sharia boards will be encouraged to participate. This, they say, is the only way for the Islamic banking industry to develop further.

"If the industry is to grow, you need solid underpinnings as accepted foundations for this market," says Roy Salameh, executive director in charge of the Middle East at J. Aron, Goldman Sachs's commodity trading arm. "With time, effort and commitment, this will happen; otherwise, the sector will not realise its full potential."



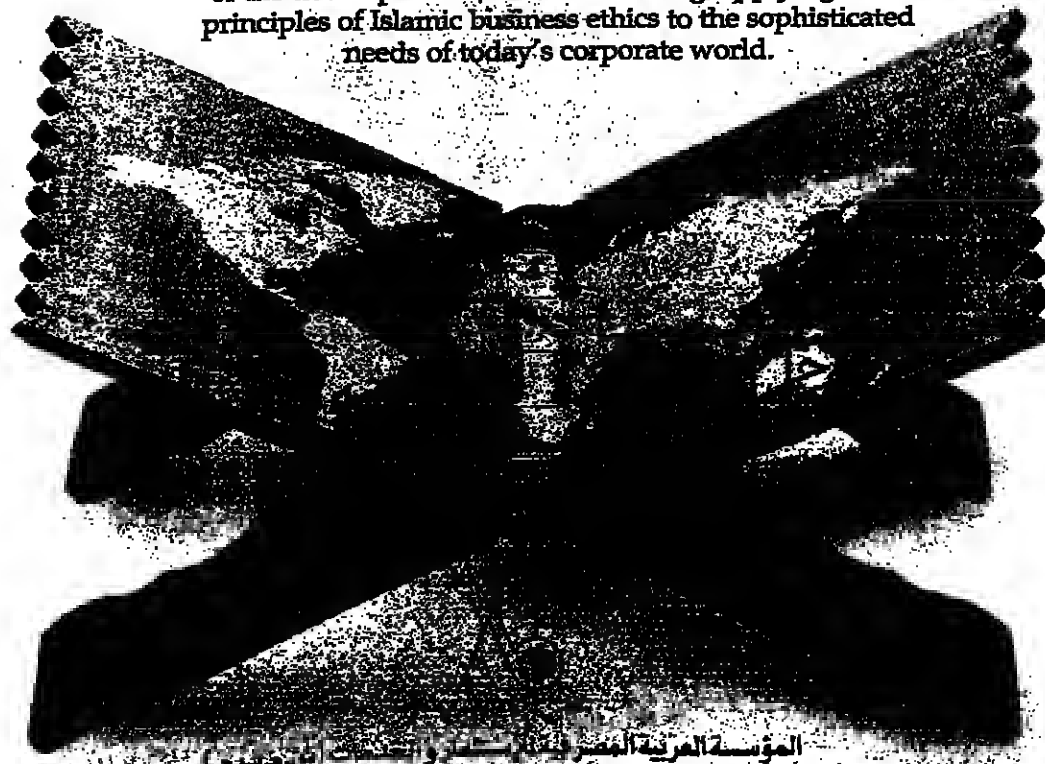
Are you a thriving company whose growth is only limited by your balance sheet structure?

Are you a company looking for means to maximise your profit through structured finance?

If you are such a company, consider the alternative banking:

ISLAMIC BANKING

Based in the heart of the Muslim World, it is only natural for the internationally diversified Arab Banking Corporation Group to be at the forefront of the development of Islamic Banking, applying basic principles of Islamic business ethics to the sophisticated needs of today's corporate world.



المؤسسة المصرفية الإسلامية للاستثمار والخدمات المالية

ABC Investment & Services Co. (E.C.)

(A member of the Arab Banking Corporation Group)

Islamic Banking Division

ABC Tower, PO Box 2808, Manama, Bahrain

Telephone: (973) 532235 Fax: (973) 533163 C.R. No. 16864

Contact: Abdelhak El Kadi, Executive Director

ICCG Bahrain

Key to Islamic Investment Banking	AIRCRAFT FINANCING	AVIATION FUEL FINANCING	BAI SALAM FINANCING	COMMODITY FINANCE
	US\$ 15,000,000	US\$25,000,000	US\$50,000,000	US\$205,000,000
	Arranger & Agent Bank ICCG, Bahrain	Arranger, Agent Bank & Lead Manager ICCG, Bahrain	Arranger, Agent Bank & Lead Manager ICCG, Bahrain	Co-Arranger / Agent Bank ICCG, Bahrain
BCA FINANCING	EQUIPMENT FINANCING	EQUIPMENT LEASE FINANCING	EQUITY PLACEMENT & UNDER-WRITING	EQUITIES PORTFOLIO MANAGEMENT
US\$53,000,000	US\$250,000,000	US\$45,000,000	Japan Power Gen. Ltd., Pakistan	US\$80,000,000
Structuring Advisor, Arranger ICCG, Bahrain	Arranger, Agent Bank & Lead Manager ICCG, Bahrain	Structuring Advisor, Agent & Lead Manager ICCG, Bahrain	Lead Manager & Global-Co-ord. ICCG, Bahrain	Fund Manager ICCG, Bahrain
EQUITY UNDER-WRITING	EQUITY UNDER-WRITING	NATURAL GAS FINANCING	PRE-EXPORT / IMPORT FINANCING	Global Strength in Islamic Finance & Investment
Malaysia US\$75,000,000 Indonesia US\$50,000,000 ICCG, Bahrain	UK £7,000,000 Germany US\$35,000,000 Spain US\$10,000,000 ICCG, Bahrain	US\$65,000,000 Structuring Advisor, Agent & Lead Manager ICCG, Bahrain	US\$640,000,000 Co-lead Manager ICCG, Bahrain	

Islamic Investment Co. of the Gulf (Bahrain) E.C.
INVESTMENT BANKERS

P.O. Box 11454 - Manama - Bahrain - Tel: (973) 536100, Fax: (973) 536206

A subsidiary of Dar Al-Maal Al-Islami Group

2 ISLAMIC BANKING

International expansion: by Roula Khalaf

Funds scooped up by the west

Institutions are busy tailoring products to the Islamic banker's taste

A few years ago, foreign bankers involved in Islamic banking treated it like a secret, avoiding any public discussion of their role in the market. Today, the same western bankers are eager to talk, and, in particular, to tell how different they are from the competitor next door.

Islamic banking has definitely gone international, and London has become the hub. Institutions from Citibank to Goldman Sachs to Kleinwort Benson and ANZ Grindlays are now leading operators. Eager to attract the growing pool of funds left in Islamic banks, they are tailoring products to the Islamic banker's taste.

The involvement of foreign banks in the industry dates back to the early 1980s, when funds began to accumulate in Islamic banking institutions in the Gulf.

Because depositors left their funds to short-term current accounts, the Islamic banks had to invest this liquidity in

short-term instruments while at the same time circumventing interest. Since they lacked contacts and experience, they turned to western institutions to find homes for their money.

The western banks were quick to accommodate this demand. Since the Islamic banks paid little or nothing at all to depositors in the early days, they were a cheap source of funds for western institutions.

Commercial banks that used to fund themselves at the London interbank offered rate (Libor), for example, could now use Islamic funds at a cost of Libor minus 1 per cent.

The western bank acted as intermediary, mostly in commodity trading deals. In return for a fee, the western bank would arrange for a trader to buy goods for the Islamic bank's behalf and resell it at a mark-up.

Islamic funds, however, have gradually become more expensive, causing western banks to re-adapt their role. As the Islamic depositor became more sophisticated, he demanded a higher return on his funds, thereby squeezing the Islamic bank's margins. At the same time, more and more foreign banks were chasing after

Islamic funds, although the numbers remain relatively small.

About 10 per cent of Islamic funds are estimated to be channelled through western banks. As a result, bankers say they can raise money from Islamic banks today at only Libor minus 1/8th.

This has led western banks to encourage Islamic banks to enter into longer-term deals with wider margins. At the same time, investment banks, whose funding costs are higher than commercial banks, have

become more interested in the market.

"Islamic investment is becoming more demanding and price-sensitive," says Roy Salam, executive director in charge of the Mideast at J. Aron, Goldman Sachs's commodity trading arm. "Each institution has to carve a niche for itself in order to differenti-

ate its product offering from the other providers."

Adel Ahmed, head of Islamic banking at ANZ International Merchant Banking, one of the first entrants into the market, says there are now three types of Islamic banking products in which western banks are involved:

■ One-off transactions where western banks originate deals and Islamic institutions take the risk;

■ Deals where Islamic banks appoint western banks to undertake commodity transactions on their behalf and where the western bank guarantees the principal and profit to the Islamic bank;

■ Islamic fund management, where western banks raise the funds and act as fund managers.

With increased competition, western institutions involved in Islamic banking are now trying to distinguish themselves through various marketing gimmicks, the tailoring of new and more sophisticated products for the Islamic banker, and the provision of a liquidity mechanism that allows Islamic banks to get back their funds within a reasonable time frame.

Citibank, for instance, has

sought to show its commitment to the industry by planning to open a fully-fledged Islamic bank in Bahrain and thus attract deposits directly.

The United Bank of Kuwait, a London-based institution and leader in Islamic finance, has this year separated its Islamic banking unit from its main business to reassure clients that funds are never mixed into one pool when invested.

With almost \$400m in Islamic funds under management, UBK channels nearly half of that into deals that are longer term than trade finance. For example, through a \$70m leasing fund, UBK clients receive 2 per cent more than in trade finance deals. The fund invests in low-tech equipment and UBK provides a liquidity underwriting facility, offering to buy back clients' shares if they find no other takers.

ANZ Grindlays, meanwhile, arranged for Islamic banks to finance part of Pakistan's \$1.5bn Hub power plant in 1993. This year, it created a \$10m revolving trade finance unit for Saudi Cable. The syndicated transaction allows Islamic banks to finance Saudi Cable's purchase of raw materials over a period of two years.

ANZ says another way for the bank to compete is through finding new markets. Thus it is using its branch network in Bangladesh, for example, to introduce Islamic products to new Islamic investors.

At Goldman Sachs's J. Aron & Co., Islamic banking is becoming big business. "It's a natural extension of our commodity trading business," says Mr Salam.

Now that the investment bank is established in Islamic finance, Mr Salam says he will attempt to use the Goldman Sachs origination capabilities to leverage further on commodity-linked deals and asset-based financing and investments.

Already, the bank has used Islamic funds to finance the building of a refinery in Rotterdam. A main area of interest is pre-export financing, where the Islamic bank provides financing for delivery of a product at a later date and J. Aron guarantees to buy the commodity once it is delivered.

"We take the commodity price risk and the Islamic bank only takes the risk that the commodity will be delivered," explains Mr Salam.

Whether Islamic banks should invest in equities has been a source of great debate among Moslem scholars for decades, but has now become more widely tolerated. Although it may seem the

most acceptable of products, equity investment can mean indirect dealing in interest, if a company is leveraged.

Robert Fleming, a newcomer to the industry, has just launched a unit trust with two sub-funds, one to invest in international equities and the other in emerging markets equities.

"The trust, to be listed in Luxembourg, will be open-ended and liquid, with weekly subscriptions and redemptions, eventually becoming daily. The trust will have its own sharia advisory board and cater initially to Islamic institutions and large investors and eventually to smaller retail investors."

Outside the Moslem world there has been little enthusiasm for fully-fledged Islamic banks

Islamic banks can pose a presentational difficulty to regulatory authorities in the Moslem world, especially in the Middle East and Gulf. Taken to its extreme, if one bank is recognised as an Islamic institution then all others, by implication, can be considered unIslamic. To enter such a debate in a region where many governments are trying to resist pressures from fundamentalists is a dangerous and futile exercise. But for most Islamic bankers it is a

crucial distinction which deserves attention, especially when it comes to how they are regulated.

An example of this difficulty with semantics can be seen in Saudi Arabia where the ruling family's legitimacy is based on its Islamic credentials but the economy and banking system is managed along western practices. Despite the fact that the two largest Islamic banking groups, Dar al Mal al Islami and Dallah al Baraka, are owned by prominent Saudis, they cannot obtain a licence to work in the kingdom. Conventional banks are forced to report interest income as "special commission income" and the only commercial bank which actually operates along Islamic principles

in the kingdom, Al Rajhi Banking and Investment Corporation, conspicuously leaves out the word Islamic from its name to avoid embarrassing its competitors.

With the notable exceptions of Iran, Pakistan and Sudan, where the whole banking system tries to operate along Islamic lines, most monetary authorities have shown little interest in helping develop an indigenous Islamic banking network with its own set of regulations - although few are as optimistic as Saudi Arabia is. This poses a dilemma for Islamic bankers who argue that the special nature of their operations contradicts the rules governing the operations of interest-based banks.

The basic objections revolve around the religious ban on interest, known as *riba*, in Islamic banking which means that banks are supposed to work under profit and loss agreements with depositors. This denies a guaranteed return, which is not a prerequisite for any regulator. But it also rejects any security of deposits, which is essential to any system of banking supervision. "Islamic banking and conventional banking are mutually exclusive. You shouldn't mix the two. When you do there are always problems," argues Abdel Hamid el Ghazali, a director at the Cairo-based Islamic International Bank.

Any difference in the treatment of Islamic banks in most cases is largely cosmetic. They

are forced to comply with capital adequacy ratios, liquidity provisions, depository reserves, accounting and auditing standards like any other banks.

Moreover, few regulators would admit there is difficulty to collapse for fear of damaging both their credibility and the banking system as a whole.

In Kuwait, for instance, where the regulation of Islamic banks such as the International Investor and the Kuwait Finance House does not come under the central bank but the finance ministry the same principles apply. Although not compelled to follow the central bank's prudential regulations they in effect do and there is a tacit understanding that they would receive the same kind of support as any conventional bank if they run into difficulties.

"The central bankers' job is to maintain a strong and prudent banking system. As long as (Islamic banks) take risk positions they have to follow our regulations," says an official at the Central Bank of Egypt, which is particularly strict on the compliance of Islamic banks. In the Egyptian accounting system the main Islamic financing techniques - *Mudaraba*, *Musharaka* and *Murabah* - are all lumped together into a conventional balance sheet as assets, which need adequate provisions, and deposits are treated as liabilities. This causes much distress

to Islamic bankers who insist they are financing rather than lending facilities.

The Egyptian attitude is partly an outcome of the biggest regulatory failure of Islamic finance in recent years. In the 1980s so-called Islamic investment houses such as al Rayan, al Sharif, al Saad, and al Hodeid, collected an estimated \$2bn in deposits from around 600,000 Egyptians who were lured by promises of high returns.

Government-appointed auditors soon found out that the companies had been operating "pyramid" schemes - in other words they had been paying dividends from new deposits, rather than from profits generated by legitimate business activities - and in 1988 regulations were quickly tightened. While fraudulent pyramid companies can flourish in any poorly regulated market the fact that these operated under the veil of Islam was particularly damaging.

As a result of the scandal, Egypt's chief religious scholar went as far as trying to legitimise pre-determined rates of interest to try and marginalise the Islamic banks. The Mufti issued a fatwa in 1989 stating that fixed rates of interest give security to small investors. However, the three Islamic banks in Egypt - Faisal Islamic Bank, Egyptian Saudi Finance Bank and the Islamic International Bank - have rejected such reasoning and are lobbying the central bank for special regulations which are overseen by a national Sharia Council. "Unless we are treated differently we cannot

determined interest. The individual or company which leases a product is known as *qajir*.

■ *Khuams*: a Shia Moslem concept which requires believers to pay 20 per cent of their net agricultural produce or any other capital gain over a 12-month period toward charity for the poor. The payment under *Khuams* is divided equally in two. One portion is *sehm-i-Imam*, money that is used to benefit Moslems in general. The other portion is *sehm-i-saadat* and is used to help *sayyids* - direct descendants of the prophet Mohamad.

■ *Mudarabah*: an agreement in which one or more of the partners provides finance while the others contribute entrepreneurship and management to carry on a business. The profits are shared in an agreed proportion. Any losses are borne by the financiers alone in proportion to their

share of the total capital.

■ *Murabahah*: sale of goods at a specified profit margin. The term is used for describing a sale agreement where the seller buys the goods for the buyer and sells them on at a fixed price that includes a mark-up. The payment has to be settled within an agreed period either in instalments or as a lump sum.

■ *Qard-i-Hasan*: an interest-free loan.

■ *Riba*: interpreted to mean interest charged by banks and other lending institutions. Islamic law forbids this. The word means "increase" or "addition".

■ *Sahib-al-maal*: the financier, especially in a *mudarabah*. The individual or institution which provides the entrepreneurship and management is the *mudharib*.

■ *Sharia*: the body of doctrines that regulates the lives of those who profess Islam.

■ *Shirkah*: a partnership in which two or more people share the financing and management of a venture.

■ *Ushr*: a Sunni Moslem concept which refers to the payment of 10 per cent of a believer's net agricultural produce to the poor and the needy.

■ *Zakat*: a term which refers to the payment by Moslems of 2.5 per cent of their net worth toward the end of a 12-month period as part of their religious obligations. The money mainly goes to charities that benefit the poor.

Banking regulation: by James Whittington

Moves to standardise the systems

Outside the Moslem world there has been little enthusiasm for fully-fledged Islamic banks

Islamic banks can pose a presentational difficulty to regulatory authorities in the Moslem world, especially in the Middle East and Gulf. Taken to its extreme, if one bank is recognised as an Islamic institution then all others, by implication, can be considered unIslamic. To enter such a debate in a region where many governments are trying to resist pressures from fundamentalists is a dangerous and futile exercise. But for most Islamic bankers it is a

crucial distinction which deserves attention, especially when it comes to how they are regulated.

An example of this difficulty with semantics can be seen in Saudi Arabia where the ruling family's legitimacy is based on its Islamic credentials but the economy and banking system is managed along western practices. Despite the fact that the two largest Islamic banking groups, Dar al Mal al Islami and Dallah al Baraka, are owned by prominent Saudis, they cannot obtain a licence to work in the kingdom. Conventional banks are forced to report interest income as "special commission income" and the only commercial bank which actually operates along Islamic principles

in the kingdom, Al Rajhi Banking and Investment Corporation, conspicuously leaves out the word Islamic from its name to avoid embarrassing its competitors.

With the notable exceptions of Iran, Pakistan and Sudan, where the whole banking system tries to operate along Islamic lines, most monetary authorities have shown little interest in helping develop an indigenous Islamic banking network with its own set of regulations - although few are as optimistic as Saudi Arabia is. This poses a dilemma for Islamic bankers who argue that the special nature of their operations contradicts the rules governing the operations of interest-based banks.

The basic objections revolve around the religious ban on interest, known as *riba*, in Islamic banking which means that banks are supposed to work under profit and loss agreements with depositors. This denies a guaranteed return, which is not a prerequisite for any regulator. But it also rejects any security of deposits, which is essential to any system of banking supervision. "Islamic banking and conventional banking are mutually exclusive. You shouldn't mix the two. When you do there are always problems," argues Abdel Hamid el Ghazali, a director at the Cairo-based Islamic International Bank.

Any difference in the treatment of Islamic banks in most cases is largely cosmetic. They

are forced to comply with capital adequacy ratios, liquidity provisions, depository reserves, accounting and auditing standards like any other banks.

Moreover, few regulators would admit there is difficulty to collapse for fear of damaging both their credibility and the banking system as a whole.

In Kuwait, for instance, where the regulation of Islamic banks such as the International Investor and the Kuwait Finance House does not come under the central bank but the finance ministry the same principles apply. Although not compelled to follow the central bank's prudential regulations they in effect do and there is a tacit understanding that they would receive the same kind of support as any conventional bank if they run into difficulties.

"The central bankers' job is to maintain a strong and prudent banking system. As long as (Islamic banks) take risk positions they have to follow our regulations," says an official at the Central Bank of Egypt, which is particularly strict on the compliance of Islamic banks. In the Egyptian accounting system the main Islamic financing techniques - *Mudaraba*, *Musharaka* and *Murabah* - are all lumped together into a conventional balance sheet as assets, which need adequate provisions, and deposits are treated as liabilities. This causes much distress

to Islamic bankers who insist they are financing rather than lending facilities.

The Egyptian attitude is partly an outcome of the biggest regulatory failure of Islamic finance in recent years. In the 1980s so-called Islamic investment houses such as al Rayan, al Sharif, al Saad, and al Hodeid, collected an estimated \$2bn in deposits from around 600,000 Egyptians who were lured by promises of high returns.

Government-appointed auditors soon found out that the companies had been operating "pyramid" schemes - in other words they had been paying dividends from new deposits, rather than from profits generated by legitimate business activities - and in 1988 regulations were quickly tightened. While fraudulent pyramid companies can flourish in any poorly regulated market the fact that these operated under the veil of Islam was particularly damaging.

As a result of the scandal, Egypt's chief religious scholar went as far as trying to legitimise pre-determined rates of interest to try and marginalise the Islamic banks. The Mufti issued a fatwa in 1989 stating that fixed rates of interest give security to small investors. However, the three Islamic banks in Egypt - Faisal Islamic Bank, Egyptian Saudi Finance Bank and the Islamic International Bank - have rejected such reasoning and are lobbying the central bank for special regulations which are overseen by a national Sharia Council. "Unless we are treated differently we cannot

determined interest. The individual or company which leases a product is known as *qajir*.

■ *Khuams*: a Shia Moslem concept which requires believers to pay 20 per cent of their net agricultural produce or any other capital gain over a 12-month period toward charity for the poor. The payment under *Khuams* is divided equally in two. One portion is *sehm-i-Imam*, money that is used to benefit Moslems in general. The other portion is *sehm-i-saadat* and is used to help *sayyids* - direct descendants of the prophet Mohamad.

■ *Mudarabah*: an agreement in which one or more of the partners provides finance while the others contribute entrepreneurship and management to carry on a business. The profits are shared in an agreed proportion. Any losses are borne by the financiers alone in proportion to their

share of the total capital.

■ *Murabahah*: sale of goods at a specified profit margin. The term is used for describing a sale agreement where the seller buys the goods for the buyer and sells them on at a fixed price that includes a mark-up. The payment has to be settled within an agreed period either in instalments or as a lump sum.

■ *Qard-i-Hasan*: an interest-free loan.

■ *Riba*: interpreted to mean interest charged by banks and other lending institutions. Islamic law forbids this. The word means "increase" or "addition".

■ *Sahib-al-maal*: the financier, especially in a *mudarabah*. The individual or institution which provides the entrepreneurship and management is the *mudharib*.

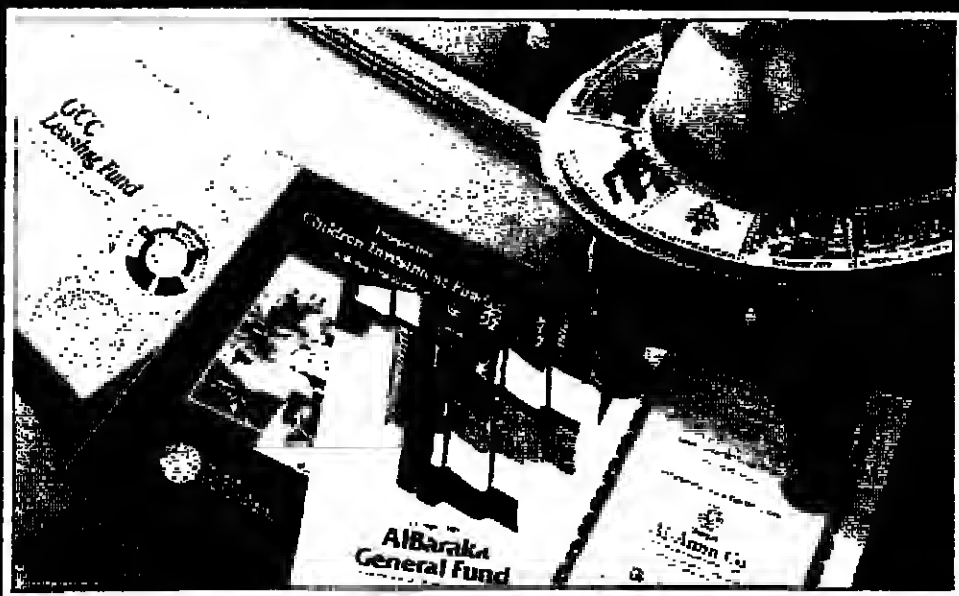
■ *Sharia*: the body of doctrines that regulates the lives of those who profess Islam.

■ *Shirkah*: a partnership in which two or more people share the financing and management of a venture.

■ *Ushr*: a Sunni Moslem concept which refers to the payment of 10 per cent of a believer's net agricultural produce to the poor and the needy.

■ *Zakat*: a term which refers to the payment by Moslems of 2.5 per cent of their net worth toward the end of a 12-month period as part of their religious obligations. The money mainly goes to charities that benefit the poor.

When institutions wish to invest profitably, our products are worthy of investment.



We, at Al-Tawfeek & Al-Amin Companies, have the ability to offer a variety of products and other investment portfolios, both for short and medium terms, giving "Halal" returns. Besides drawing on the global financial expertise of our parent company, Dallah Al-Baraka, in more than 45 countries, 200 companies and 17 banks, T&A has a team of professionals that ensures expert management of the investment products profitably. Our track record proves it. So call us if you wish to invest profitably.



Al-Tawfeek Co. for Investment Funds Ltd.
(Cayman Islands)
Al-Amin Co. for Securities & Investment Funds
(Bahrain)
(Member of Dallah Al-Baraka Group)
P.O. Box 251, Salalah 5100, Sultanate of Oman
Tel: +968 2211 2222



Glossary: by Farhan Bokhari

What do they mean by that

Islamic finance and economics contain many Arabic words. The following terms are among those used frequently:

■ *Halal*: practices permitted under the *sharia* - Islamic law.

Those who benefit from interest shall be raised like those who have been driven to madness by the touch of the devil; this is because they say: "Trade is like interest" while God has permitted trade and forbidden interest. The Koran, Surah al-Imran, verses 130-132.

These are the verses from the Koran which are at the heart of the argument by Moslems in favour of interest-free Islamic banking.

■ *Haram*: concepts or practices forbidden in Islam.

■ *Ijara*: leasing on the basis of full risk sharing, without pre-

determined interest. The individual or company which leases a product is known as *qajir*.

■ *Khuams*: a Shia Moslem concept which requires believers to pay 20 per cent of their net agricultural produce or any other capital gain over a 12-month period toward charity for the poor. The payment under *Khuams* is divided equally in two. One portion is *sehm-i-Imam*, money that is used to benefit Moslems in general. The other portion is *sehm-i-saadat* and is used to help *sayyids* - direct descendants of the prophet Mohamad.

■ *Mudarabah*: an agreement in which one or more of the partners provides finance while the others contribute entrepreneurship and management to carry on a business. The profits are shared in an agreed proportion. Any losses are borne by the financiers alone in proportion to their

share of the total capital.

■ *Murabahah*: sale of goods at a specified profit margin. The term is used for describing a sale agreement where the seller buys the goods for the buyer and sells them on at a fixed price that includes a mark-up. The payment has to be settled within an agreed period either in instalments or as a lump sum.

■ *Qard-i-Hasan*: an interest-free loan.

■ *Riba*: interpreted to mean interest charged by banks and other lending institutions. Islamic law forbids this. The word means "increase" or "addition".

■ *Sahib-al-maal*: the financier, especially in a *mudarabah*. The individual or institution which provides the entrepreneurship and management is the *mudharib*.

■ *Sharia*: the body of doctrines that regulates the lives of those who profess Islam.

■ *Shirkah*: a partnership in which two or more people share the financing and management of a venture.

■ *Ushr*: a Sunni Moslem concept which refers to the payment of 10 per cent of a believer's net agricultural produce to the poor and the needy.

■ *Zakat*: a term which refers to the payment by Moslems of 2.5 per cent of their net worth toward the end of a 12-month period as part of their religious obligations. The money mainly goes to charities that benefit the poor.

INDEX OF FT SURVEYS
September 1992 - August 1995

This index has been compiled for researchers and libraries and those who require a sound briefing on national and international subjects.

A useful cross-index of all FT surveys published in the above period, listed in alphabetical order and subject.

To receive your copy, send a cheque for £3.00 made payable to Financial Times to:
Marketing department, Financial Times
Number One Southwark bridge,
London SE1 9HL
Tel: +44 (0) 171 873 3215

Islamic Banker

News and Analysis of Islamic Banking, Finance and Insurance

Can your bank, company, or institution afford to lose out on an estimated \$60 billion sector?

- A sector projected to grow at 15 per cent per annum over the next few years
- A sector increasingly being accessed by Western conventional banks such as Citibank, Goldman Sachs, Kleinwort Benson, ANZ International and ABN-Amro
- A sector offering companies an alternative way of selling into Muslim markets

Then why not subscribe to Islamic Banker!
Your global, independent guide to Islamic Banking and Finance.

For your free copy of Islamic Banker, please complete and return the form to:
Marketing & Subscriptions: Muslim Banker Associates (MBA) Ltd
50 Portland Place London W1N 3DG UK
Tel: +44 (0)171 255 1000 Fax: +44 (0)171 255 7000

Name _____ Position _____
Organisation _____
Address _____
Tel _____ Fax _____

مكتبة القرآن الكريم

In search of an identity

Western ethos, Islamic techniques

Call for working week to be redefined

Robin Aller

BAHRAIN	LONDON	NEW YORK	SINGAPORE	ABU DHABI	BEIRUT	MUSCAT
Tel: (973) 334000	Tel: (171) 815 1000	Tel: (212) 922 2300	Tel: (65) 224 8751	Tel: (9712) 318 060	Tel: (06) 11 1-171 340	Tel: (968) 706 395
Fax: (973) 337623	Fax: (171) 370 7733	Fax: (212) 922 2409	Fax: (65) 234 8741	Fax: (9712) 311 066	Fax: (06) 11 1-171 667	Fax: (968) 753 001

4 ISLAMIC BANKING

■ Malaysia by Kieran Cooke

Two systems exist side by side

More than 30 institutions in Malaysia offer Islamic banking services

Walk into many banks in Malaysia and there are two separate channels for customers. On one side is the conventional banking area; on the other side is a separate window for those who want to carry on their banking according to Islamic principles. The two systems, one based primarily on the concept of interest while the other firmly forbids any interest element, exist in parallel.

To some in the Muslim world, Malaysia is at the forefront of Islamic banking. It has had an Islamic banking system in operation for more than 20 years. It offers a variety of Islamic financial instruments. Islamic institutions are actively involved in Malaysia's stock market, the biggest in south-east Asia.

To others, mainly groups of Islamic economists based in Pakistan, India and the Middle East, Malaysia has not implemented a true Islamic financial system. The mere existence of parallel banking counters, one conventional, one Islamic, would cause apoplexy to many of these more conservative Muslim scholars.

"The trouble is very few Islamic countries are preoccupied with economic development," says one Malaysian Muslim and a leading financier. "In Malaysia we are determined to expand our economy but at the same time we believe we can also operate according to Islamic principles. Progress and Islam are not incompatible. Neither are Islam and capitalism. Islam is not rigid. We must push forward."

Anwar Ibrahim, the finance minister and deputy prime minister who was once imprisoned for what were seen as his radical Islamic ideas, says Muslims must be able to compete in the banking sector as in other areas. They must respond to changes in the financial world. "In implementing Islamic principles in banking and finance, we must

address substantive issues rather than be always preoccupied with terminology and semantics," says Mr Anwar.

About 55 per cent of Malaysians are Muslims, most of them Malays. While the country's constitution recognises the primary position of Islam it also guarantees freedom of worship for the other races, mainly Chinese and Indians. The development of the country's Islamic financial system is tied up with its social and economic policies.

In the early 1970s the government, traditionally controlled by the Moslem Malays,



Dr Mahathir Mohamad wants Malaysia industrialised by 2020

embarked on a radical policy aimed at redistributing the country's wealth. The Chinese, who make up about 35 per cent of the population, had controlled the bulk of economic activity. In the aftermath of serious race riots and in a bid to eradicate poverty the government brought in a series of policies which gave the majority Malays preferential treatment in a number of areas. These included preferential shares allocations and other schemes to give Malays a greater share in the economy.

The results of what amounted to an attempt at social engineering have been mixed. The incidence of poverty has dropped significantly. According to official figures the Malay share of corporate wealth increased from 2.4 per cent in 1970 to about 20 per cent in 1990 - short of a government target of 30 per cent by that date.

Malaysia is a nation in a

hurry. Dr Mahathir Mohamad, the prime minister, wants the country to be fully industrialised by 2020. To achieve that goal, gross domestic product has to increase by about 7 per cent in each of the next 25 years. In each of the last seven years GDP has expanded by around 8 per cent.

From when he became prime minister in 1981, Dr Mahathir stressed all Malaysians, of whatever race or religion, must be involved in this fast-track development process. In 1983 parliament passed the Islamic Banking Act to form Bank Islam Malaysia (BIM), primarily to offer Muslims with reservations about conventional banking the opportunity to participate in the growth of the country's financial system. The bank's memorandum of association says "all businesses of the company will be transacted in accordance with Islamic principles, rules and practices". Today BIM, majority government owned, has more than 70 branches throughout Malaysia. This year its pre-tax profit rose 40 per cent to M\$58m (US\$23m) - still small compared to the M\$1bn pre-tax profit of Maybank, the country's largest financial institution, but still considered respectable by most analysts.

BIM's deposits and assets now stand at M\$2.87bn and M\$3.33bn respectively. BIM has been a world pioneer in introducing a comprehensive range of Islamic financial instruments: in 1983 Malaysia became the first country to issue government bonds on an Islamic basis. In 1985 BIM set up Syarikat Takaful Malaysia, the world's first Islamic insurance company. The issuance of Islamic corporate bonds started in 1990 while the introduction of Islamic Acceptance Bills and the launch of an Islamic export credit refinancing facility followed soon after.

In 1993 Malaysia took a further pioneering step when it introduced its dual banking system, with conventional banks being allowed to offer service based on Islamic principles. For Jaffar Hussein, the former governor of Bank Negara, the central bank, the new system was the realisation of a dream.

"My dream is that I will be able to see a fully-fledged Islamic financial system in Malaysia, functioning side by side with the conventional system," said Mr Jaffar. "Bank Negara has already put into train the programme to achieve this objective and Malaysia will be the first country to have a dual system of banking and finance, one conventional and the other Islamic, both equally sophisticated and modern."

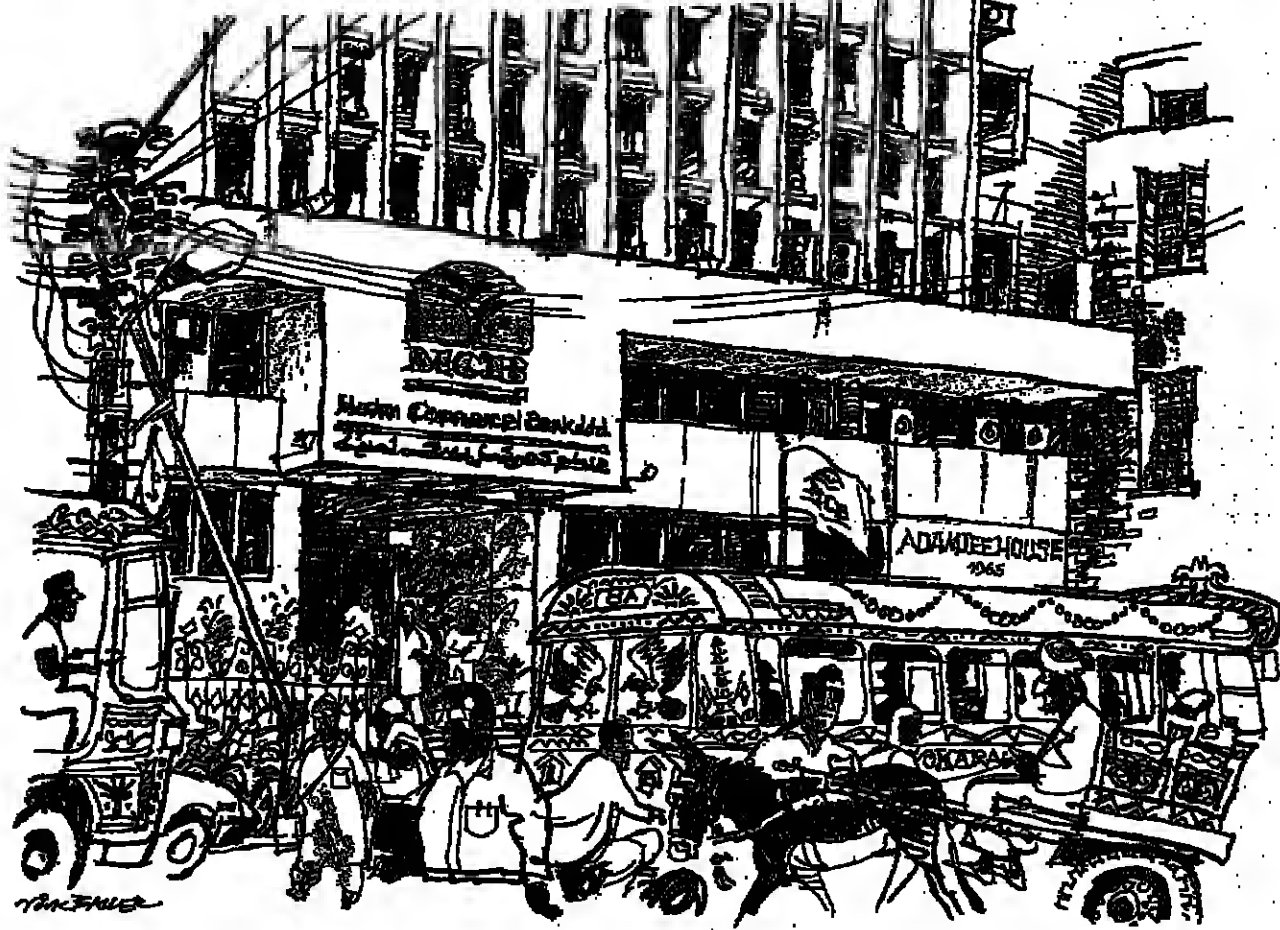
Today, more than 30 commercial banks, merchant banks, finance companies and co-operative banks in Malaysia offer Islamic banking services. Some are domestic banks majority-owned and managed by non-Muslims. Others, like Standard Chartered, are foreign institutions.

Last year BIM opened a securities offshoot. Again, all business has to be transacted according to Islamic principles. This means that investments can only be made in stocks which are deemed acceptable by a team of Islamic banking scholars.

No investment is allowed in banks that offer interest-based banking and conventional insurance - even though such banks might also be offering Islamic banking services. Nor are investments allowed in companies involved with gambling, alcohol or non-halal products. This rules out investment in many of Malaysia's biggest companies, including some controlled by Moslem Malays.

Abdul Halim Ismail is chairman of BIM's securities operation. He feels Islamic financial services have succeeded in Malaysia because the system has been based not just on theory but also on the practice.

Mr Abdul Halim rejects the view sometimes expressed by non-Muslims that the difference between Islamic banking and financial services and conventional banking has more to do with semantics than with actual practice. "It is like being married according to religious practice or not. To the outsider it might look the same but to us Muslims it is very hard to live together unmarried. One is according to our law, the other is not. It is the same in banking."



■ Pakistan by Farhan Bokhari

Interest habit hard to break

Tradition and existing debts block progress towards an Islamic banking system

Many radical Muslims see the success or failure of their efforts to Islamise the Pakistani economy as a key test of their effectiveness. It will be a difficult task. After years of interest-based practices, Pakistan's commercial banking inclines to western concepts rather than the *riba* or interest-free Islamic model.

Pakistan's Islamic authorities do not discourage supporters of Islamic banking. Three years ago, for example, the federal *shariat* court, the highest Islamic court in the country, ruled that interest-based transactions do not conform to Islamic law and are forbidden.

That proscription was subsequently blocked. The government of Nawaz Sharif, the prime minister of the time, appealed to the Pakistani supreme court against the decision on the grounds that the country could not change its financial practices to comply with it. The case will be heard again as a result.

Khurshid Ahmed, a Pakistani economist and the country's leading proponent of Islamic banking, says: "We are not the least bit discouraged. We had never thought it would be a straight road ahead." He claims that the "exploitative" nature of interest-based commercial banking has convinced many people of the benefits of Islamic banking.

The movement he leads has had mixed success. Institutions acceptable to advocates of Islamic banking, such as leasing companies and *mudharabah* groups (see Islamic financial glossary) have grown rapidly. Commercial banks in theory have adopted a system of profit and loss sharing. In practice the return to depositors is still based on a pre-determined rate, known as the "mark-up". Borrowers pay interest according to a pre-arranged rate too.

Mr L.A. Hanafi, a former governor of the central bank, says that while the establishment of 33 leasing companies and 57 *mudharabah* institutions during the past two decades represents progress, the banking system needs further reform. No radical changes will be possible until banks regain public confidence.

Many bankers are worried by a large build-up of bad debts owed to the public sector. The figure is estimated at Rs80bn (US\$2.8bn) or more.

The government's two-year effort to resolve the problem has produced few results. Less than ten per cent of the debts have been recovered or rescheduled. Most of the loans were made as political patronage to influential clients after banks were nationalised in the early 1970s by the socialist government of Mr Zulfikar Ali Bhutto, the late prime minister. Many borrowers have defaulted repeatedly since then, encouraged by a lax legal system that has failed to punish offenders.

Banking analysts want the government to keep closer track of the country's newly-

emerging private banks, as a step towards protecting clients' interests. Five years ago the government began issuing licences to private commercial banks. One in 10 has been shut down with its chief operating officer sent to jail on fraud charges. Mr Hanafi says: "Unless we reform society and try to be better Muslims, it is not possible to introduce full Islamic banking. Islam cannot be practised in bits."

Badruddin Khan, president of Karachi-based Schon Bank, a private commercial bank,

Banking analysts want closer supervision of private banks

says that the Islamic banking movement needs to convince people that its banking style will benefit them. He says: "If you can demonstrate that there'll be better results for the common man, then people will welcome Islamic banks."

Other bankers fear that Islamising the banking system could increase tensions between Pakistan and the outside world.

Besides, many argue that Pakistan would have to pay interest on its crucially-needed foreign loans, even if there are changes in the domestic banking structure. Iqbal Hasan, a former banker with Citibank who heads a new brokerage house in Karachi, says: "We cannot live in

isolation as far as the external funding requirements of our country and our projects are concerned. We have to accept that these cannot be satisfied in the way that we like, in the form of Islamic banking, and they will have to be met by pure Western commercial banking methods."

Mr Ahmed defends Islamic banking forcefully against its critics. He says that many of Pakistan's banking problems are the result of flaws inherent in an interest-based system. He adds that Islamic banking will bring "a new basis for the relationship between entrepreneur and capital which would be on the basis of equity sharing".

Mr Ahmed hopes that the international situation will eventually change for the benefit of countries that seek to avoid paying pre-determined interest rates.

He believes that recent setbacks to the expansion of derivative securities markets have created new opportunities for equity investments.

He hopes to elaborate his arguments in a report to be prepared by a group of economists and bankers who met at a recent conference in the UK to explore possibilities for co-operation between traditional and Islamic banks. He looks forward to the opportunity of working with scholars from other parts of the world, especially as a way to clear up some of the "misapprehensions" about Islam. He says: "Certain lobbies are trying to portray Islam as a threat, which in my view is totally unfounded."

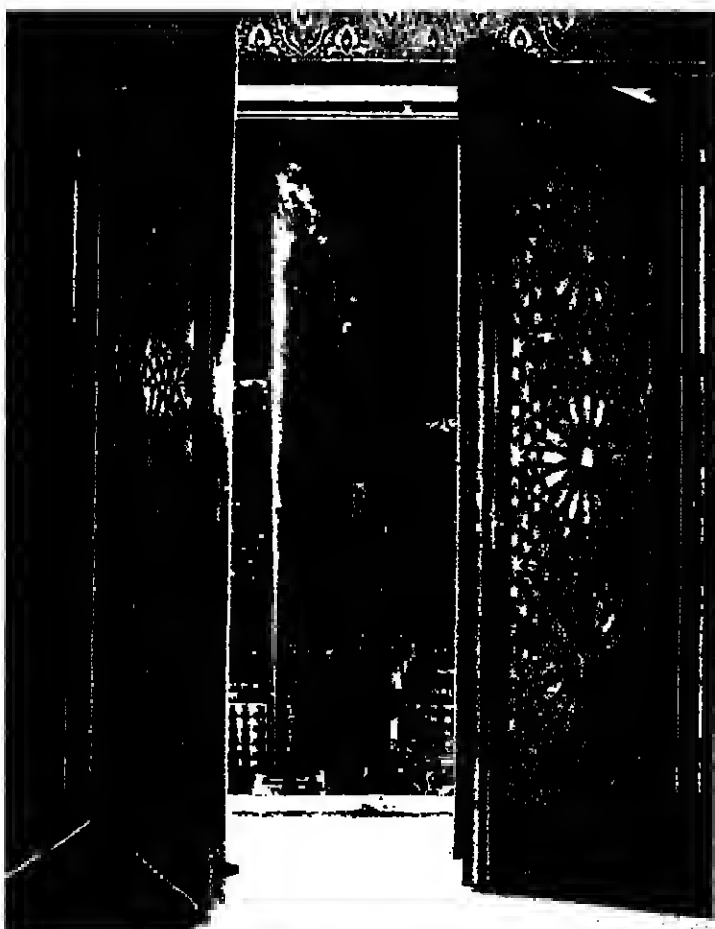
In the name of Allah, the Beneficent, the Merciful



FAISAL FINANCE (Switzerland) S.A.

(A Member of the Dar Al-Maal Al-Islami Group)

A Link Between the Swiss Financial Market and The Muslim World



Modern Fund Management Based on Islamic Principles

Offering
Portfolio Management, Fiduciary Transactions, and
Wide Range of International Financial Services

84, avenue Louis-Casali - 1216 Cointrin, Geneva/Switzerland
Phone: (022) 791 71 11 - Telex: 415 354 fts ch - Fax: (022) 791 75 62

The Financial Times plans to publish a Survey on

Eritrea
on Thursday, January 18.

The survey plans to cover areas such as:

- The Economy • Tourism
- Investment Incentives
- Oil • Mining

For a full editorial synopsis or further information on advertising within the survey please contact:

Daisy Veerasingham, Tel: +44 (0) 171 873 3238
Denise Reed, Tel: +44 (0) 171 873 4816
Fax: +44 (0) 171 873 3595

FT Surveys

MEEDMONEY

MIDDLE EAST MONEY WEEKLY

Be the first to discover the events
that are shaping the Middle East
investment equity and money markets.

FOR FREE TRIAL SUBSCRIPTION

contact Natalie Bradshaw on:
Tel: (+44) (0) 171 470 6409
Fax: (+44) (0) 171 430 0337

MEEDMONEY
21 John Street, London WC1N 2BP, UK

Circle 17/18

مكتبة القرآن

TUNISIA

The tension before the calm

The government is fighting extremist threats with a mix of economic liberalisation and political repression. Roula Khalaf looks at its prospects

Stability – that is a cherished word in Tunisia. The people of North Africa's smallest country repeat the word as if they find it hard to believe that, sandwiched between such volatile neighbours as Algeria and Libya, Tunisia can enjoy stability.

It is this quest for stability that drove President Zine Al Abidine Ben Ali in 1987 to push aside the ailing Habib Bourguiba, the father of modern Tunisia, in a bloodless coup. In Mr Bourguiba's last years in power, Tunisia had sunk into economic and political chaos, which offered fertile ground for the development of an Islamist movement.

Since the takeover, the Ben Ali regime has sought to cement stability by fighting the Islamist threat on several fronts, some of which have brought praise, others sharp criticism. The government has pursued a relentless and successful economic liberalisation programme, continued to promote a women's rights movement which had already flourished under Mr Bourguiba, reformed the education system and designed an elaborate social safety net. On the other hand, it has resorted to a policy of repression that has extended beyond silencing the Islamists, reaching human rights activists and secular opposition groups and generating criticism from interna-

tional human rights organisations.

When it comes to economic achievement, Tunisia is held up by the World Bank as a model for other countries in the Middle East and North Africa region to follow. According to a recent World Bank report, the region's real per capita income fell by 2 per cent a year in the past decade – the largest decline in any developing region. Tunisia, however, registered average 1.8 per cent annual growth in per capita income in 1985 to 1994.

On virtually every indicator of human resources, ranging from life expectancy to school enrolment rates to infant mortality, Tunisia is considered by the World Bank as an exceptional performer. "The average Tunisian citizen lives longer, has fewer children who die, and is more likely to have basic education and be literate than in any country in the Middle East and North Africa at an equivalent per capita

income," the report says. A large part of these achievements results from a commitment to female education and the provision of services and opportunities to women, says the report.

Sticking to a strict reform programme under the guidance of the International Monetary Fund but implementing it gradually produced average inflation of 4.6 per cent in the period 1982 to 1994. The budget deficit meanwhile shrank to 2.6 per cent of gross domestic product last year.

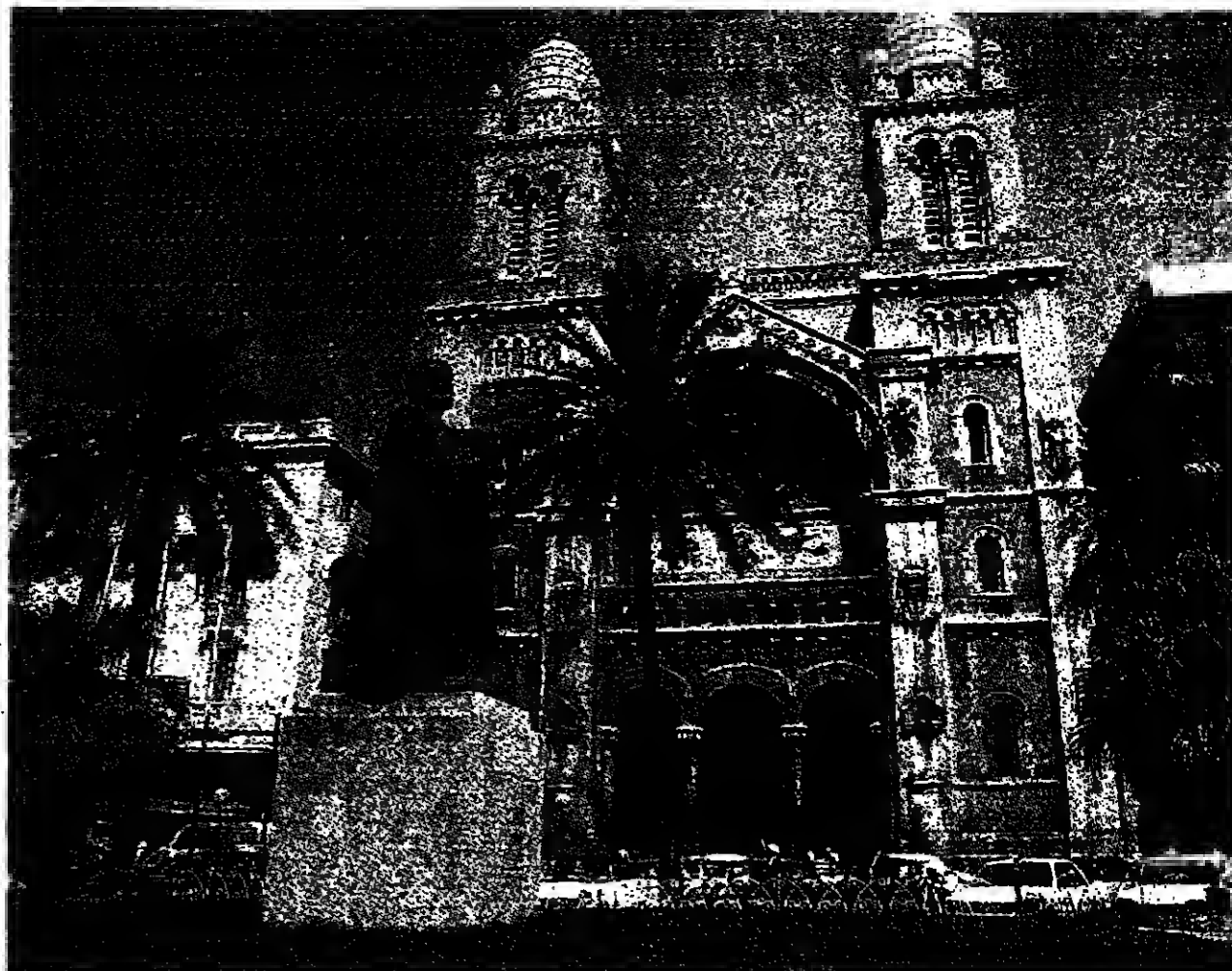
This economic performance has won Tunisia the first investment grade rating to be awarded to an Arab country by both IBCA and Moody's. Even more important, the liberalisation measures undertaken paved the way for Tunisia to take up the challenge of a closer partnership with the European Union.

This year Tunisia became the first country on the southern flank of the Mediterranean to sign an accord to create a free trade zone with the EU within 12 years. The partnership should provide an added sense of stability by anchoring the Tunisian economy in the European sphere and assuring the North African country a place on the political and cultural map of Europe.

This can help alter the image of Tunisia, whose lot has often been wrongly viewed as intertwined with neighbouring Algeria, where Islamists have been fighting the government since 1992.

It is difficult to gauge the importance of what remains of Tunisia's own Islamist movement, as its sympathisers no longer dare express their views. And although domino theories of an Islamic takeover in Algeria spilling over into Tunisia are no longer regarded as credible by analysts – especially since Algeria is far from reaching that point – rating agency IBCA, for example, says Tunisia's rating would be downgraded immediately if Algeria turns fundamentalist.

The concern for Tunisia is that Islamist influence from next door may provoke just enough trouble at home to



Tunis Cathedral: the country's image has often been wrongly viewed as intertwined with neighbouring Algeria

Despite a successful attempt at diversification, a bad agricultural year coupled with a poor tourism season could be devastating to the Tunisian economy.

This realisation has accentuated fears of Islamism among both the people and the government and has paralysed the political system.

Tunisia's performance economically and socially sits oddly with its track record in politics. The government took over in 1987, promising a commitment to democracy, and ushered in a period of tolerance towards Al-Nahda, the Islamist movement that had been repressed by the previous regime. But the gains registered by Islamist candidates running as independents in 1989 legislative elections raised anxieties. The government moved to crush Al-Nahda in

Rassemblement Constitutionnel Democratique was blamed on Al-Nahda supporters.

A still nascent secular opposition went along with the government at the time and the parties purged their ranks of opponents to the regime. Gradually, however, opposition parties say the circle of repression has widened to include them.

A report this month by Amnesty International details a five-year history of arrests, detentions, torture and unfair trials to "punish, intimidate and silence political opponents, government critics, victims of human rights violations, their relatives, lawyers, human rights activists, journalists and others."

Opposition members point, for example, to the arrest last month of the leader of the main opposition party. The government says the

side government, while party officials suspect the arrest was motivated by a harsh letter addressed to the president and complaining that in its fight against Islamists, the government has closed down all avenues of political expression.

In 1994, Mr Ben Ali was re-elected with 99 per cent of the votes. In legislative elections the same year, the RCD took all 144 seats in the assembly before the government introduced an amendment to the electoral code handing the opposition 19 seats. In local elections held last May, the RCD won almost all the seats, which led to charges of falsifications.

In a recent speech, Mr Ben Ali lashed out against critics of the country's human rights record and announced that the government would amend the

– scheduled for the year 2000 – and subsidise opposition parties now represented in government so they may broaden their support base.

Coming on the heels of a government crackdown on members of the opposition and just a few months after a major disappointment in municipal elections, the opposition will be looking for tangible indications that the government is this time serious about reform.

RCD members who defied the government's political record say Tunisia has a long road ahead to build the modern state envisaged by its leaders. Thus it has no time to waste on politics. "When you're running at 200 miles an hour, you cannot afford to stop so someone can have a cigarette," is how one party member put it.

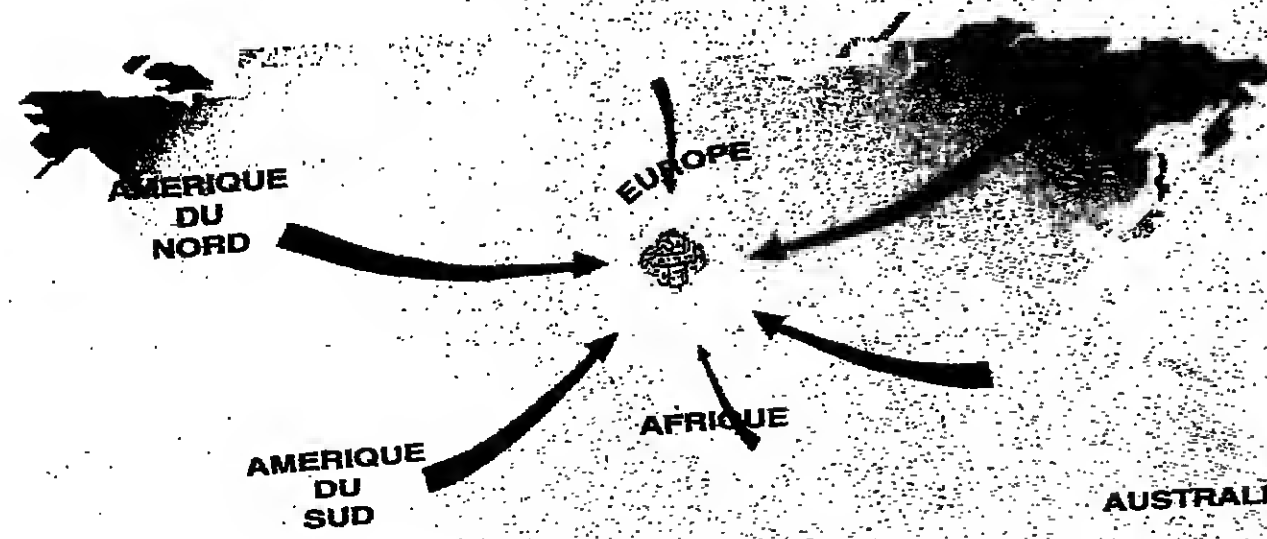
IN THIS SURVEY

- European Union partnership deal: the case for dismantling the barriers
- The economy: the country's slow but effective transformation from government controls to a free market
- Guide for business travellers: health, climate, public holidays, etiquette
- Map and Key Facts Page II
- Oil and gas: a new gasfield will turn the energy deficit into a surplus next year
- Stock market: the bourse is starting to modernise, while privatisation is said to be accelerating Page III
- Foreign direct investment: promotion agency faces a formidable task
- Textiles: shape of things to come in the country's leading export industry
- Politics profiled: big chicken mothers its eggs Page IV
- Tourism: the authorities are worried that European visitor numbers are falling. Perhaps the lack of things to do after hours is to blame
- Private sector: trading pact is a risk Page V

Production Editor: Gabriel Bowman

STB BANK

THE MEETING POINT OF ALL YOUR PARTNERS



THE LEADING BANK IN TUNISIA

Adresse : rue Hedi Nouira 1001 Tunis - TUNISIE
Tel : (01) 258.000/340.477 - FAX : 348.400/340.015 - TELEEX : 14135/14815/15376

THE BANK

Oil & Gas opportunities in Tunisia



- TUNISIA, with:
- ✓ high oil potential
 - ✓ flexible hydrocarbon law
 - ✓ outstanding political stability



Tunisia offers significant opportunities for exploration and investment in hydrocarbon resources.

Twenty eight private Tunisian and international oil companies are actively involved at present in hydrocarbon operations and 16 developed fields producing around 100,000 barrels per day.

With a rich petroleum exploration and production history, 465 exploratory wells drilled and 140,000 kms of seismic data are on record and available at:

ENTREPRISE TUNISIENNE D'ACTIVITES PETROLIERES
Siege Social 27 bis, Avenue Khéreddine Pacha, Tunis - B.P. 367 - 1002 Tunis - Belvédère
Télégr. ETAP: OLE - TUNEX: 15 128 - 13 877 - 15 303 - Fax: 784.092 - Tél: 782.288 - R.C. N° 36608

II TUNISIA

European Union partnership deal: by Roula Khalaf

The case for dropping the barriers

The free trade zone, to be phased in over 12 years, sets the country a hard challenge

The buzzword in Tunis these days is *mise à niveau* or upgrading. It refers to the huge effort under way to raise the standards of Tunisian companies so that they may survive the onslaught of European products expected as a result of the partnership deal signed with the European Union.

In a courageous move, tiny Tunisia this year became the first Mediterranean country to sign a comprehensive partnership with the EU. The deal entails political and economic co-operation but most importantly, it creates a free trade zone to be phased in over a period of 12 years.

The deal represents the first concrete example of Europe's new Mediterranean strategy, which rests on political and economic co-operation aimed at insuring stability, the retreat of Islamic extremism and raising standards of living to alleviate immigration pressure into the European continent.

For Tunisia, the task will be easy. On the surface, the

agreement, which replaces a series of four financial protocols signed with Europe since 1976, seems an insurmountable challenge.

The EU is Tunisia's largest trading partner, representing some 80 per cent of trade. The agreement does nothing to insulate Tunisia from the EU market's already open for Tunisian textiles, with the yearly quota of 66m trousers and 16,500 tons of cotton. More products maintained over the 1976 accord already offers preferential treatment for Tunisian industrial exports.

It is only now, however, that Tunisia will truly open its doors to European products. Although it has instituted liberalisation measures under a structural adjustment programme with the International Monetary Fund, economy is pronounced and industry remains highly protected. Although import licences are liberalised, average tariff barriers are of the order of 43 per cent, with the maximum tariff - on luxury cars for example - reaching 300 per cent.

The dismantling of barriers will occur over 12 years. It will

be phased in as follows:

1. Starting in 1996, tariffs for 12 per cent of EU imports will be dismantled. This represents mainly industrial goods not manufactured locally.
2. Tariffs for another 28 per cent of EU products, including raw materials, will be eliminated over a period of five years.
3. Another 30 per cent of EU imports, including locally manufactured products, will enter free of charge at the rate of a 12th year over a 12-year period.
4. Tariffs for the remaining products will be dismantled after a grace period of four years and at a rate of an eighth a year.

To compensate for lost fiscal revenues, VAT will be extended to all sectors

While industry frets about the competition, however, Tunisian officials know that if they play their cards right, the benefits of free trade will by far outweigh the harm caused by the elimination of trade barriers.

"We have an extraordinary chance to be part of a market

with 350m consumers enjoying a high standard of living," says Mr Fethi Mordassi, state secretary at the ministry of International Co-operation and Foreign Investment. "We believe we need to be export-oriented and to accomplish this we need to increase our efficiency levels."

An EU official in Tunis says that anchoring the Tunisian economy in the European sphere will serve to amortise the shocks suffered by the economy, such as the erosion of tourism receipts when a neighbouring country suffers from political instability. "It is a positive deal if only because it gives Tunisia a better image and makes it a country that Europeans will know better," he says.

In practice, for the EU accord to work according to Tunisian aspirations will require an increase in foreign direct investment, a restructuring of fiscal revenue, and a major revamping of Tunisian industry.

A World Bank study estimates that average yearly growth of 4.5 per cent can be increased by 1.2 per cent by doubling foreign direct investment. Such targets will be hard to achieve. Total foreign investment outside energy and including portfolio investment stood at a puny

TD68m last year. Despite the grandiose hopes of government officials, western embassies in Tunis say few large foreign companies are likely to use Tunisia as a base to export goods to Europe.

Mr Nouri Zorhadi, the finance minister, says the elimination of tariffs will cost the government some TD700m in lost fiscal revenues at the end of the 12 years. The loss will accumulate over the years, starting with TD75m next year, or about 1 per cent of the 1995 budget. It will be compensated by tax increases elsewhere.

VAT, for instance, will be extended to all sectors, while tax rebates which now encourage investment and development of new industries will last for a limited period of time.

Probably the toughest job facing both the government and the private sector is the restructuring of industry. According to a local study written for the government, one-third of industry would fail unless restructured while another third would experience difficulties. The World Bank study says that in the short term, sectors that will register the highest productivity gains are textiles, chemistry and commerce.

In the longer term, only textiles and commerce are

likely to experience increased productivity gains and thus absorb the labour and capital of other ailing sectors such as agro-business and electrical goods.

Mr Tarek Cherif, head of the Cherif Group, a conglomerate, says that Tunisia's industry can never compete with the economies of scale of Europe for products made in large quantities and will have to focus on specialist items. To compensate for the loss of employment, Tunisians must develop niche industries. He reckons that the key to the survival of the labour-intensive services sector, for example, is to use Tunisian skills to target the top end of the market.

The Tunisian government insists that it will allow the companies that have the potential to compete with European products to remain afloat - but that promise will prove hard to keep given the slow pace of privatisation. To help efficient companies survive, the government has already set up an elaborate diagnostic centre. The *mise à niveau* office in the ministry of industry will help some 4,000 companies to undergo an evaluation process to determine their needs and help find financing for restructuring.

The first 100 companies have already been selected and teams of Tunisian consultants have started visiting companies to audit their books and diagnose their problems.

The future of Tunisian industry depends on the efficiency of the upgrading programme. However, there are already signs that it could turn into a bureaucratic nightmare as teams of consultants waste weeks studying well-managed companies which do not need the government to diagnose their problems but only help to solve them.

According to Mr Mordassi, the *mise à niveau* will require some \$2.5bn over 10 years, an amount that should be financed by the EU.

The commission recognises the role it has to play to make the deal work. "We have to help Tunisia," says an EU official. "Because the free trade area will lead to an increase in unemployment and a decrease in customs revenues."

Help will come in the form of aid from the EU budget as well as the European Investment Bank. Funds will be targeted at helping restructure industry and financing the balance of payments to alleviate any social impact.

The EU has pledged a total of Ecu4.6bn over five years for all Mediterranean countries that sign a partnership agreement. Amounts distributed to member countries are subject to review every two years and reassessed according to performance, thus putting all signatories to partnership agreements in competition for funds. According to the EU delegation office in Tunis, Tunisia will receive Ecu250m in 1996 and 1997 from the EU budget, in addition to the Ecu50m allocated for 1996 in the last protocol.

The new budget allocation is three and a half times what Tunisia was receiving under the old protocol. To these funds will be added yet to be announced project financing from the EIB.

The economy: by Roula Khalaf

Free market comes nearer

The government has liberalised trade and cut tax rates, but challenges lie ahead

For Mr Nouri Zorhadi, the minister of finance, the creation of a free trade zone with the European Union is a natural step for the Tunisian economy.

Since 1986, under the watchful eyes of the International Monetary Fund and the World Bank, Tunisia has been slowly but effectively dismantling trade barriers and setting up active bond and stock markets.

The results of the eighth plan, running from 1992 to 1995, tell a favourable story while at the same time highlighting the challenges ahead. Real GDP growth averaged about 4.5 per cent during the period, below the 5.5 per cent target, and was driven by exports and gains in productivity; average inflation stood at 4.9 per cent, ahead of projections of 3.5 per cent. And fiscal discipline led to the shrinking of the budget deficit to 2.6 per cent of gross domestic product by the end of last year.

Efforts to diversify the economy have made it more resilient to outside shocks. Agriculture's share of GDP fell from 15 per cent in 1984 to 13.6 per cent last year, while manufacturing jumped from 14.4 per cent to 17.5 per cent. Although tourism accounts for only 7 per cent of GDP, its share of foreign exchange earnings has steadily grown, to nearly 19 per cent of the total last year.

"When the agricultural sector had negative growth of 10 per cent in the early 1990s, total growth was also negative and inflation was 14 per cent," says Mr Taoufik Baccar, minister of economic development. "Last year, with a similar negative growth in agriculture, we still had 3.4 per cent growth and inflation of only 4.5 per cent."

Although a significant

improvement, these growth rates are not enough to absorb yearly entrants into the workforce. Against a yearly demand for new 65,000 jobs, on average only 55,000 are available. Government ministers insist that measuring unemployment accurately can only be accomplished through a census, since the jobless are not required to register with any government office. While unemployment is generally thought to hover around 15 per cent, the rate is much higher among people between the ages of 18 and 25.

According to Mr Baccar, the country needs a growth rate of 6 per cent to open up the market to Europe," says Mr Baccar. A study by the World Bank says Tunisia can add 1 to 2 percentage points to GDP by attracting foreign investment of about TD200m a year outside the energy sector. Such investment now stands at only TD68m.

The Tunisian government has taken several measures to attract more investment, but the country remains hard to sell compared with south-east

Asia and eastern Europe. Foreign companies complain of labour rigidities, low productivity and problems of absenteeism.

To maintain political and economic stability, the Tunisian government has been careful to develop good relations with the unions and insure that the poorer classes see an increase in their standard of living.

Government officials proudly point to the fact that there has been not a single strike in the country in seven years - ("because everyone agrees on the type of society," says one official).

The flip side of that, however, is that salaries, which are negotiated every three years between the unions and the employers' federation, have risen between 5 per cent and 10 per cent annually, depending on the sector. The minimum wage, which now stands at TD154, has increased from

TD120 in 1990. Although labour laws have been reviewed, dismissing staff remains a problem as employers must justify their actions before the courts.

Concern over unemployment is one reason why privatisation has moved slowly. The government also expresses fears of dismantling public sector monopolies to create private sector ones.

To meet the challenges ahead, the government is embarking on a major campaign to upgrade private sector companies with financial help from the EC by diagnosing their problems and prescribing remedies to increase efficiency and find new sources of capital. It will take time, and will no doubt be painful, if it may fuel a new surge of investment by local firms. Worried about its survival once European products are allowed into the market, the Tunisian private sector has shied away from investing in the past two years. Total private sector investment fell from TD2.4bn in 1993 to an estimated TD2.07bn this year.

Indeed, the success of Tunisia's commitment to liberalisation rests with the private sector. Although the sector has gradually been allowed a much larger share of production - three-quarters of manufacturing is now private - it is still looking for greater flexibility. Companies say that government concern over an equitable distribution of resources and maintaining social and political stability leads to interference at times, either to control prices or to stem the development of monopolies.

With the European Union accord eating away at customs revenues, the government will increasingly look to the private sector to take up major projects. The government has presented \$250m worth of projects to build 50km a year of highways for a total need of 7,500km. For the first time, the government will allow the private sector to build and operate a \$300m to \$400m independent power plant, for which bids are now being accepted.

The government is also developing new avenues of financing. With the programme of



structural adjustment now complete, Tunisia can no longer rely on significant amounts of multilateral agencies' aid.

Thus, since 1994, it has

raised Y85bn in five- and ten-year Samurail bond issues on the Japanese markets. Having received an investment grade rating from agencies Moody's

and IBCA, Tunisia will tap the Eurobond market next year, says the finance minister.

The government's total borrowing needs are about \$400m

a year. With total net external debt at 40 per cent of GDP, debt service now stands at a comfortable 20 per cent of foreign exchange reserves.

Guide for business travellers

Visas

Passports are required. Visas are not needed for a stay of three months by nationals of most European countries, the US, Japan, Hong Kong, most Arab and some other countries. It may not be easy to extend your visa. Extensions usually take two weeks to a month to process, during which time you will be without your passport. Once granted, they usually give three months' residence. It may be simpler to take a trip over the border to Libya or Sicily, so that you can get a new tourist stamp on re-entry.

Main cities

Population (at 1994 census):

Tunis	674,100
Sfax	230,900
Ariana	152,700
Ettahaden	149,200
Sousse	125,000
Karouan	102,600
Gabes	98,900
Bizerte	98,900
Bardo	72,700
Gafsa	71,100

Health

Yellow fever vaccination is compulsory if arriving from an infected area. Immunisation is recommended against diphtheria, hepatitis, polio, tetanus and typhoid. Rabies is present. Water in the main towns is

drinkable, but it is advisable to boil tap water elsewhere or drink mineral water, and wash fresh foods carefully.

Languages

Arabic is the official language, but French is also widely used. English may suffice in tourist resorts.

Business hours

Shops: There are no standard opening hours but big stores are usually open 8.30am-noon and 3-6pm in winter and 8am-noon and 4-7pm in summer. Banks: 8-11am and 2-4pm (Mon-Thurs) or 8-11am (Fri). In the summer, banks are open only in the mornings.

Government offices: 8.30am-1pm and 3-5.45pm (Mon-Thurs) or 8.30am-1.30pm (Fri-Sat). Mornings only in summer.

The weekly day of rest is Sunday, not Friday as is usual in the Muslim world. Tunis virtually closes down in August.

Public holidays

Fixed dates: January 1, March 20 (Independence Day), March 21 (Youth Day), April 9 (Martyr's Day), May 1 (Labour Day), July 25 (Republic Day), August 13 (Women's Day), November 7 (accession of President Ben Ali).

Variable dates, in 1996: February 21 (Eid al-Fitr end of Ram-

Climate

Temperatures on the northern coast, hot and dry inland and in the south. In Tunis, the hottest month is August, with the average daily minimum 21C and the maximum 38C, while the coldest month is January (6-14C). The wettest month is also January and the driest is July. Annual rainfall in Tunis is 169mm, while in Sfax it is only 81mm and in Bizerte it is 251mm.

Etiquette

Business meetings: Formal attire should be worn. Women should wear clothes that cover arms, shoulders and legs. It is customary to shake hands on meeting and taking leave. Business cards are exchanged

after introduction.

Eating out: Alcohol is freely available in towns, though less common in rural areas. The national dish is couscous - crushed flour or coarse flour which is steamed and served with fish or meat and vegetables, often in a strongly spiced sauce. Dishes are often served with harissa, a hot paste made from red chilli peppers. Another typical dish is the briki, a crisp fried pastry with spinach, egg, meat or tuna fish. Tips: Hotel and restaurant staff expect 10 per cent, taxi drivers 100 millimes, hairdressers/barbers 300 millimes and airport or railway porters 300 millimes a suitcase.

Sources: EIU Country Profile 1994-95; Europa World Yearbook 1995; Statesmen's Year Book 1995-96; Tunisia - The Rough Guide 1995; Wolden Country Reports 1995; World Airways Guide 1995; World of Information 1995.

FT Country Surveys on Disk

This country survey is NOW AVAILABLE ON DISK

with FREE Acrobat reader Software from Adobe. For information on back catalogue and subscription.

Tel: +44 (0) 171 873 4356 or Fax +44 (0) 171 873 4862

The International Maghreb Merchant Bank (IM.Bank), Tunis

"In-depth knowledge of the Maghreb and International Network"

Partners across the Mediterranean

IM.Bank's shareholders include the International Finance Corporation (Washington), Societe Marseillaise de Credit (Paris), Creditanstalt Finanzaria (Milan),

IM.Bank provides full merchant banking services in Tunisia and the Maghreb:

Corporate Finance / Project Finance / Trade Finance / Asset Management / Advisory Services

Wish to know more about our services? Please contact:

Tunisia (Tunis): IM.Bank
Contact: Mr. Adel Dajani
Tel: (216 1) 708 220
Fax: (216 1) 708 020

France (Paris): Societe Marseillaise de Credit
Contact: Mr. Olivier Pastre
Tel: (33 1) 44 68 10 71
Fax: (33 1) 40 02 07 17

مكتبة المجلد

Oil and gas by James Whittington

From deficit to surplus

The government is keen to back energy sector investment to meet buoyant demand

Tunisia's hydrocarbons sector is being reborn. Although oil production is expected to continue on its downward trend as the country's giant fields grow old, a new era of gas has arrived which will flip a growing energy deficit into a surplus next year.

The sector's white knight is British Gas. Having invested \$600m in developing the Misak gasfield in the Gulf of Gabes, the company switched on its taps in June ahead of schedule and under budget. Although there have been the usual teething problems, and the low quality of gas requires a lot of cleaning, 1.5m tonnes of oil equivalent a year should be on stream in 1996 and maintained until the end of the century. Commercial recoverable reserves at Misak exceed 74bn cubic metres, giving the field an estimated life of 30 years. Furthermore, there appears to

be much more gas waiting to be tapped. British Gas says it has recently discovered a similar-sized field nearby and within the company's Amilcar permit.

Although the latest developments are not expected significantly to lift the contribution to GDP of energy and utilities – last year it was 7.2 per cent – the economic impact of Tunisia's newly exploited gas reserves will be huge. Misak alone will make Tunisia self-sufficient in gas until at least 2002. Under an agreement signed with the state's Enterprise Tunisienne D'Activités Pétrolières (Etap), British Gas will supply gas at a fixed oil-linked price to the public utility Société Tunisienne de L'Électricité et du Gaz (Steg) with 180 cu ft a day for the first five years and 200 cu ft a day thereafter.

Many of Tunisia's power plants and main industries have already been converted to run on either oil or gas. In 1994 gas provided some 37 per cent of total energy consumption but this will rise substantially next year. The gas-driven domestic

energy market will allow the government to cash in on more of its transit tariffs for the Transmed pipelines which transport Algerian gas through Tunisia to Italy. The fees are equivalent to 8.28 per cent of gas transported, which gives Tunisia options on some 24bn cu metres of gas a year if the two pipelines are used to their full capacity.

Furthermore, the infrastructure built for Misak can be used to attract further development of smaller gasfields nearby which might otherwise be considered uneconomic. British Gas has laid a 120km pipeline from its four offshore production platforms in the Gulf of Gabes to the Hannibal processing plant in Sfax, which removes nitrogen, carbon dioxide, and hydrogen sulphide. The clean gas is then passed onto power stations in Tunis, Sousse and Gabes.

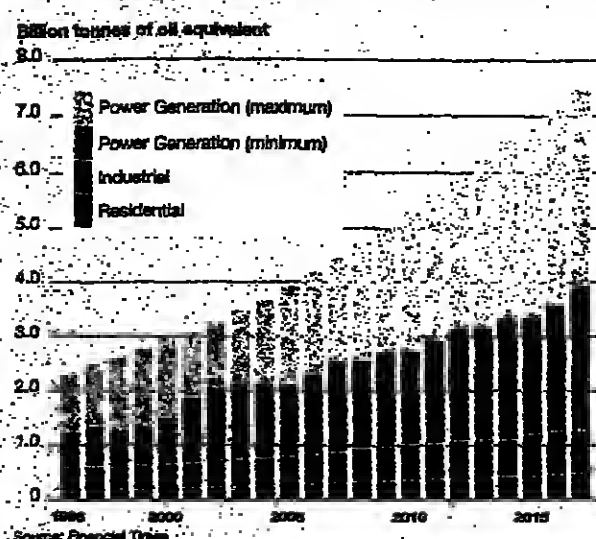
Increased domestic consumption of gas will also give some breathing space for the country's labouring oil sector. Last year oil production shrank by 6.2 per cent from 1993 levels to an annual 4.57m tonnes as falling output from big oilfields

such as El Borma and Ashtart was not made up by the smaller, more recent finds. Output fell by 10.7 per cent in 1992 and 1993 and is forecast to decline by a further 8 per cent this year. The downward trend until now, along with increased domestic energy consumption, more than halved oil exports between 1992 and 1994. According to Oasep figures, oil and gas exports earned \$65m last year, or 8.8 per cent of total export revenues, compared to \$150m in 1992. As a result, Tunisia recorded a deficit on its oil account for the first time in 20 years in 1993.

However, it is not all doom and gloom for the future. A marginal rise in total oil output is expected in 1996 and 1997 from increased production from some of the newer fields and development work to revive production at the bigger and older fields.

At the Sidi Kilani field – which was discovered in 1989 and remains the last major find and now the third largest oil producer – Kufpep Tunisia, a wholly owned subsidiary of the Kuwait Petroleum Corpora-

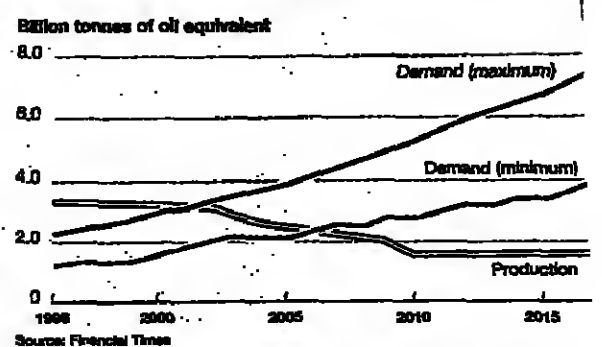
Gas demand forecast



tion, has recently brought on two new wells which will increase annual output to 550m tonnes next year from 267m tonnes in 1993. On top of this, recent discoveries such as Khabli, Ramoura and Cercina are increasing their smaller volumes. At Ashtart, Tunisia's second largest oil producer, Elf Petroleum has finished a new floating platform this year from which 12 new wells are scheduled for

drilling over the next three years. This forms part of a \$210m development programme to maintain production at around 1m tonnes a year until 2004. In addition to development of current working fields, there is a remarkable level of exploration activity and an air of bullishness in the sector. The feeling is that a big discovery might be lurking somewhere under the country's geological

Total gas demand vs production



structures. Mr Abdelwaheb Kesraoui, director-general of energy at the ministry of industry, says there are currently 25 exploration agreements in force and 20 wells scheduled for drilling over the next 12 months.

This high level of exploration activity, along with British Gas's Misak project, has maintained buoyant investment in the energy sector. In 1995 it is forecast to be close to last year's figure of \$250m. Of this, oil exploration contributes around \$120m, up from \$65m in 1993.

Encouraging the itch to explore for oil and gas is an already liberal investment climate which the government is constantly trying to improve.

Mr Kesraoui says that change to the hydrocarbon code next year will allow companies to offset more of their exploration and development costs against tax obligations. It is hoped it will lure more companies to develop some of the small fields. Before these changes Tunisia held eighth place on list of countries offering the most favourable tax system for oil exploration which was put together by the UK Simon Petroleum Technology. Whether or not these efforts help produce the big oil find Tunisia needs remains to be seen. But for now, in gas at least, the Tunisian government can safely parrot British Gas' advertising slogan: "It's good to be in control."

Stock market by Roula Khalaf

Bourse starts to modernise

Privatisation has been slow but its acceleration could add to a new class of investor

"A total of 141,000 people bought shares in the last privatisation," says Mr Ahmed Hadonej, Tunis bourse president, proudly. It may not sound much by western standards, but in Tunisia it is a record.

After focusing on the creation of a new class of investor, attention in Tunisia is now turning to satisfying the increase in demand on the fledgling bourse.

In downtown Tunis, the bourse is packed with people from all walks of life during its daily 75 minutes of operation. The country now counts

40 licensed brokers – 26 actively operating – and mutual funds have raised about TD700m from the public so far.

All this money, however, is chasing a mere 25 listed companies, with a total capitalisation of TD3.6bn. Not surprisingly, the imbalance last year saw the index fly up by 102 per cent.

Luckily, the situation has stabilised a little this year. So far, the index is up only 28 per cent and it has been flat since August. "100 per cent growth can be a cause for concern," admits Mr Hadonej.

The main reason behind the lack of supply is the slow-moving privatisation process and the fact that private groups, which are often family-owned, have until recently shied away from opening up their capital to investors and thereby their

books to the tax authorities.

Tunisians are inherently cautious. The most often cited description of the way they like to operate is "step-by-step" so as not to upset the economic balance that the government has been striving to create. In this egalitarian society, the government is careful to spread wealth evenly and to make certain that unemployment, estimated at 15 per cent, is not aggravated.

Thus, only five companies a year were privatised between 1986 and 1994. According to a report by UK rating agency IBCA, the original programme – which envisaged the privatisation of 75 public enterprises by the middle of 1992 – has met only half its target. Tunisia's public sector includes 211 companies. IBCA says privatisation should touch at least 13.5 per cent of the sector.

Mr Taoufik Beccar, economic development minister, says one concern in the privatisation has been to avoid transforming government monopolies into private sector monopolies. Businessmen add that shedding staff, which will no doubt be required, is another major worry.

Mr Beccar, however, insists that privatisation is now accelerating. Indeed, 15 operations will have been completed by the end of this year and at least double that amount will be privatised in 1996. The tourism sector is virtually all in private hands now. These figures are in addition to partial privatisations on the stock exchange. At least three public sector companies, including the state-owned Tunis Air, offered 20 per cent of their capital to the public this year. How successful the privati-

sations will be in raising efficiency levels remains to be seen. Government officials admit that they are not simply looking for the best price. Bidders must satisfy several criteria, one of which is to keep a certain number of employees.

To control the rising speculation on the stock market and alleviate the pressure to privatise in order to increase supply, the government has "indicated" to private groups the desirability of their issuing shares on the stock market.

Many of these groups have proved obliging. Pressure from the government has helped them focus on the benefits of opening up their capital. Now that tax rates have been reduced, companies are more willing to open their books to the government. Interest rates, which hover around 12 per cent at commercial banks and 15 per cent at development banks, render an equity issue all the more attractive. Thus virtually all companies

visited by FT reporters recently said they were preparing to offer up to 20 per cent of their capital on the bourse by next year.

According to Mr Hadonej, there are 89 investment companies managing some \$330m created by private groups and all are likely to come to the market. Tax incentives drive Tunisian companies to create

Tunisians are cautious – they like to operate step by step

investment firms which inject funds into a group's various affiliates and invest in other groups. Because a legal framework for holding companies does not exist, the private sector places investment firms as well as affiliates of a group on the market. The promise of an increase

in supply has allowed Tunisia finally to open up – albeit modestly – to institutional investors in emerging markets. Mindful of the huge domestic demand, Tunisia had until June this year kept foreign investors at bay by requiring central bank approval for the purchase of shares on the stock exchange. Total foreign investment on the bourse barely reaches the TD100m mark.

New legislation allows up to 10 per cent total foreign ownership in listed companies and up to 30 per cent in unlisted ones. Brokers say the move will not amount to much in the near term. But government officials have no intention of offering foreign investors a lot more. As they see it, portfolio investment is volatile and their strategy is to see funds moving out of the bourse invested elsewhere on the local market. To prepare for the arrival of foreign investors, however

limited it turns out to be, Mr Hadonej is moving rapidly to complete his objective of upgrading the Tunis bourse to international standards. Last month, the bourse was transferred to a private company. A securities and exchange commission has been set up to take up overseeing the bourse from Mr Hadonej this month. To list on the exchange, companies must be at least three years old, they must have distributed dividends for at least one year and count at least 300 shareholders. Companies that do not meet these criteria can be traded on an over-the-counter market.

The last element in the modernisation of the bourse is a move to an electronic system of quotation, which Mr Hadonej promises will be ready by the end of 1996. France has pledged FF4.5m in aid for the project in 1996, in addition to the FF4.5m that the Tunis bourse has received this year.



The Banque de L'Habitat: a highly-prized partner in the development of investment in Tunisia

i) The Banque de L'Habitat... actively promoting investment in Tunisia

The Banque de L'Habitat is a commercial bank specialising in financing housing and real estate development in Tunisia.

The Banque de L'Habitat offers Tunisian and foreign investors alike a wide array of services, products and advice on how to launch a successful venture. Thus:

1) The Banque de L'Habitat has its own clearing house for stock market transactions:

With its team of professional managers, the Banque de L'Habitat offers customers portfolio management packages which are best suited to their needs and aspirations.

2) The Banque de L'Habitat is the expert in the real estate sector:

The Banque de L'Habitat offers Tunisian and foreign investors a wide range of financing schemes and advises them of the advantages and incentives afforded them in the sector.

3) The Banque de L'Habitat ensures all transactions with foreign institutions:

Due its vast experience, the Banque de L'Habitat can successfully assist its customers in their import, export or foreign exchange operations.

4) The Banque de L'Habitat offers other services and methods of payment:

Through its network of branches and correspondents overseas, the Banque de L'Habitat offers its customers many services and methods of payment, such as:

- The BH Mastercard;
- Automatic teller machines in all Tunisian airports for currency exchange operations; and
- Teller machines.

ii) The Banque de L'Habitat... great performance

Due to its remarkable achievements, the Banque de L'Habitat has succeeded in creating for itself a prominent position in the banking sector. This is confirmed by:

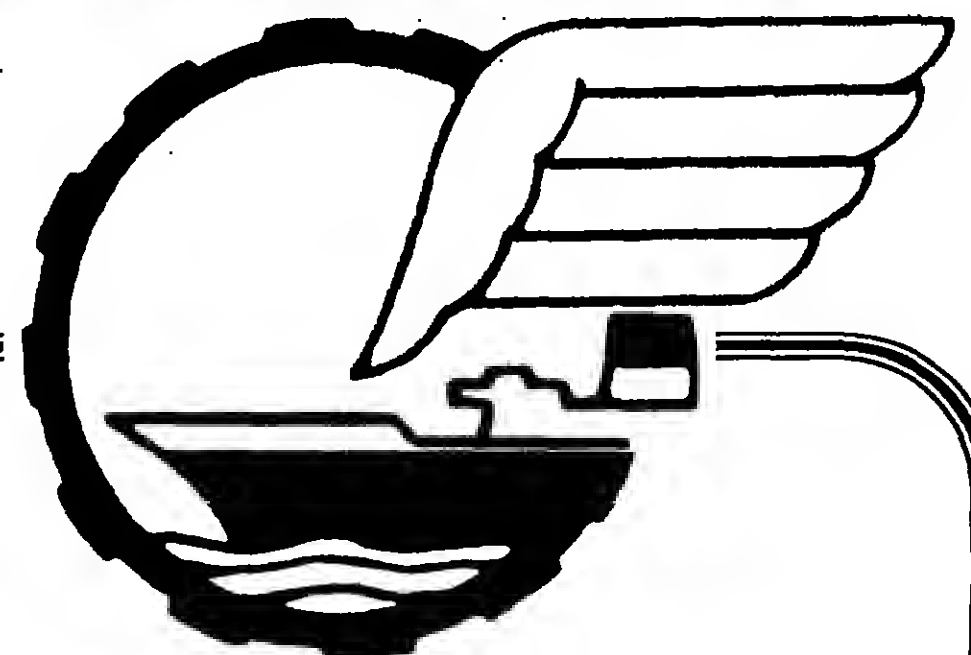
- The growth its shares witnessed on the stock exchange:

Period	Dec. 31, '93	Dec. 31, '94	Oct. 19, '95
Value	7.230 dinars	25.000 dinars	44.000 dinars

- The results achieved in banking operations.

Period	Dec. 31, '93	Dec. 31, '94	%growth
Total deposits	448.456.044	589.650.694	31.48%
Total credits	678.186.413	733.349.509	8.14%
Total	827.186.352	935.260.306	13.07%
Profits	5.627.151	7.261.096	29.03%

21, Avenue Khelredine Pacha 1002-TUNIS - TUNISIA
B.P. 242 - Cedex 1080 - Tel: (216-1) 785 277 - Telex: 14 349
Fax: (216-1) 784 417



U.T.I.C.A.

To identify the investment opportunities in Tunisia
To find a financial, trading or industrial partner
To make your projects profitable in Tunisia

UTICA the Tunisian employers' Association,

which groups together more than 140,000 members from more than 170 organised professions within its professional federations and regional representations throughout the Republic,

is at your entire disposition

Address: UTICA - 103, Avenue de la Liberté.
1002 Tunis-Belvédère. TUNISIA

Tel: (216-1) 780 366 Fax: (216-1) 782 143 Tlx: 18982

TUNISIA

Foreign direct investment: by James Whittington

Agency faces formidable task

The zone in the eighth and ninth floors of the building in the centre of the city have become a hive of activity in recent months, harassed within the government's agency for the promotion of industry, the staff of its two floors have been up and down the stairs, the current levels of foreign direct investment.

The task is formidable and it is not easy to understand why the agency employees at the Foreign Investment Promotion Agency (FIPA), which was established in July, tend to be rather than walk as they go about their daily business. The government argues that unless the country can attract about \$300m of new foreign direct investment a year in all sectors with the exception of energy, then the free trade deal

agreed with the European Union will be detrimental to Tunisia's economy.

More specifically, they say that unless more FDI comes in, the country will not only be unable to finance its current account deficit but will also have difficulty in raising productivity in sectors such as manufacturing which will be newly exposed to international competition.

"We've been told that unless we reach our target of about \$1bn across all sectors, then we've failed," says Mr Sassi Amor, a principal manager of FIPA, rather solemnly.

The distance which the country needs to travel to achieve these objectives is easily seen by the FDI levels of the past few years. In 1994, total FDI declined to \$318m compared to the exceptional year of 1992 when it more than doubled to \$397m.

The current distribution of investment is heavily weighted towards oil and gas exploration and development. Last year,

energy accounted for 87 per cent of the total, most of which came from the \$600m which British Gas has been spending over the past few years on its gas project at Miskar in the Gulf of Gabes.

Tourism, financial services, manufacturing and industry between them attracted FDI and portfolio investment of \$75m last year, up from \$64.7m in 1993. The money came

and have joint ventures with local partners numbering 398. The largest of these is the Lee Cooper Tunisia joint venture which employs 1,550 people and has sales of \$120m in denim wear sold to Europe. Until it has received a total of \$32m in foreign investment.

At Fipa, the 30 or so investment projects which were undergoing feasibility studies in October tell the same story. An American investor is looking for a local partner to manufacture floppy discs in either Tunisia or Salvador. Initial investment will be \$5m. A Japanese company is willing to spend \$5m to build a factory for the production of integrated circuits.

The fact that businesses with projects such as these are interested in Tunisia says much about the relatively attractive investment climate which already exists in the country. But government officials and the private sector are under no illusion that much bigger projects are needed if

the targets are to be met.

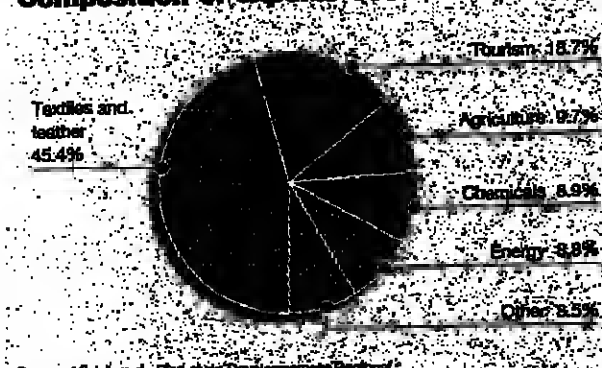
Mr Hedi Djilani, president of Tunisia's private sector association and head of Lee Cooper Tunisia, explains that the country needs to adopt a three-pronged strategy to attract more foreign investment: "First, we must increase our international profile because there are still very few foreign companies which think of Tunisia as a place to invest."

"Second, we have to upgrade our business and infrastructure so that when people do come here they can work as easily as they would in Europe. And third, we need to start thinking much bigger."

The government is particularly keen to encourage foreign companies, preferably multinationals, to set up manufacturing sites in Tunisia to serve the European markets.

The reasons why they should come trip off officials' tongues as if learned by rote. The peace and stability of the country always comes first, followed by a skilled but relatively cheap labour force, and the country's

Composition of exports 1994



Source: Ministry of Planning and Economic Development

sound economic performance in the past few years.

Fiscal investment incentives are also attractive. Foreign investors in joint ventures and 100 per cent-owned enterprises can benefit from offshore status if their companies export more than 80 per cent of their output. This entails exemption from taxes, an unconstrained repatriation of profits and capital policy along with a free recruitment policy.

For portfolio investors, a new investment decree, ratified this summer, allows foreign investors to buy up to 10 per cent of companies quoted on the stock exchange without

having to obtain prior permission and sets the upper limit for unlisted companies at 30 per cent.

The few expatriate managers already operating in Tunisia generally pay tribute to the relatively easy working environment. Some common gripes, however, include the usual difficulties with bureaucracy and government interference - which are normally experienced in a developing country.

Textile manufacturers complain of problems with absenteeism - particularly among young women labourers who have to hand over most of

their income to the family head - and the relatively high costs of transport to European markets, especially in air freight. Some potential investors looking in from outside also view possible political disruption from Algeria or Libya as a real risk.

Aside from these mainly operational difficulties, however, the main hindrance to increased attention from the bigger multinationals seems not to be what Tunisia has to offer in the way of its investment climate but the small size of its local market.

With a population of 8.8m, the country faces stiff competition in and around Europe from other southern Mediterranean countries and eastern Europe which can offer similar investment incentives on top of bigger domestic markets.

Furthermore, while neighbouring Algeria and Libya remain relatively closed or too risky for foreign companies the attraction of a regional North African market is diminished. All in all, therefore, the task of advertising the advantage of investing in Tunisia compared with elsewhere looks likely to remain a hard sell.

PROFILE Poulina: by James Whittington and Roula Khakir

Big chicken mothers its eggs

Ask Mr Abdelwahab Ben Ayed, president of Pouline Group, which came first, the chicken or the egg, and the response is unequivocal. The chicken, he says, followed by eggs, ice cream, refrigerators, doors, exhaust pipes, furniture and computers.

The 57-year-old Mr Ben Ayed has turned vertical integration into an art form. Tunisia's largest company is a conglomerate, most of whose 100-plus different products originate from an interest in chicken farming which began in 1968. Comprising 35 separate companies with a consolidated turnover of more than \$200m and a total staff of 4,000, the group dwarfs its local competitors. It is also regarded within the Tunisian business community as one of the country's most dynamic, controversial and adventurous groups.

"We are probably the only chicken company in the world that is totally integrated," the Pouline president says. "The company sells about 5m chickens a year and was the first to introduce turkey to Tunisians. 'We begin with something and never know where we are going to end up,' he adds.

"When I started Pouline, I knew the country would not have enough protein and that lamb and beef would not be enough to meet the demand," he says. "The government did not see it this way. They thought Tunisians would not eat chicken."

As it turned out, consumption of chicken went from half a kilo per year per person in the 1970s to almost eight kilos today. When the government saw that Pouline was on to a winner, it offered credit subsidies to chicken farmers. As Mr Ben Ayed could not monopolise the subsidies, he got other people to take advantage of them and start up farms for which he supplied the products in exchange for selling their produce.

By 1976, the company was close to gaining 100 per cent of the non-state market share. At that point, the government

bluntly told Mr Ben Ayed to stop his chicken expansion. "So we introduced turkeys," he says, "and within a few years, we were enjoying 20 per cent annual growth in turkeys." Exports also began to grow. Today, Pouline sells two-thirds of its chickens to neighbouring countries.

The Tunisian government may have liberalised prices and imports, but Pouline still faces production quotas. "It is not a free market, otherwise we would take it all," Mr Ben Ayed says.

Pouline's phenomenal rate of growth - the company claims an average 20 per cent turnover increase a year - is based on its obsessive strategy of vertical integration.

The original objective was to become self-sufficient in the chicken business from breeding the chicks to man-

facturing the infrastructure such as cages and providing other inputs such as feed for the birds. Slaughter houses were developed and a distribution network established in Europe and the Maghreb. For each new operation, semi-independent satellite companies were established around the chicken operating business. Along with supplying the core business, each of the companies was encouraged to diversify its products for other clients and markets.

The egg business, for instance, which caters both for consumers and for

breeders, moved into ice-cream production as a way of utilising the thousands of broken eggs unfit for sale. This was created Selja, the Tunisian ice cream brand, which became a separate company. To store the ice cream, Pouline needed refrigerators and so the company launched a refrigerator production unit. Likewise, a recent spin-off from the metal tube and cage manufacturer was the development of locally produced exhaust pipes, called Eureka, which will soon be sold to local and foreign markets.

"We like to encourage ideas," says Mr Ben Ayed. "It helps to motivate the workforce. When someone comes up with a new idea, we offer finance and advice to help build the new company but then we let them get on with it."

Despite its size and influence, however, Pouline is not excused from the transformation required of the private sector in the new era of international competition. It is having to restructure many of its operations and become more transparent and has its eye on listing eventually on the local bourse.

But whereas many industrialists in Tunisia are quietly wondering how their companies will survive the abandonment of protectionist barriers and foreign competition, Mr Ben Ayed is totally convinced that Pouline, which he owns jointly with four other Tunisian families, can improve on its strong presence throughout the Maghreb and in the European Union.

The group sells no more than 10 per cent of its total production in Europe (mainly steel tubes and ceramics), but Mr Ben Ayed says he is gearing up to develop products for export to European markets. "I am the first to applaud the partnership deal with Europe," he claims. "If we want to show our strength, we should do so before others are as strong as we are."

Although Pouline as a

group is essentially decentralised, there is a strong corporate culture imbued with incentive schemes and a rigorous assessment programme at all levels. This has resulted in a tight regime of consensus among the workforce. The success of this approach is such that observers admit to being amazed at the commitment and the number of hours put in by Pouline employees, even though wages do not differ much from other companies.

Despite Pouline's impressive record so far, however, its transformation from a typically Tunisian complex web of companies to a diversified but well-structured conglomerate will not be plain sailing. The group has already been penalised for its lack of transparency and has run into trouble with the government over its social security commitments. The chicken business - which ties up about 50 per cent of the local market - was last year the first case to be investigated under Tunisia's anti-trust laws, although no action was taken against the group.

Its problems, however, are compounded by the government's restrictions against holding companies.

Although Mr Ben Ayed and his staff of about 120 at Pouline's headquarters oversee and manage the group as a whole, the cross-holdings and inter-group business make consolidation of the figures and equity structure extremely complicated. In preparation for a place on the local stock market next year, the group plans to list an investment fund which will have holdings in its 35 companies. Mr Ben Ayed says this will give the group ready access to finance at a cheaper rate than bank loans.

But, like most of Tunisia's private sector, Mr Ben Ayed says he is reluctant to dilute the Pouline families' controlling stakes. Thus, for now at least, Tunisia's biggest corporate chicken will continue to mother its own eggs.

Although Pouline as a

Textiles: by James Whittington

Shape of things to come

The country's leading export industry needs to modernise and curb labour costs

The textiles and clothing industry is Tunisia's star performer in the manufacturing sector. On the back of growing demand from Europe, exports grew by 25 per cent from TDL64bn in 1993 to TDL70.3bn last year. Industry sources say there is similar growth in 1995.

After a long period of sustained and rapid expansion, the industry is already Tunisia's largest employer - with 222,000 workers - and its leading source of export revenue, contributing 45 per cent of export receipts last year. Moreover, it is widely considered to have the greatest potential for development as Tunisia opens its doors to

trousers and T-shirts apart, garments enjoy free access

international competition.

To meet such high expectations, many textiles and clothing manufacturers, like the rest of Tunisia's private sector, are looking at what needs to be done to upgrade and modernise their businesses to improve efficiency and widen markets.

The free trade agreement with Europe will not directly affect trading volumes of Tunisian textiles and garments - they already enjoy free access apart from quotas on trousers and T-shirts which have been left for negotiation in 2000 - but it is acting as a catalyst for change.

Like the rest of the private sector, the Tunisian textile and clothing industry is characterised by a predominance of small and medium-sized companies, most of which rely on a single market or client. Its rapid growth is partly due to the influx of European investors coming to Tunisia to cut, make and trim garments for their home markets.

Out of 2,015 enterprises in the sector - most of which employ fewer than 100 people - 1,381 are export-oriented, of which 29 per cent are joint ventures and 23 per cent are 100 per cent foreign-owned.



Cloth on sale in a Tunis market

Most of the Tunisian-owned enterprises are in dire need of development capital to upgrade machinery and develop new products. For those companies which have bought technology with foreign investment, the main problems are supply side constraints and decreasing productivity.

Local textile manufacturers say that one of the main threats to Tunisia's competitiveness is their escalating wage bill. The powerful Union Generale des Travailleurs Tunisiens (UGTT) has been successful in recent years in negotiating minimum salary increases of between 5 and 7 per cent a year in most sectors. The Tunisian minimum wage of \$130 a month is almost on a par with Portugal, twice that of Morocco and about six times the rate in Egypt.

According to a study pre-

pared by Mr Moncef Tourki, a former head of the National Syndicate for Textile Exporters, high salaries and social security charges mean that an average Tunisian textile worker's cost per hour is \$2.52 compared with \$1.28 in Morocco and between 96 cents and \$1.25 in east European countries. He says that this plus a high level of absenteeism and lack of motivation, especially among young women who normally have to hand over most of their income to the head of their family rather than keeping it themselves, is damaging productivity.

Manufacturers also complain that Tunisia's geographical proximity to European markets is being undermined by high transport costs. Quick reaction time for new orders is hampered by the high cost of air freight to European markets and bottlenecks at Tunisia's main ports. One French textile exporter with factories in Tunis has claimed that it is sometimes quicker to get garments from his Chinese factories in Guangdong than Tunis.

The supply of raw materials by local textile and accessories manufacturers also leaves much to be desired. Companies exploring the local market frequently complain about the unavailability of certain materials and inadequate quality for their export markets. As a result, more than 75 per cent of wholly exporting companies use materials supplied by their foreign parents, which limits the scope of value added and contributes to the decreasing profit margins. Some textile manufacturers complain that because of a squeeze in margins, the high turnover growth is occurring at the expense of profits.

The answer, according to Mr Ziad Quesladi of Tuninvest,

Young women have to hand over most of their income

which offers capital and advice to local companies seeking to upgrade and expand their businesses, is more specialisation of the product. "To be competitive and profitable, producers should be looking to find niche markets which utilise the country's human resources, rather than rely on bulk assembly production," he argues.

This requires more finance and training. The textiles sector is a primary candidate for the government's strategy of trying to use the European trade agreement to attract more foreign direct investment. But the Centre Technique du Textile (Cetex), the industry's own association, also believes that more should be done to help develop and promote Tunisia's international brands. Among the many services offered by Cetex are programmes to improve training and work skills in all textile areas, including fashion and design.

"The industry's challenge is not just to produce European clothes for export but Tunisian ones. This will be the real leap from being a developing sector to a developed one," says Ms Dalila Ben Yahia-Abdelattah, an economist at Cetex.

بنك تونس العالمية

TUNIS INTERNATIONAL BANK

The International way to Tunisia

18, Avenue des Etats-Unis d'Amerique,
1002 TUNIS BELVEDERE, TUNISIA.

Tel: 216-1 782.411 Fax: 216-1 782.223

FT SURVEYS INFORMATION

FORTHCOMING SURVEYS LIST
SURVEY SYNOPSIS Tel +44(0)171 873 3763
Fax +44(0)171 873 3062

BACK NUMBERS
£1.30 up to one month previous. £2.00 one month to one year previous. Callers at shop - £1.00.
Tel +44(0)171 873 3324

SURVEYS INDEX (past two years) £3.00
Tel +44(0)171 873 3213

REPRINTS Quotes available for minimum 100 order
Tel +44(0)171 873 3213

ADVERTISING Tel +44(0)171 873 3763

EDITORIAL Information should be sent in writing to the Commissioning Editor for the survey concerned, Number One Southwark Bridge, London SE1 9HL, or fax +44(0)171 873 3197

Cheques and postal orders for the FT Surveys Index and Back Numbers should be made payable to Financial Times Ltd.

TUNIS

HILTON

EXECUTIVE FLOOR

The Experience
is as individual as you are

Avenue de la Ligue Arabe 1080 Tunis Carthage Cedex
Tel. 782.800 - Fax 799.788

THE HILTON • THE HOTEL

Tourism: by James Whittington

More spice needed at night

Despite a record number of visitors, the authorities are worried that European figures are falling

In the 1940s, when jazz trumpeter Dizzy Gillespie wrote the be-bop tune "A Night in Tunisia", few people had any idea where this exotic-sounding place was. Fifty years later, one might have thought this would have changed. But when Tunisia's ambassador to the United Nations recently came across some traditional Tunisian handicrafts while shopping in New York, he decided to test the merchant on where they were from: "Somewhere in Africa, in a place that no longer exists," came the answer.

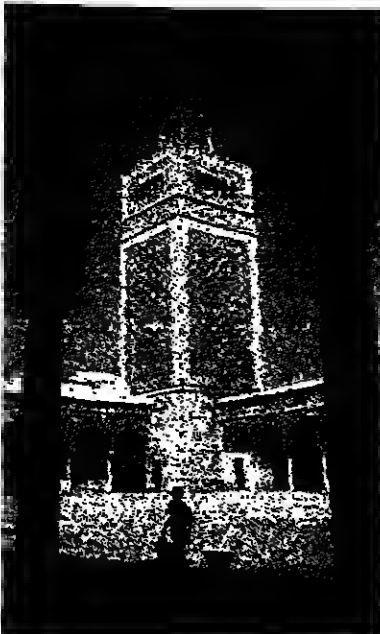
Despite playing host to a record 3.85m visitors last year, Tunisia's tourism authorities think that the country still suffers from an image problem. "We feel that the outside world has the wrong image of Tunisia. People either don't know us or we're known as just another package holiday. In fact we offer much more," says Mr Wahid Ibrahim, director-general of the national office of tourism.

Certainly anyone with a healthy sense of adventure, and a bit of imagination, should be able to look beyond the rather bland clichés of sun, sea and sand epitomised by Jerba and Hammamet. For the independent-minded traveller, sub-Saharan oases and fortresses, medieval Islamic cities and some of the world's finest surviving Roman sites are all on offer. The problem is that they remain a rather well-kept Tunisian secret.

After enjoying a healthy rebound in the number of visitors to Tunisia since the Arab world's tourism business was rocked by the Gulf War in 1991, the authorities are looking at how to maintain the sector's expansion. Although tourism contributes between only 5 and 6 per cent of Tunisia's GDP, it is a crucial source of employment and represents some 20 per cent of hard currency earnings.

The latest batch of tourism indicators have increased the urgency of tackling existing problems. Over the first nine months of 1995, although the number of entries into Tunisia was up 5 per cent to 3.19m visitors, the more important figure of the number of nights stayed dropped by 5 per cent. As a result, revenues remained flat at TD982.7m.

While such figures would be gladly welcomed by many countries of the same size, the Tunisians are concerned by this year's decline in visitors from the core European markets of France, Germany, the UK and Italy. The



A mosque in Tunisia: solace for Algerians?

number of British visitors, for instance, was down by more than 7.5 per cent to 164,000 from January to August, while French visitors were 6 per cent down at 343,500.

The overall increase in the level of visitors was due to a 50 per cent rise in Algerians seeking solace from their country's problems. Over the eight-month period from January to August this year a total of 666,382 Algerians

crossed the common border. On average, visitors stayed for 6.2 nights, which left occupancy rates little changed at around 52 per cent.

The fall in European visitors is blamed on increased regional competition for cheap package holidays from other Mediterranean resorts such as Greece, Italy and Spain. Although Tunisia has been quite successful in developing this market - its share among Mediterranean countries has doubled from 1 per cent to 2 per cent today over the past decade - its penetration rate for individual countries hiving holidays overseas remains very low.

As a result of these figures, the ministry of tourism has called for a new plan to reaffirm Tunisia's position on the map. Its objectives are: first to prevent this year's dip in European visitors from developing into a trend, and second to diversify the sector's product to attract the higher-spending end of the market.

Mr Ibrahim says the plan will entail a more aggressive marketing campaign aimed primarily at Tunisia's core markets. To finance this, a fund has been set up into which hotels, travel agents, airlines and associated services will contribute a special tax. The extra revenue is expected to double the government's annual budget for marketing to \$25m. In tandem with a well-targeted media campaign, the minister of tourism will lead a series of delegations to drum up more business in some of Tunisia's traditional markets.

Travel agents and advertisers will be told to give more attention to activities

such as sailing, golf, safaris, diving, and of course, Tunisia's rich landscapes, archaeological and cultural sites. One tour operator argues that diversification of the sector will encourage tourists to spend more than if they were lying on a beach. "We have to show that we have more to offer than just beds," he says.

For enthusiasts of the ruins, for instance, the legendary and much battered Carthage - site of the tragic love story of Dido and Aeneas - the towering 30,000-seater amphitheatre at El Jem and the remarkably well-preserved Roman city at Dougga are at least as impressive as their more famous counterparts in Greece and Italy.

Ironically, part of the attraction of these sites is the fact that the government has yet to develop suitable

Encouraging tourists to spend more than if they were just lying on a beach

infrastructure around them for mass tourism, such as better roads, parking and rest areas. Often tourists find the places deserted. Less off the beaten track are the strange underground Berber houses at Matmata - as seen in Star Wars - and the exotic oases at Nefta and Tozeur.

Together with treks into the mountains and desert in the south, there is actually plenty to do in daylight hours. For those looking for an adventurous night life, however, Tunisia might disappoint. Although the government has sanctioned a programme of casino-building to add to the two in Hammamet and Sousse, and despite the exotic connotations of Mr Gillespie's tune, a night in Tunisia can be rather dull.

Good theatres and cinemas are few and far between, as are lively night clubs, bars or cabarets. The authorities admit that Tunisians have so far been unadventurous in creating things to do after hours. "We are aware of this problem but as a matter of tradition Tunisians like to stay at home with their families," Mr Ibrahim explains. To remedy the situation a special commission on nightlife in Tunisia has been set up which includes the ministers of tourism and interior.

Whether or not such measures help continue the expansion of the tourism sector remains to be seen. Judging by the amount of construction of new luxury hotels and resorts going on, however, the private sector certainly hopes so.

The private sector: by James Whittington

Trading pact is a risk

Tunisia's private sector has been waiting with almost bated breath for this week's Euro-Mediterranean conference which opens today in Barcelona.

The Tunisian delegation will be in the distinguished position at the summit of having been the first country to sign up to the partnership which aims to create a new and vast trading bloc around the Mediterranean basin.

Unlike Morocco which has fought tooth and nail over fishing rights and agriculture, the Tunisians signed their agreement on July 17 after remarkably little domestic debate. This has left the large-ly-protected private sector feeling slightly uncomfortable about what they have let themselves in for.

With the majority of Tunisian companies in desperate need of restructuring if they are to compete after the lowering of trade barriers, most are hoping that they will benefit from the substantial pot of money which has been put to one side to help finance the plan. At the Cannes summit in June an allocation of Ecu4.65bn was approved for 1996-2000, excluding loans provided by the European Investment Bank, which is an increase of about 25 per cent.

Many in the private sector are particularly anxious to see how they will be rewarded from the first-come, first-served allocation basis for the funds. Mr Hedi Djilani, president of the Union Tunisienne de l'Industrie, du Commerce et de l'Artisanat, believes the country has taken a big risk in accepting the challenge to be the first to sign the partnership agreement. He is concerned that unless European funds are quickly made available to the private sector to modernise their operations, then the decision will prove to be a mistake.

"The meeting in Barcelona will be the moment of truth as we will see exactly what is the attitude of the Europeans," he says. "We need a definite and sizeable commitment that they will help us in the challenge to upgrade our

private enterprises. If we don't get this, what could be a beautiful adventure could become a difficult and dangerous one," he continues.

The scale of the challenge facing Tunisia's private sector was highlighted by a recent study for the government, which predicted that at least a third of Tunisia's industry would go to the wall without financial assistance. It estimated that, without any industrial modernisation, as many as 2,000 local companies would go bankrupt and the continued viability of another 2,000 would be questionable. "These figures are conservative," says Mr Djilani.

Efforts are already under way to take up the challenge of the partnership agreement. Local bodies such as the Fonds de Promotion et de Maturation de Technologie Industrielle and the Fonds pour le Développement de la Compétitivité Industrielle have been set up to help local companies modernise their business systems and technology.

Meanwhile, the government has launched a programme of *mise à niveau* to help improve the international competitiveness of 4,000 companies. These will be diagnosed by local and foreign consultants.

Local investment firms such as International Maghreb Merchant Bank are lining up to help companies adjust by offering them advice and channeling domestic and foreign funds into the private sector. Founded last year by four Algerians and Tunisian businessmen, including the former Algerian central bank governor, IM Bank's shareholders include the International Finance Corporation and Société Marseillaise de Crédit and its merchant banking vehicle, GP Banque.

Tunisia's first merchant bank, IMBank will soon be managing the Tunisian side of a Middle East and North Africa Irish-listed fund to be set up with other partners. According to Mr Adel Dajani, co-founder of IMBank, the fund will take stakes in highly leveraged companies and prepare them for a listing on the stock exchange. "We want to

act as a conduit between sources of financing and the Maghreb," says Mr Dajani.

Even if financing becomes available to meet its needs, however, the private sector is under no illusion that some companies will go bankrupt. Mr Tarak Cherif, who has a manufacturing group which assembles household goods under licence - such as washing machines and refrigerators - says that his products will gradually be replaced by imports as tariffs are lowered.

"It will be impossible to compete on quality with the same European-made products," he says. Since the business is so capital-intensive it will not benefit fully from the cheaper Tunisian labour. To stay alive, he says, his group needs to refocus its activities on a smaller range of niche products.

One company which has already found such a product is Les Ateliers Mécaniques Industrielles (AMI), which makes metal hinges for doors and cupboards. Mr Abid Ahmad, president of the company, has recently signed a contract with a French hardware company, which has found it a greater advantage to import the hinges from Tunisia and use them in its own products. Mr Aziz Mebarek of Tuninvest, a local venture capitalist that has taken a stake in AMI, says that this type of business partnership is what the country needs for the EU association deal to be beneficial to Tunisia.

Along with upgrading operations, Tunisia's young financial community is hoping that the *mise à niveau* programme will also encourage companies to standardise their accounting and reporting practices and become more transparent. This is essential for the development of the capital market, to which an increasing number of companies will have to turn to raise funds. "There is a dangerous perception that the EU will provide a free lunch," says one local consultant. "After Barcelona I think most people will discover that we have to rely on our own resources to survive."



ESPACE PRIVILÈGE : UNE GRANDE PREMIERE SUR TUNISAIR.



Parce que nous sommes à l'écoute de nos passagers et parce que nous voulons répondre à leurs nouvelles attentes, nous avons créé l'ESPACE PRIVILÈGE. Une nouvelle classe où nous serons attentifs à tous les agréments que vous recherchez le temps d'un voyage. ESPACE PRIVILÈGE, c'est un maximum de confort : espace, tranquillité, sièges ergonomiques.

ESPACE PRIVILÈGE

ESPACE PRIVILÈGE c'est aussi un service de prestige : tapis rouge, comptoir d'enregistrement séparé, invitation personnalisée au salon ESPACE PRIVILÈGE, menus raffinés. Alors si vous aussi vous privilégiez le confort et le service, choisissez de voyager en classe ESPACE PRIVILÈGE. Vous apprécierez la différence. ESPACE PRIVILÈGE, une grande première à un meilleur prix.



الخطوط التونسية
TUNISAIR

LA TUNISIE PAR EXCELLENCE



TUNISIA

THE SUNNIER SIDE OF THE MEDITERRANEAN IS NEVER OUT OF SEASON. JUST 2 1/2 HOURS CLOSE

To arrange a holiday in Tunisia see your local travel agent. For free literature write to Tunisian National Tourist Office 77A Wigmore Street, London W1M 8LJ Telephone 0171-244 5661

Name: _____ Address: _____

Postcode: _____

INVEST IN TUNISIA THE LITTLE BIG COUNTRY

- Emerging Financial Market
- A Solid Investment Site
- Modern Infrastructure and Latest Communication Technology
- Excellent Well Educated Labour Force
- Sixty Miles from Europe
- An Oasis of Peace and Tranquility
- Tradition of Openness and Hospitality

And as well
A Prime Tourist Destination

Yesterday's Carthage, Today's Tunisia

We have been open for business for the last three thousand years

**THE FIRST MEDITERRANEAN COUNTRY TO SIGN A FULL
PARTNERSHIP AGREEMENT WITH THE EUROPEAN UNION**

FIPA
FOREIGN INVESTMENT
PROMOTION AGENCY

FIPA -TUNISIA is a government
organisation dedicated to the promotion of
direct foreign investment in Tunisia

83, RUE DE SYRIE
1002 TUNIS BELVEDERE
Tel: (216 1) 782.144 - Fax: (216 1) 782.871

**BANQUE DE DEVELOPPEMENT
ECONOMIQUE DE TUNISIE**

Tel: (216 1) 718.000 - Fax: (216 1) 713.744

AFI
AGENCE FINANCIERE INDUSTRIELLE

Tel: (216 1) 288.315 - Fax: (216 1) 762.300

CEPEX
CENTRE DE PROMOTION DES
EXPORTATION

Tel: (216 1) 300.043 - Fax: (216 1) 353.663

BNA
BANQUE NATIONALE AGRICOLE

Tel: (216 1) 791.000 - Fax: (216 1) 793.031

EX SIAPE/GAZPA
GROUPE CHIMIQUE TUNISIEN

Tel: (216 1) 784.488 - Fax: (216 1) 783.495

UNION INTERNATIONALE DE BANQUE

Tel: (216 1) 347.000 - Fax: (216 1) 382.103

BNDT
BANQUE NATIONALE DE
DEVELOPPEMENT TOURISTIQUE

Tel: (216 1) 785.322 - Fax: (216 1) 784.778

BANQUE DU SUD

Tel: (216 1) 289.400 - Fax: (216 1) 289.717

**SOCIETE NATIONALE DE
DISTRIBUTION DE PETROLE**

Tel: (216 1) 703.222 - Fax: (216 1) 704.333

Tunisia/Internet: <http://www.idsonline.com/tunisia/>

مكتبة الامم المتحدة